Meeting Page 1 1 2 3 FINAL ASSESSMENT OF THE PROGRAM 4 FOR ENHANCED REVIEW TRANSPARENCY 5 AND COMMUNICATION IN PDUFA V 6 7 8 Monday, March 27, 2017 9 10 11 Location: Food and Drug Administration (FDA) 12 13 10903 New Hampshire Avenue 14 Silver Spring, MD 20903 15 5635 Fishers Lane 16 17 18 19 20 Reported by: Michael Farkas, 21 22

Page 2	Page 4
1 PARTICIPANTS	1 TABLE OF CONTENTS
2	2 PAGE
3 Welcome	3 Welcome 7
4 Azada Hafiz, FDA/CDER/Office of Strategic Programs	4 Azada Hafiz
5 Program Manager, Office of Program and Strategic	5 FDA/CDER/Office of Strategic Programs
6 Analysis	6 Program Manager, Office of Program and
7	7 Strategic Analysis
8 Presentation of Final Assessment	8
9 Valerie Overton, Eastern Research Group	9 Presentation of the Final Assessment 8
10 Vice President	10 Valerie Overton
11	11 Eastern Research Group, Vice President
12 FDA Perspective	12
13 Patrick Frey, FDA/CDER/Office of New Drugs	13 FDA Perspective42
14 Chief of Staff	14 Patrick Frey
15	15 FDA/CDER/Office of New Drugs
16 Ellis Unger, FDA/CDER/Office of New Drugs	16 Chief of Staff
17 Director, Office of Drug Evaluation I	17
18	18 Ellis Unger
19 James Smith, FDA/CDER/Office of New Drugs	19 FDA/CDER/Office of New Drugs
20 Deputy Director, Division of Metabolism and	20 Director, Office of Drug Evaluation I
21 Endocrinology Products	21
22	22
Page 3	Page 5
1 Robert Iser, FDA/CDER/Office of Pharmaceutical Quality	1 James Smith
2 Director, Office of Process and Facilities	2 FDA/CDER/Office of New Drugs
3	3 Deputy Director, Division of Metabolism and
4 Christopher Joneckis, FDA/CBER	4 Endocrinology Products
5 Associate Director for Review Management	5
6	6 Robert Iser
7 Industry Perspective	7 FDA/CDER/Office of Pharmaceutical Quality
8 Lucy Vereshchagina, PhRMA	8 Director, Office of Process and Facilities
9 Deputy Vice President, Science and Regulatory Advocacy	9
10	10 Christopher Joneckis
11 Robert Metcalf, Eli Lilly and Company	11 FDA/CBER
12 Vice President, MDU Diabetes and Clinical	12 Associate Director for Review Management
13 Transformation	13
14	14 Industry Perspective 67
15 Tahira Khan, Genentech	15 Lucy Vereshchagina, PhRMA
16 Associate Program Director, Clinical Regulatory Affairs	16 Deputy Vice President, Science and
17	17 Regulatory Advocacy
18	18
19	19 Robert Metcalf
20	20 Eli Lilly and Company
21	21 Vice President, MDU Diabetes and Clinical
22	22 Transformation

	IVICC	/um	
	Page 6		Page 8
1		1	We will then have panels composed of FDA staff
2		2	and industry stakeholders who will provide their
3		3	experience and perspectives on the program. We will
4	ε	4	start with FDA panelists and then transition to the
5	Regulatory Affairs	5	industry stakeholder panelists.
6		6	After the panelists, we'll have time for
7		7	public comments, and you can sign up at the
8	1	8	registration table right outside if you would like to
9		9	provide a public comment.
10		10	Before I hand it over to Valerie, just a
11		11	reminder that the restrooms are located in the hallway
12		12	on the right side of this room. Now, I'll turn it over
13		13	to Valerie. Thank you.
14		14	Presentation of the Final Assessment
15		15	MS. OVERTON: All right. Thank you very much.
16	i	16	As Azada said, my name is Valerie Overton. I'm with
17		17	Eastern Research Group, the independent contractor who
18			conducted the evaluation of the FDA's program for NME
19			NDAs and the PDUFA V.
20		20	What I'll be doing first is to just provide a
21		21	little bit of background and introduction and then go
22			over some highlights of our results of the evaluation,
	Page 7		Page 9
1	P R O C E E D I N G S	1	answer the assessment questions, and talk about our
2	(11:01 a.m.)		findings and recommendations.
3	Welcome	3	To start, what we were charged with doing was
4	MS. HAFIZ: Hello, and good morning. Welcome	4	to look at every NME NDA and original BLA with the
5	to the public meeting on the final assessment of the		first-cycle action in PDUFA V. The scope of the
	program for Enhanced Review in Transparency and		program compasses all of that. We looked at every
	Communication in PDUFA V.		application that went through the program, up through
8	My name is Azada Hafiz, from the Office of		our cut-off date for the evaluation.
	Strategic Programs in the Center for Drug Evaluation	9	The program includes some major attributes
	and Research, and I will be your moderator today.		such as mid-cycle communication, late-cycle meeting, a
11	In today's meeting, the independent contractor		review clock that begins on the 60-day filing date.
	will discuss the findings of the final assessment, and	12	The goals of the programs were really to
	public stakeholders will have an opportunity to present		improve communication between applicants and FDA review
	their views on the program.		teams, to improve the transparency of reviews, and to
15	I do want to mention that in addition to this		improve the efficiency and effectiveness of reviews.
	meeting, a docket will be open until next Monday, April	15	If all of those things happen, then one would
	3rd, to which the public may submit comments regarding		expect that there would be a smaller number of review
	sight to which the public may sublint comments regarding	11/	expect that there would be a smaller nulliber of review
10		10	evalues to get to the point of approval for where thet's
	their perspectives on the final assessment.		cycles to get to the point of approval for where that's
19	their perspectives on the final assessment. The agenda for today's meeting is Valerie	19	warranted based on the efficacy and safety of the
19 20	their perspectives on the final assessment. The agenda for today's meeting is Valerie Overton, the vice-president of ERG Eastern Research	19 20	warranted based on the efficacy and safety of the product being reviewed.
19 20 21	their perspectives on the final assessment. The agenda for today's meeting is Valerie	19 20 21	warranted based on the efficacy and safety of the

			<i>b</i> ,
	Page 10		Page 12
1	identifying relationships between program attributes,	1	When we look at what happened with all of
2	review process attributes, and application attributes,	2	those applications, we looked at, of course, the first-
3	and the first-cycle regulatory outcomes, and time to	3	cycle approval rate, the number of complete responses,
4	first-cycle regulatory outcomes.	4	the number of withdrawals after filing to get our total
5	We're looking at lots of different aspects of	5	numbers.
6	applications in the review process and seeing what that	6	What we saw in the program was a statistically
7	looks like in terms of first-cycle actions and the	7	significantly higher first-cycle approval rate that was
8	timing of the review. We were also charged with	8	79.5 percent on average over the course of the first
9	looking at how applicants and FDA staff characterize	9	roughly four years of program compared to 54.8 percent
10	communication and application reviews in the program.	10	in PDUFA IV.
11	In order to accomplish this evaluation, we	11	We also looked at the milestone communications
12	began with a set of assessment questions having to do	12	I mentioned. The program instituted some requirements
13	with the goals we just described. We developed a set	13	for the pre-submission meetings, some recommendations
14	of detailed metrics and protocols and instruments in	14	for the pre-submission meetings, and a mid-cycle
15	order to collect the data for those metrics.	15	communication, and a late-cycle meeting.
16	We collected the data by observing meetings	16	Given when they occur, the topics discussed
17	between FDA and applicants, by reviewing documentation,	17	are probably not too surprising. In the pre-submission
18	and by interviewing both applicants and FDA review	18	meeting, the topics that are most frequently discussed
19	teams separately after the first-cycle action has been	19	were product quality, topline results and data, and the
20	taken.		format and content of submission, what you would expect
21	We then looked at that data in terms of	21	in the meeting before submission.
22	descriptive, statistical, and qualitative analyses, and	22	In the mid-cycle communication, the topics
	Page 11		Page 13
	developed a set of findings and recommendations.		that were most frequently discussed were clinical,
2	Our interim report was after the first two		product quality, and then a bunch of other topics
	years of the program, and that was published in March		including labeling, PMR/PMC, a late-cycle meeting,
	2015. This final report was after roughly four years		safety, pediatrics, REMS, and so forth.
	of the program and was published December 31st, 2016.	5	In the late-cycle meeting, the topics that
	That is the subject of this presentation.		were most frequently discussed were review issues, and
7	The final report is online, on FDA's website.		labeling, and PMRs and PMCs. Those really reflect what
	This is the table of contents, if you will, just a		you would expect based on the timing of those meetings throughout the review cycle.
10	summary of what's in that report. To start out with, in terms of the	10	Based on our observations of these meetings
10	applications that we were looking at, we were comparing		and also results from the interviews with both
12	applications under PDUFA IV and PDUFA V for the program	12	applicants and FDA staff, we heard frequently that the
	for NME NDAs and original BLAs.		value of the communication was seen as quite high.
14	All of the applications that we looked at were	14	The applications especially appreciated the
	ones that have been filed and received the first-cycle		open and early communication from the pre-submission
16			meeting through the mid-cycle communication and the
17			ongoing open communication through the late-cycle
18	Remember, there were more in the baseline		meeting.
19		19	There was a lot of benefit perceived by the
20		20	applicants who we interviewed in terms of the
	to Just the first annost four years of the program.	1	
21	There are a greater number of applications in the		discussions of the understanding of what the
		21	

Page 14         Second Sec		Nice	/um	5 March 27, 2017
2       in the pre-submission meeting;       2       longer in the program than in the baseline. There is a         3       Then in the milescore meeting, during the       3       two-month difference because of the review period         4       review itself, again, the open communication and       4       starting 60 days from the rececipt.         5       especially developing that shared understanding of the       5       Accordingly, in general, the time to         6       first-cycle action, whether it's approval or otherwise,       7       was noghy two months longer in the program than in         8       level of transparency associated with them. Because of       9       Patterns, in terms of time to approval, so the         10       understand the issues and work to resolve them where       10       main patterns had to do with, on the one hand,         11       prostition of the applications, only priority applications,       14       kinds of prioritized applications that did not         16       first-cycle approval rue is higher in the program than in the baseline. Those       15       shorter review than thoe applications that did not         17       in the solute. Those offfreerees were statistically       17       In terms of applications that did a longer         18       ismitiant       18       time to approval, again, as one would expect, they         19       ould be applicatio		Page 14		Page 16
3       Then in the milestone meetings, during the       3       two-month difference because of the review period         4       review itself, again, the open communication and       5       starting 60 days from the receipt.         5       especially developing that shares on that neview       6       first-cycle action, whether it's approval or otherwise.         7       itself, and the progress, and the issues have a high       7       was roughly two months longer in the program than in         8       there was an opportunity to work and to       9       Patterns, in terms of time to approval, so the         10       understand the issues and work to resolve them where       10       main patterns had to do with, on the one hand,         11       possible.       11       prioritizzed applications, and so forth, horse         13       was higher in the program than in the baseline. If you       14       kinds of prioritized applications stant did not         16       first-cycle approval rate is higher in the program than       16       have special designations.         14       to as a all applications, in all three cases, the       16       have special designations.         15       or day standard applications were statistically       17       In terms of what applications that thad a longer         15       significant.       10       wore approval rate sthan others. </td <td>1</td> <td>meeting and the assessment of the readiness to submit</td> <th>1</th> <td>expected, the median time to first-cycle action was</td>	1	meeting and the assessment of the readiness to submit	1	expected, the median time to first-cycle action was
4       review itself, again, the open communication and       4       starting 60 days from the receipt.         5       opercally developing that shared understanding of the       5       Caccordingly, in general, the time to         6       ipercess and potential issues so that the review       6       first-cycle action, whether i's approval or otherwise,         7       iver orguns, and the issues have a high       7       was roughly tow momths longer in the program than in the lasses and was to resolve them where         10       understand the issues and work to resolve them where       10       main patterns, ha terms of time to approval, so the         11       possible.       11       prioritizzation of the application. Applications that that         12       As I mentioned, the first-cycle approval rate       15       had special designations such as priority review, a         13       was higher in the program than in the baseline. Ty woll       15       breakthrough therapy designation, and so forth, those         14       loka at all applications, in all three cases, the       15       shorter review nucles and bas as one would expect, them to approval, as the that a longer         13       was bigher in the program than in the baseline. Ty woll be applications that dial longer       18       time to approval, so forth, those         14       istart-cycle approval rate is higher in the program.       18       time to ap	2	in the pre-submission meeting.	2	longer in the program than in the baseline. There is a
5       especially developing that shared understanding of the       5       Accordingly, in general, the time to         6       progress and potential issues so that the review       6       first-cycle action, whether it's approval or otherwise.         7       itself, and the progress, and the issues have a high       7       was roughly two months longer in the program than in the baseline with them. Because of 1         9       that, there was an opportunity to work and to       9       Patterns, in terms of time to approval, so the         10       understand the issues and work to resolve them where       11       main patterns, had to do with, on the one hand,         12       As I mentioned, the first-cycle approval rate       12       had special designations such as priority review, a         13       was higher in the program than in the baseline. If you       13       breakthrough therapy designation         14       look at all applications, only priority applications       14       kinds of prioritized applications that did not         15       or only standar applications were most likely       17       In terms of applications that did nove goal extensions         20       to receive first-cycle approval rate; thus others.       20       because that extends the review clock, a longer than         13       imdeat unmet medical needs, tended to have higher       21       average primary review time, and one or more <td>3</td> <td>Then in the milestone meetings, during the</td> <th>3</th> <td>two-month difference because of the review period</td>	3	Then in the milestone meetings, during the	3	two-month difference because of the review period
6       progress and potential issues so that the review       6       first-cycle action, whether it's approval or otherwise.         7       isself, and the progress, and the issues have a high       7       was roughly two months longer in the program than in         8       level of transparency associated with them. Because of       8       the baseline.       9         9       hatt there was an opportunity to work and to       9       Patterns, in terms of time to approval, so the         10       understand the issues and work to resolve them where       10       main patterns had to do with, on the one hand,         11       possible.       11       prioritization of the applications such as priority privew, a         13       was higher in the program than in the baseline. If you       13       breakthrough therapy designation, and so forth, those         14       look at al applications, in all three cases, the       15       shorter review than those applications that did not         16       first-cycle approval, rate is higher in the program than       16       haves special designations.         17       in the baseline.       17       In terms of applications that did not         16       first-cycle approval, as own ould expect. Hey       19       would be applications that find a longer         18       signifcant.       10       teresive first-cycle approv	4	review itself, again, the open communication and	4	starting 60 days from the receipt.
7       isself, and the progress, and the issues have a high       7       was roughly two months longer in the program than in         8       level of transparency associated with them. Because of       8       the baseline.         9       that, there was an opportunity to work and to       9       Patterns, in terms of time to approval, so the         10       understand the issues and work to resolve them where       10       main patterns had to do with, on the one hand,         11       possible.       11       prioritization of the applications. Applications that         13       was higher in the program than in the baseline. If you       13       breakthrough therapy designations, and so forth, those         14       look at all applications, only priority applications,       14       kinds of prioritized applications that did not         16       first-cycle approval rate is higher in the program than       16       have special designations.         17       in terms of what applications were most likely       17       In terms of applications that had a longer         18       significant.       18       18       time to approval, agin, as one would expect, they         19       In terms of what applications were most likely       19       would be applications.       12         11       Those with priority review tended to have higher       21       a	5	especially developing that shared understanding of the	5	Accordingly, in general, the time to
8       level of transparency associated with them. Because of       9       the baseline.         9       that, there was an opportunity to work and to       9       Patterns, in terms of time to approval, so the         10       understand the issues and work to resolve them where       10       main patterns had to do with, on the one hand,         11       possible.       11       prioritization of the applications such as priority review, a         13       was higher in the program than in the baseline. If you       13       breakthrough therapy designations, and so forth, those         15       or only standard applications, and priority applications       14       kinds of prioritized applications that did not         16       first-cycle approval rate is higher in the program than       16       have special designations.         17       in terms of what applications were most hiely       19       Would be applications that did not of be ave goed at extensions         20       to receive first-cycle approval, seve found that these       20       because that extends the review clock, a longer than         21       aimed at unmet medical needs, tended to have higher       21       average primary review time, and one or more         22       deficiencies identified at the late-cycle meeting.       14       how and polications with applications         1       Those with priority review tende	6	progress and potential issues so that the review	6	first-cycle action, whether it's approval or otherwise,
9       Patterns, in terms of time to approval, so the         10       understand the issues and work to resolve them where       10       main patterns had to do with, on the one hand,         11       possible.       11       prioritization of the applications that         12       As I mentioned, the first-cycle approval rate       12       had special designations such as priority review, a         13       was higher in the program than in the baseline. If you       13       break through therapy designation, and so forth, those         14       look at all applications, in all three cases, the       15       shorter review than those applications that did not         16       first-cycle approval rate is higher in the program than       16       have special designations.         17       in the baseline. Those differences were statistically       17       In terms of applications that dia longer         18       significant.       19       would be applications that dia longer       12         12       aimed at ummet medical needs, tended to have       20       because that extends the review clock, a longer than         21       aimed at ummet medical needs, tended to have       11       Those are situations where the full review clock was         2       ligher approval rate. The other category that had a       3       Imetioned special designations.         <	7	itself, and the progress, and the issues have a high	7	was roughly two months longer in the program than in
10       understand the issues and work to resolve them where       10       main patterns had to do with, on the one hand,         11       possible.       11       prioritization of the application. Applications that         12       As I mentioned, the first-cycle approval rate       13       breakthrough therapy designation, such as priority review, a         13       was higher in the program than in the baseline. If you       13       breakthrough therapy designation, and so forth, those         14       look at all applications, only priority applications,       14       kinds of prioritized applications that did not         16       first-cycle approval rate is higher in the program than       16       have special designations.         17       in the baseline. Those differences were statistically       17       In terms of applications that did longer         18       significant.       18       time to approval, again, as one would expect, they         19       In terms of what applications were most likely       19       would be applications that did have goal extensions         20       to cecive first-cycle approval rates than others.       22       deficiencies identified at the late-cycle kase         11       most at unmer medical needs, tended to have       1       Those are situations where the full review clock was       2         2       inster approval rate. The other	8	level of transparency associated with them. Because of	8	the baseline.
11possible.11prioritization of the application. Applications that12As I mentioned, the first-cycle approval rate12had special designations such as priority review, a13was higher in the program than in the baseline. If you13breakthrough therapy designation, and so forth, those14look at all applications, in all three cases, the15breakthrough therapy designations that did note applications15or only standard applications, in all three cases, the15horter review than those applications that did note applications16first-cycle approval rate is higher in the program than16how special designations.17in the baseline. Those differences were statistically17In terms of applications that did note gone18significant.18time to approval, again, as one would expect, they19In terms of what applications were most likely10would be applications that did have goal extensions20to receive first-cycle approvals, we found that those21average primary review time, and one or more21ained a unmet medical needs, tended to have higher1Those are situations where the full review clock, a longer than3higher approval rate. The other category that had a2needed in order to look at the application.4and goal extensions.4justamet do cover that a little bit more. Three5In the program, the expectation is that there5were relatively high first-cycle approval rates and6would be a goal extensions with nove application	9	that, there was an opportunity to work and to	9	Patterns, in terms of time to approval, so the
12As I mentioned, the first-cycle approval rate12had special designations such as priority review, a13was higher in the program than in the baseline. If you13breakthrough therapy designation, and so forth, those14look at all applications, in all three cases, the15shorter review than those applications that did not16first-cycle approval rate is higher in the program than16have special designations.17in the baseline. Those differences were statistically17In terms of applications that did noger18significant.18time to approval, again, as one would expect, they19In terms of what applications were most likely19would be applications that did have goal extensions20to receive first-cycle approvals, we found that those21average primary review time, and one or more21aimed a unmet medical needs, ended to have higher21average primary review time, and one or more22the special approval rates than others.20because that extends the review clock, a longer than23higher approval rate. The other category that had a3I mentioned special designations, and so I4and goal extensions.4just wanted to cover that a little bit more. There5In the program, the expectation is that there5were relatively high first-cycle approval rates and6would be agoal extension when there was an opportunity6relatively short time to approval of program9extended PDUFA goal date. Indeed, we did find that in9	10	understand the issues and work to resolve them where	10	main patterns had to do with, on the one hand,
13was higher in the program than in the baseline. If you13breakthrough therapy designation, and so forth, those14look at all applications, only priority applications,14kinds of prioritized applications tended to have a15or only standard applications, in all three cases, the15shorter review than those applications that did not16first-cycle approval rate is higher in the program than16have special designations.17in the baseline. Those differences were statistically17In terms of applications that did longer18significant.18time to approval, again, as one would expect, they19In terms of what applications were most likely19would be applications that did have goal extensions20to receive first-cycle approvals, we found that those21average primary review time, and one or more21aimed at unmet medical needs, tended to have higher21average primary review time, and one or more22first-cycle approval rates than others.22deciaues iduitified at the late-cycle meeting.2higher approval rate. The other category that had a2needed in order to look at the applications, and so I4and goal extensions.4just wanted to cover that a little bit more. There5In the program, the expectation is that ther5were relatively high first-cycle approval rates and6reduid by a goal extensions when there was an opportunity6relatively short time to approval orgam9extended PDUFA goal date. Indeed, we did find that i	11	possible.	11	prioritization of the application. Applications that
14look at all applications, only priority applications, in the sactine. Those differences were statistically is ginificant.14kinds of prioritized applications tended to have a 1517in the baseline. Those differences were statistically is ginificant.16have special designations.18isginificant.17In terms of applications that had a longer 1819In terms of what applications were most likely 1919would be applications that did have goal extensions 2020to receive first-cycle approval, we found that those 2121alverage primary review time, and one or more 2221aimed at ummet medical needs, tended to have 1621average primary review time, and one or more 2221first-cycle approval rates than others.20because that extends the review clock, a longer than 211Those with priority review tended to have 211Those are situations where the full review clock was 22igher approval rate. The other category that had a 33I mentioned special designations.3I mentioned special designations, and so I 444and goal extensions.3I mentioned special designations.5In the program, the expectation is that there 55swer relatively high first-cycle approval rates and 66would be a goal extensions with lower approval rate.10designations.7to -hopefully, an opportunity to address and resolve 48Here, you see various groups of program 99extended PDUFA g	12	As I mentioned, the first-cycle approval rate	12	had special designations such as priority review, a
15or only standard applications, in all three cases, the first-cycle approval rate is higher in the program than in the baseline. Those differences were statistically is significant.15shorter review than those applications that had a longer is the baseline. Those differences were statistically is oreceive first-cycle approvals, we found that those 2016have special designations.17In terms of what applications were most likely 2019would be applications that did have goal extensions 2020to receive first-cycle approvals, we found that those 21 average primary review time, and one or more 22 diriciencies identified at the late-cycle meeting.21aimed at unmet medical needs, tended to have higher 21 intervs of approval rates than others.20because that extends the review clock, a longer than 21 average primary review time, and one or more 22 deficiencies identified at the late-cycle meeting.22first-cycle approval rates than others.7I Those are situations where the full review clock was 2 needed in order to look at the application.3I mentioned special designations, and so I 4 and goal extensions.3I mentioned special designations, and so I 4 just wanted to cover that a little bit more. There 5 were relatively high first-cycle approval rates and 6 relatively short time to approval for applications with 7 to -hopefully, an opportunity to address and resolve 8 issues in time for a first-cycle approval rate.8Here, you see various groups of program 9 applications with just a selected sampling of special 10 those situations, there was a higher approval rate.10weiginations and first-cycle12rates, these aren't really a	13	was higher in the program than in the baseline. If you	13	breakthrough therapy designation, and so forth, those
16first-cycle approval rate is higher in the program than 1716 have special designations.17in the baseline. Those differences were statistically significant.17In terms of applications that had a longer18significant.19would be applications that did have goal extensions20to receive first-cycle approvals, we found that those 2119would be applications that did have goal extensions21aimed at unmet medical needs, tended to have higher 2121average primary review time, and one or more 2221first-cycle approval rates than others.22deficiencies identified at the late-cycle meeting.22retrocycle approval rates than others.21needed in order to look at the application.3higher approval rate. The other category that had a an goal extensions.3I mentioned special designations, and so I4and goal extensions.4just wanted to cover that a little bit more. There 555In the program, the expectation is that there 66relatively short time to approval rates and 66would be a goal extension when there was an opportunity 7ro - hopefully, an opportunity to address and resolve 88Here, you see various groups of program 99extended PDUFA goal date. Indeed, we did find that in 9applications.1010those situations, there was a higher approval rate. The other category that have code1112rates, these aren't really a surprise either when 1112You see that a higher proportion of those	14	look at all applications, only priority applications,	14	kinds of prioritized applications tended to have a
17In terms of applications that had a longer18significant.17In terms of applications that had a longer18significant.18time to approval, again, as one would expect, they19In terms of what applications were most likely19would be applications that did have goal extensions20to receive first-cycle approvals, we found that those20because that extends the review clock, a longer than21aimed at unmet medical needs, tended to have higher21average primary review time, and one or more22first-cycle approval rates than others.22deficiencies identified at the late-cycle meeting.2figher approval rates than others.1Those are situations where the full review clock was2higher approval rate. The other category that had a3I mentioned special designations, and so I3and goal extensions.3I mentioned special designations, and so I4and goal extension when there was an opportunity6relatively short time to approval rates and6would be a goal actension when there was an opportunity6relatively short time to approval of program9extended PDUFA goal date. Indeed, we did find that in9applications with just a selected sampling of special10those situations, there was a higher approval11whole.12rates, these aren' treally a surprise either when12You see that a higher proportion of those13there's a longer-than-average primary review time, one13applications with lo	15	or only standard applications, in all three cases, the	15	shorter review than those applications that did not
18 significant.18 time to approval, again, as one would expect, they19In terms of what applications were most likely19would be applications that did have goal extensions20to receive first-cycle approvals, we found that those20because that extends the review clock, a longer than21aimed at unmet medical needs, tended to have higher21average primary review time, and one or more22first-cycle approval rates than others.22deficiencies identified at the late-cycle meeting.2bigher approval rates than others.1Those are situations where the full review clock was2higher approval rate. The other category that had a2needed in order to look at the application.3higher approval rate were those with major amendments3I mentioned special designations, and so I4and goal extensions.4just wanted to cover that a little bit more. There5In the program, the expectation is that there5veer relatively shift first-cycle approval rates and6would be a goal extension when there was an opportunity7secial designations.7to -hopefully, an opportunity to address and resolve10designations compared to all program applications at a11In terms of applications with lower approval11whole.12rates, these aren't really a surprise either when12You see that a higher proportion of those13applications intia uses identified at the mid-cycle15approval rate, had shorter time to first-cycle14or mo	16	first-cycle approval rate is higher in the program than	16	have special designations.
19In terms of what applications were most likely 20 to receive first-cycle approvals, we found that those 21 aimed at unmet medical needs, tended to have higher 22 first-cycle approval rates than others.19would be applications that did have goal extensions 20 because that extends the review clock, a longer than 21 average primary review time, and one or more 22 deficiencies identified at the late-cycle meeting.28Those with priority review tended to have 2 higher approval rate. The other category that had a 3 higher approval rate were those with major amendments 4 and goal extensions.1 Those are situations where the full review clock was 2 needed in order to look at the application.3In the program, the expectation is that there 6 would be a goal extension when there was an opportunity 7 tohopefully, an opportunity to address and resolve 8 issues in time for a first-cycle approval with an 9 extended PDUFA goal date. Indeed, we did find that in 10 those situations, there was a higher approval rate.10designations.11In terms of applications with lover approval rate.12 You see that a higher proportion of those 13 applications with special designations had first-cycle 14 uronce.12 12 You see that a higher proportion of those 13 applications with special designations had first-cycle 14 approval rate, had shorter time to first-cycle 15 approval, and of course, those are the ones that 16 generally received priority review as well.17With applications that just have more challenges.17 1 also mentioned goal extensions. In the 13 applications with special designations. In the 14 approval rate, had shorter time to first-cycle 15 approval, and of course, those are that the 16 generally received priority revie	17	in the baseline. Those differences were statistically	17	In terms of applications that had a longer
20to receive first-cycle approvals, we found that those20because that extends the review clock, a longer than21aimed at unmet medical needs, tended to have higher21average primary review time, and one or more22first-cycle approval rates than others.22deficiencies identified at the late-cycle meeting.1Those with priority review tended to have1Those are situations where the full review clock was2higher approval rate. The other category that had a3I mentioned special designations, and so I3and goal extensions.4just wanted to cover that a little bit more. There5In the program, the expectation is that there5were relatively high first-cycle approval rates and6would be a goal extension when there was an opportunity7special designations.7to - hopefully, an opportunity to address and resolve8Here, you see various groups of program9extended PDUFA goal date. Indeed, we dif find that in9applications with just a selected sampling of special10those situations, there was a higher approval rate.10designations. compared to all program applications as a11In terms of applications with lower approval12You see that a higher proportion of those13there's a longer-than-average primary review time, one13applications with special designations had first-cycle14or more significant issues identified at the mid-cycle14approval rate, had shorter time to first-cycle14or more significant issues identi	18	significant.	18	time to approval, again, as one would expect, they
21 aired at unmet medical needs, tended to have higher       21 average primary review time, and one or more         22 first-cycle approval rates than others.       22 deficiencies identified at the late-cycle meeting.         Page 17       1       Those with priority review tended to have       1       Those are situations where the full review clock was         2       higher approval rate. The other category that had a       1       Those are situations where the full review clock was         3       higher approval rate were those with major amendments       4       and goal extensions.       3       I mentioned special designations, and so I         4       and goal extension when there was an opportunity       6       relatively high first-cycle approval rates and       6       relatively short time to approval for applications with         7       to - hopefully, an opportunity to address and resolve       8       Here, you see various groups of program         9       extended PDUFA goal date. Indeed, we did find that in       9       applications with just a selected sampling of special         10       those situations, and at the late-cycle meeting.       12       You see that a higher proportion of those         13       there's a longer-than-average primary review time, one       13       applications with special designations, and first-cycle         14       or more significant issues identified at the mid-cycle	19	In terms of what applications were most likely	19	would be applications that did have goal extensions
22       first-cycle approval rates than others.       22       deficiencies identified at the late-cycle meeting.         Page 15       Page 17         1       Those with priority review tended to have       1       Those are situations where the full review clock was         2       higher approval rate. The other category that had a       2       needed in order to look at the application.         3       higher approval rate were those with major amendments       3       I mentioned special designations, and so I         4       and goal extensions.       4       just wanted to cover that a little bit more. There         5       In the program, the expectation is that there       5       were relatively high first-cycle approval rates and         6       would be a goal extension when there was an opportunity       6       relatively short time to approval for applications with         7       to - hopefully, an opportunity to address and resolve       8       Here, you see various groups of program         9       extended PDUFA goal date. Indeed, we did find that in       9       applications with just a selected sampling of special         10       those situations, there was a higher approval       11       whole.       12         12       rates, these aren't really a surprise either when       12       You see that a higher proportion of those         13 <td>20</td> <td>to receive first-cycle approvals, we found that those</td> <th>20</th> <td>because that extends the review clock, a longer than</td>	20	to receive first-cycle approvals, we found that those	20	because that extends the review clock, a longer than
Page 15Page 171Those with priority review tended to have1Those are situations where the full review clock was2higher approval rate. The other category that had a2needed in order to look at the application.3higher approval rate were those with major amendments3I mentioned special designations, and so I4and goal extensions.3I mentioned special designations, and so I5In the program, the expectation is that there5were relatively high first-cycle approval rates and6would be a goal extension when there was an opportunityrepecial designations.7to - hopefully, an opportunity to address and resolve78issues in time for a first-cycle approval with an89extended PDUFA goal date. Indeed, we did find that in910those situations, there was a higher approval1111In terms of applications with lower approval1112You see that a higher proportion of those13applications with proprimary review time, one1314applications that just have more challenges.1515approval, and of course, those are the ones that16All of those three characteristics have to do1617with applications that just have more challenges.1718There are more issues; they're more problematic, and so1819those tended to have a longer primary review time as a20result and also, a lower approved first-cycle approval21	21	aimed at unmet medical needs, tended to have higher	21	average primary review time, and one or more
1Those with priority review tended to have1Those are situations where the full review clock was2higher approval rate. The other category that had a2needed in order to look at the application.3higher approval rate were those with major amendments3I mentioned special designations, and so I4and goal extensions.4just wanted to cover that a little bit more. There5In the program, the expectation is that there5were relatively high first-cycle approval rates and6would be a goal extension when there was an opportunity6relatively short time to approval for applications with7to - hopefully, an opportunity to address and resolve8Here, you see various groups of program9extended PDUFA goal date. Indeed, we did find that in9applications with just a selected sampling of special10those situations, there was a higher approval rate.10designations compared to all program applications as a11In terms of applications with lower approval11whole.12rates, these aren't really a surprise either when12You see that a higher proportion of those13there's a longer-than-average primary review time, one13applications with special designations had first-cycle14or more significant issues identified at the mid-cycle14approval rate, had shorter time to first-cycle14or more significant issues identified at the mid-cycle15approval, and of course, those are the ones that15communication, and at the late-cycle m	22	first-cycle approval rates than others.	22	deficiencies identified at the late-cycle meeting.
2 higher approval rate. The other category that had a2 needed in order to look at the application.3 higher approval rate were those with major amendments3 I mentioned special designations, and so I4 and goal extensions.3 I mentioned special designations, and so I5 In the program, the expectation is that there5 were relatively high first-cycle approval rates and6 would be a goal extension when there was an opportunity6 relatively short time to approval for applications with7 to hopefully, an opportunity to address and resolve8 Here, you see various groups of program9 extended PDUFA goal date. Indeed, we did find that in9 applications with just a selected sampling of special10 those situations, there was a higher approval rate.10 designations compared to all program applications as a11 In terms of applications with lower approval11 whole.12 rates, these aren't really a surprise either when12 You see that a higher proportion of those13 there's a longer-than-average primary review time, one13 applications with special designations had first-cycle14 or more significant issues identified at the mid-cycle14 approval rate, had shorter time to first-cycle15 communication, and at the late-cycle meeting.16 generally received priority review as well.17 with applications that just have more challenges.17 I also mentioned goal extensions. In the18 There are more issues; they're more problematic, and so18 program, as I mentioned, the expectation was that the19 those tended to have a longer primary review time as19 goal extensions would be issued primarily when there20 result and also		Page 15		Page 17
3higher approval rate were those with major amendments3I mentioned special designations, and so I4and goal extensions.4just wanted to cover that a little bit more. There5In the program, the expectation is that there5were relatively high first-cycle approval rates and6would be a goal extension when there was an opportunity6relatively short time to approval for applications with7to hopefully, an opportunity to address and resolve7special designations.8issues in time for a first-cycle approval with an8Here, you see various groups of program9extended PDUFA goal date. Indeed, we did find that in9applications with just a selected sampling of special10those situations, there was a higher approval rate.10designations compared to all program applications as a11In terms of applications with lower approval11whole.12rates, these aren't really a surprise either when12You see that a higher proportion of those13applications and at the late-cycle meeting.15approval rate, had shorter time to first-cycle14or more significant issues identified at the mid-cycle14approval rate, had shorter time to first-cycle15communication, and at the late-cycle meeting.15approval, and of course, those are the ones that16All of those three characteristics have to do16generally received priority review as well.17with applications that just have more challenges.17I also mentioned goal e	1	Those with priority review tended to have	1	Those are situations where the full review clock was
4and goal extensions.4just wanted to cover that a little bit more. There5In the program, the expectation is that there5were relatively high first-cycle approval rates and6would be a goal extension when there was an opportunity6relatively short time to approval for applications with7to hopefully, an opportunity to address and resolve7special designations.8issues in time for a first-cycle approval with an8Here, you see various groups of program9extended PDUFA goal date. Indeed, we did find that in9applications with just a selected sampling of special10those situations, there was a higher approval rate.10designations compared to all program applications as a11In terms of applications with lower approval11whole.12rates, these aren't really a surprise either when12You see that a higher proportion of those13there's a longer-than-average primary review time, one13applications with special designations had first-cycle14or more significant issues identified at the mid-cycle14approval rate, had shorter time to first-cycle15communication, and at the late-cycle meeting.15approval, and of course, those are the ones that16All of those three characteristics have to do16generally received priority review as well.17with applications that just have more challenges.17I also mentioned goal extensions. In the18There are more issues; they're more problematic, and so18pr	2	higher approval rate. The other category that had a	2	needed in order to look at the application.
5In the program, the expectation is that there5were relatively high first-cycle approval rates and6would be a goal extension when there was an opportunity6relatively short time to approval for applications with7to hopefully, an opportunity to address and resolve7special designations.8issues in time for a first-cycle approval with an8Here, you see various groups of program9extended PDUFA goal date. Indeed, we did find that in9applications with just a selected sampling of special10those situations, there was a higher approval rate.10designations compared to all program applications as a11In terms of applications with lower approval11whole.12rates, these aren't really a surprise either when12You see that a higher proportion of those13there's a longer-than-average primary review time, one13applications with special designations had first-cycle14or more significant issues identified at the mid-cycle14approval rate, had shorter time to first-cycle15communication, and at the late-cycle meeting.15approval, and of course, those are the ones that16All of those three characteristics have to do16generally received priority review as well.17with applications that just have more challenges.17I also mentioned goal extensions. In the18There are more issues; they're more problematic, and so18program, as I mentioned, the expectation was that the19those tended to have a longer primary	3	higher approval rate were those with major amendments	3	I mentioned special designations, and so I
6would be a goal extension when there was an opportunity6relatively short time to approval for applications with7to hopefully, an opportunity to address and resolve7special designations.8issues in time for a first-cycle approval with an8Here, you see various groups of program9extended PDUFA goal date. Indeed, we did find that in9applications with just a selected sampling of special10those situations, there was a higher approval rate.10designations compared to all program applications as a11In terms of applications with lower approval11whole.12rates, these aren't really a surprise either when12You see that a higher proportion of those13there's a longer-than-average primary review time, one13applications with special designations had first-cycle14or more significant issues identified at the mid-cycle14approval rate, had shorter time to first-cycle15communication, and at the late-cycle meeting.15approval, and of course, those are the ones that16All of those three characteristics have to do16generally received priority review as well.17with applications that just have more challenges.17I also mentioned goal extensions. In the18There are more issues; they're more problematic, and so18program, as I mentioned, the expectation was that the19those tended to have a longer primary review time as a19goal extensions would be issued primarily when there20result and also, a lower	4	and goal extensions.	4	just wanted to cover that a little bit more. There
7to hopefully, an opportunity to address and resolve7special designations.8issues in time for a first-cycle approval with an8Here, you see various groups of program9extended PDUFA goal date. Indeed, we did find that in9applications with just a selected sampling of special10those situations, there was a higher approval rate.10designations compared to all program applications as a11In terms of applications with lower approval11whole.12rates, these aren't really a surprise either when12You see that a higher proportion of those13there's a longer-than-average primary review time, one13applications with special designations had first-cycle14or more significant issues identified at the mid-cycle14approval rate, had shorter time to first-cycle15communication, and at the late-cycle meeting.15approval, and of course, those are the ones that16All of those three characteristics have to do16generally received priority review as well.17I also mentioned goal extensions. In the18There are more issues; they're more problematic, and so1819goal extensions would be issued primarily when there20result and also, a lower approved first-cycle approval2021rate.21	5	In the program, the expectation is that there	5	were relatively high first-cycle approval rates and
8issues in time for a first-cycle approval with an8Here, you see various groups of program9extended PDUFA goal date. Indeed, we did find that in9applications with just a selected sampling of special10those situations, there was a higher approval rate.10designations compared to all program applications as a11In terms of applications with lower approval11whole.12rates, these aren't really a surprise either when12You see that a higher proportion of those13there's a longer-than-average primary review time, one13applications with special designations had first-cycle14or more significant issues identified at the mid-cycle14approval rate, had shorter time to first-cycle15communication, and at the late-cycle meeting.15approval, and of course, those are the ones that16All of those three characteristics have to do16generally received priority review as well.17with applications that just have more challenges.17I also mentioned goal extensions. In the18There are more issues; they're more problematic, and so18program, as I mentioned, the expectation was that the19those tended to have a longer primary review time as a19goal extensions would be issued primarily when there20result and also, a lower approved first-cycle approval20was an opportunity to then resolve any remaining issues21rate.21and achieve a first-cycle approval where warranted,	6	would be a goal extension when there was an opportunity	6	relatively short time to approval for applications with
9extended PDUFA goal date. Indeed, we did find that in 109applications with just a selected sampling of special 1010those situations, there was a higher approval rate.10designations compared to all program applications as a11In terms of applications with lower approval11whole.12rates, these aren't really a surprise either when12You see that a higher proportion of those13there's a longer-than-average primary review time, one13applications with special designations had first-cycle14or more significant issues identified at the mid-cycle14approval rate, had shorter time to first-cycle15communication, and at the late-cycle meeting.15approval, and of course, those are the ones that16All of those three characteristics have to do16generally received priority review as well.17I also mentioned goal extensions. In the18There are more issues; they're more problematic, and so18program, as I mentioned, the expectation was that the19those tended to have a longer primary review time as a19goal extensions would be issued primarily when there20result and also, a lower approved first-cycle approval20was an opportunity to then resolve any remaining issues21rate.21and achieve a first-cycle approval where warranted,	7	to hopefully, an opportunity to address and resolve	7	special designations.
10those situations, there was a higher approval rate.10designations compared to all program applications as a11In terms of applications with lower approval11whole.12rates, these aren't really a surprise either when12You see that a higher proportion of those13there's a longer-than-average primary review time, one13applications with special designations had first-cycle14or more significant issues identified at the mid-cycle14approval rate, had shorter time to first-cycle15communication, and at the late-cycle meeting.15approval, and of course, those are the ones that16All of those three characteristics have to do16generally received priority review as well.17With applications that just have more challenges.17I also mentioned goal extensions. In the18There are more issues; they're more problematic, and so18program, as I mentioned, the expectation was that the19those tended to have a longer primary review time as a19goal extensions would be issued primarily when there20result and also, a lower approved first-cycle approval20was an opportunity to then resolve any remaining issues21rate.21and achieve a first-cycle approval where warranted,	8	issues in time for a first-cycle approval with an	8	Here, you see various groups of program
11In terms of applications with lower approval11 whole.12rates, these aren't really a surprise either when12You see that a higher proportion of those13there's a longer-than-average primary review time, one13applications with special designations had first-cycle14or more significant issues identified at the mid-cycle14approval rate, had shorter time to first-cycle15communication, and at the late-cycle meeting.15approval, and of course, those are the ones that16All of those three characteristics have to do16generally received priority review as well.17With applications that just have more challenges.17I also mentioned goal extensions. In the18There are more issues; they're more problematic, and so18program, as I mentioned, the expectation was that the19those tended to have a longer primary review time as a19goal extensions would be issued primarily when there20result and also, a lower approved first-cycle approval20was an opportunity to then resolve any remaining issues21rate.21and achieve a first-cycle approval where warranted,	9	extended PDUFA goal date. Indeed, we did find that in	9	applications with just a selected sampling of special
12rates, these aren't really a surprise either when12You see that a higher proportion of those13there's a longer-than-average primary review time, one13applications with special designations had first-cycle14or more significant issues identified at the mid-cycle14approval rate, had shorter time to first-cycle15communication, and at the late-cycle meeting.15approval, and of course, those are the ones that16All of those three characteristics have to do16generally received priority review as well.17with applications that just have more challenges.17I also mentioned goal extensions. In the18There are more issues; they're more problematic, and so18program, as I mentioned, the expectation was that the19those tended to have a longer primary review time as a19goal extensions would be issued primarily when there20result and also, a lower approved first-cycle approval20was an opportunity to then resolve any remaining issues21rate.21and achieve a first-cycle approval where warranted,	10	those situations, there was a higher approval rate.	10	designations compared to all program applications as a
13 there's a longer-than-average primary review time, one13 applications with special designations had first-cycle14 or more significant issues identified at the mid-cycle14 approval rate, had shorter time to first-cycle15 communication, and at the late-cycle meeting.15 approval, and of course, those are the ones that16 All of those three characteristics have to do16 generally received priority review as well.17 with applications that just have more challenges.17 I also mentioned goal extensions. In the18 There are more issues; they're more problematic, and so18 program, as I mentioned, the expectation was that the19 those tended to have a longer primary review time as a19 goal extensions would be issued primarily when there20 result and also, a lower approved first-cycle approval20 was an opportunity to then resolve any remaining issues21 rate.21 and achieve a first-cycle approval where warranted,	11	In terms of applications with lower approval	11	whole.
14 or more significant issues identified at the mid-cycle14 approval rate, had shorter time to first-cycle15 communication, and at the late-cycle meeting.15 approval, and of course, those are the ones that16 All of those three characteristics have to do16 generally received priority review as well.17 with applications that just have more challenges.17 I also mentioned goal extensions. In the18 There are more issues; they're more problematic, and so18 program, as I mentioned, the expectation was that the19 those tended to have a longer primary review time as a19 goal extensions would be issued primarily when there20 result and also, a lower approved first-cycle approval20 was an opportunity to then resolve any remaining issues21 rate.21 and achieve a first-cycle approval where warranted,	12	rates, these aren't really a surprise either when	12	You see that a higher proportion of those
15communication, and at the late-cycle meeting.15approval, and of course, those are the ones that16All of those three characteristics have to do16generally received priority review as well.17with applications that just have more challenges.17I also mentioned goal extensions. In the18There are more issues; they're more problematic, and so18program, as I mentioned, the expectation was that the19those tended to have a longer primary review time as a19goal extensions would be issued primarily when there20result and also, a lower approved first-cycle approval20was an opportunity to then resolve any remaining issues21rate.21and achieve a first-cycle approval where warranted,	13	there's a longer-than-average primary review time, one	13	applications with special designations had first-cycle
16All of those three characteristics have to do16generally received priority review as well.17with applications that just have more challenges.17I also mentioned goal extensions. In the18There are more issues; they're more problematic, and so18program, as I mentioned, the expectation was that the19those tended to have a longer primary review time as a19goal extensions would be issued primarily when there20result and also, a lower approved first-cycle approval20was an opportunity to then resolve any remaining issues21rate.21and achieve a first-cycle approval where warranted,	14	or more significant issues identified at the mid-cycle	14	approval rate, had shorter time to first-cycle
17 with applications that just have more challenges.17 I also mentioned goal extensions. In the18 There are more issues; they're more problematic, and so18 program, as I mentioned, the expectation was that the19 those tended to have a longer primary review time as a19 goal extensions would be issued primarily when there20 result and also, a lower approved first-cycle approval20 was an opportunity to then resolve any remaining issues21 rate.21 and achieve a first-cycle approval where warranted,	15	communication, and at the late-cycle meeting.	15	approval, and of course, those are the ones that
18 There are more issues; they're more problematic, and so18 program, as I mentioned, the expectation was that the19 those tended to have a longer primary review time as a19 goal extensions would be issued primarily when there20 result and also, a lower approved first-cycle approval20 was an opportunity to then resolve any remaining issues21 rate.21 and achieve a first-cycle approval where warranted,	16	All of those three characteristics have to do	16	generally received priority review as well.
19 those tended to have a longer primary review time as a 20 result and also, a lower approved first-cycle approval 21 rate.19 goal extensions would be issued primarily when there 20 was an opportunity to then resolve any remaining issues 21 and achieve a first-cycle approval where warranted,	17	with applications that just have more challenges.	17	I also mentioned goal extensions. In the
20 result and also, a lower approved first-cycle approval20 was an opportunity to then resolve any remaining issues21 rate.21 and achieve a first-cycle approval where warranted,	18	There are more issues; they're more problematic, and so	18	program, as I mentioned, the expectation was that the
21 rate. 21 and achieve a first-cycle approval where warranted,	19	those tended to have a longer primary review time as a	19	goal extensions would be issued primarily when there
	20	result and also, a lower approved first-cycle approval	20	was an opportunity to then resolve any remaining issues
22 In terms of time to first-cycle action, as 22 where the application showed sufficient efficacy and	21	rate.	21	and achieve a first-cycle approval where warranted,
	22	In terms of time to first-cycle action, as	22	where the application showed sufficient efficacy and

	Page 18		Page 20
1	safety.	1	sites come up that are found to need inspection that
$\begin{vmatrix} 1\\2 \end{vmatrix}$	With that as an expectation, we did indeed see		was not clearly laid out initially in the application.
	that applications that received a goal extension were	3	After that planning and preparation phase,
	more likely to receive first-cycle approval, and that		there is the actual conduct of the inspections at the
	was certainly true in the program as compared to the		sites. Those usually take place between months four
	baseline which is PDUFA IV.		and eight and again, can extend later if more site
7	Similarly, the time after the original		inspections were needed either because new sites were
	submission of the goal extension was issued was much		found or because it turns out that a site needs to be
	more variable in the program than in the baseline		re-inspected.
	because in the program, there was the opportunity to	10	Then the next things, and these are all
	issue a goal extension really at any time during the		overlapping phases as you can see because the
	review. You see a broader range of times for when the		variability in terms of the number and location of
	goal extension was issued in the program than it did in		inspections, when it's determined that sites need to be
	the baseline.		inspections, whether the inspections aren't needed, and
14	All right. Inspections. So in the PDUFA V		so forth.
	program guidelines, the expectation for applications in	15	The next phase is the resolution of any issues
10	the program is for inspections to be completed within		
	six months of receipt for priority applications and		extremely variable in duration depending on the number
10			and severity of issues.
20	There are a lot of different ways to think	20	The goal is to resolve all of those issues in
20	about inspections. There is the actual conduct of the		order to achieve approvability. Of course, that
	inspections themselves at the facility, there is the		doesn't always happen, but that is the goal of this
22	inspections themserves at the facility, there is the	22	doesn't always happen, but that is the goal of this
	D 10		D 21
1	Page 19	1	Page 21
	process of resolving issues that are identified, and		phase of the inspections process.
2	process of resolving issues that are identified, and then the final recommendation about the acceptability	2	phase of the inspections process. Then, there is the kind of final stage of the
2 3	process of resolving issues that are identified, and then the final recommendation about the acceptability of the sites.	2 3	phase of the inspections process. Then, there is the kind of final stage of the inspection process which is preparing the overall site
2 3 4	process of resolving issues that are identified, and then the final recommendation about the acceptability of the sites. For the purpose of this evaluation, inspection	2 3 4	phase of the inspections process. Then, there is the kind of final stage of the inspection process which is preparing the overall site recommendation and decision. Again, when that happens,
2 3 4 5	process of resolving issues that are identified, and then the final recommendation about the acceptability of the sites. For the purpose of this evaluation, inspection completion was defined as the last overall site	2 3 4 5	phase of the inspections process. Then, there is the kind of final stage of the inspection process which is preparing the overall site recommendation and decision. Again, when that happens, it's extremely variable depending on all of the factors
2 3 4 5 6	process of resolving issues that are identified, and then the final recommendation about the acceptability of the sites. For the purpose of this evaluation, inspection completion was defined as the last overall site acceptability recommendation for CDER and the latest	2 3 4 5 6	phase of the inspections process. Then, there is the kind of final stage of the inspection process which is preparing the overall site recommendation and decision. Again, when that happens, it's extremely variable depending on all of the factors I mentioned with the number and location of the sites
2 3 4 5 6 7	process of resolving issues that are identified, and then the final recommendation about the acceptability of the sites. For the purpose of this evaluation, inspection completion was defined as the last overall site acceptability recommendation for CDER and the latest GMP or GCP site inspection date for CBER. The reason	2 3 4 5 6 7	phase of the inspections process. Then, there is the kind of final stage of the inspection process which is preparing the overall site recommendation and decision. Again, when that happens, it's extremely variable depending on all of the factors I mentioned with the number and location of the sites that need to be inspected, for example, whether if
2 3 4 5 6 7 8	process of resolving issues that are identified, and then the final recommendation about the acceptability of the sites. For the purpose of this evaluation, inspection completion was defined as the last overall site acceptability recommendation for CDER and the latest GMP or GCP site inspection date for CBER. The reason why it's different between CDER and CBER is because the	2 3 4 5 6 7 8	phase of the inspections process. Then, there is the kind of final stage of the inspection process which is preparing the overall site recommendation and decision. Again, when that happens, it's extremely variable depending on all of the factors I mentioned with the number and location of the sites that need to be inspected, for example, whether if there's just one or two, whether they're in the United
2 3 4 5 6 7 8 9	process of resolving issues that are identified, and then the final recommendation about the acceptability of the sites. For the purpose of this evaluation, inspection completion was defined as the last overall site acceptability recommendation for CDER and the latest GMP or GCP site inspection date for CBER. The reason why it's different between CDER and CBER is because the data that were available to us were different.	2 3 4 5 6 7 8 9	phase of the inspections process. Then, there is the kind of final stage of the inspection process which is preparing the overall site recommendation and decision. Again, when that happens, it's extremely variable depending on all of the factors I mentioned with the number and location of the sites that need to be inspected, for example, whether if there's just one or two, whether they're in the United States versus in other countries, the number and
2 3 4 5 6 7 8 9 10	process of resolving issues that are identified, and then the final recommendation about the acceptability of the sites. For the purpose of this evaluation, inspection completion was defined as the last overall site acceptability recommendation for CDER and the latest GMP or GCP site inspection date for CBER. The reason why it's different between CDER and CBER is because the data that were available to us were different. I just want to illustrate what that means in	2 3 4 5 6 7 8 9 10	phase of the inspections process. Then, there is the kind of final stage of the inspection process which is preparing the overall site recommendation and decision. Again, when that happens, it's extremely variable depending on all of the factors I mentioned with the number and location of the sites that need to be inspected, for example, whether if there's just one or two, whether they're in the United States versus in other countries, the number and severity of issues that are uncovered, whether
2 3 4 5 6 7 8 9 10 11	process of resolving issues that are identified, and then the final recommendation about the acceptability of the sites. For the purpose of this evaluation, inspection completion was defined as the last overall site acceptability recommendation for CDER and the latest GMP or GCP site inspection date for CBER. The reason why it's different between CDER and CBER is because the data that were available to us were different. I just want to illustrate what that means in terms of what we're looking at in terms of timing for	2 3 4 5 6 7 8 9 10 11	phase of the inspections process. Then, there is the kind of final stage of the inspection process which is preparing the overall site recommendation and decision. Again, when that happens, it's extremely variable depending on all of the factors I mentioned with the number and location of the sites that need to be inspected, for example, whether if there's just one or two, whether they're in the United States versus in other countries, the number and severity of issues that are uncovered, whether additional sites need to be inspected, or whether a
2 3 4 5 6 7 8 9 10 11 12	process of resolving issues that are identified, and then the final recommendation about the acceptability of the sites. For the purpose of this evaluation, inspection completion was defined as the last overall site acceptability recommendation for CDER and the latest GMP or GCP site inspection date for CBER. The reason why it's different between CDER and CBER is because the data that were available to us were different. I just want to illustrate what that means in terms of what we're looking at in terms of timing for when we define inspection completion this way. For the	2 3 4 5 6 7 8 9 10 11 12	phase of the inspections process. Then, there is the kind of final stage of the inspection process which is preparing the overall site recommendation and decision. Again, when that happens, it's extremely variable depending on all of the factors I mentioned with the number and location of the sites that need to be inspected, for example, whether if there's just one or two, whether they're in the United States versus in other countries, the number and severity of issues that are uncovered, whether additional sites need to be inspected, or whether a site needs to be re inspected, and so on, and so forth.
2 3 4 5 6 7 8 9 10 11 12 13	process of resolving issues that are identified, and then the final recommendation about the acceptability of the sites. For the purpose of this evaluation, inspection completion was defined as the last overall site acceptability recommendation for CDER and the latest GMP or GCP site inspection date for CBER. The reason why it's different between CDER and CBER is because the data that were available to us were different. I just want to illustrate what that means in terms of what we're looking at in terms of timing for when we define inspection completion this way. For the inspection process, first, of course, there is the	2 3 4 5 6 7 8 9 10 11 12	phase of the inspections process. Then, there is the kind of final stage of the inspection process which is preparing the overall site recommendation and decision. Again, when that happens, it's extremely variable depending on all of the factors I mentioned with the number and location of the sites that need to be inspected, for example, whether if there's just one or two, whether they're in the United States versus in other countries, the number and severity of issues that are uncovered, whether additional sites need to be inspected, or whether a site needs to be re inspected, and so on, and so forth. That is an extremely variable period of time.
2 3 4 5 6 7 8 9 10 11 12 13 14	process of resolving issues that are identified, and then the final recommendation about the acceptability of the sites. For the purpose of this evaluation, inspection completion was defined as the last overall site acceptability recommendation for CDER and the latest GMP or GCP site inspection date for CBER. The reason why it's different between CDER and CBER is because the data that were available to us were different. I just want to illustrate what that means in terms of what we're looking at in terms of timing for when we define inspection completion this way. For the inspection process, first, of course, there is the planning preparation phase where FDA is looking at a	2 3 4 5 6 7 8 9 10 11 12 13 14	phase of the inspections process. Then, there is the kind of final stage of the inspection process which is preparing the overall site recommendation and decision. Again, when that happens, it's extremely variable depending on all of the factors I mentioned with the number and location of the sites that need to be inspected, for example, whether if there's just one or two, whether they're in the United States versus in other countries, the number and severity of issues that are uncovered, whether additional sites need to be inspected, or whether a site needs to be re inspected, and so on, and so forth. That is an extremely variable period of time. In some cases, there's also multiple site
2 3 4 5 6 7 8 9 10 11 12 13 14 15	process of resolving issues that are identified, and then the final recommendation about the acceptability of the sites. For the purpose of this evaluation, inspection completion was defined as the last overall site acceptability recommendation for CDER and the latest GMP or GCP site inspection date for CBER. The reason why it's different between CDER and CBER is because the data that were available to us were different. I just want to illustrate what that means in terms of what we're looking at in terms of timing for when we define inspection completion this way. For the inspection process, first, of course, there is the planning preparation phase where FDA is looking at a site list submitted with the application, evaluating	2 3 4 5 6 7 8 9 10 11 12 13 14 15	phase of the inspections process. Then, there is the kind of final stage of the inspection process which is preparing the overall site recommendation and decision. Again, when that happens, it's extremely variable depending on all of the factors I mentioned with the number and location of the sites that need to be inspected, for example, whether if there's just one or two, whether they're in the United States versus in other countries, the number and severity of issues that are uncovered, whether additional sites need to be inspected, or whether a site needs to be re inspected, and so on, and so forth. That is an extremely variable period of time. In some cases, there's also multiple site recommendation dates because there is an initial site
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	process of resolving issues that are identified, and then the final recommendation about the acceptability of the sites. For the purpose of this evaluation, inspection completion was defined as the last overall site acceptability recommendation for CDER and the latest GMP or GCP site inspection date for CBER. The reason why it's different between CDER and CBER is because the data that were available to us were different. I just want to illustrate what that means in terms of what we're looking at in terms of timing for when we define inspection completion this way. For the inspection process, first, of course, there is the planning preparation phase where FDA is looking at a site list submitted with the application, evaluating what sites need to be inspected, scheduling and	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	phase of the inspections process. Then, there is the kind of final stage of the inspection process which is preparing the overall site recommendation and decision. Again, when that happens, it's extremely variable depending on all of the factors I mentioned with the number and location of the sites that need to be inspected, for example, whether if there's just one or two, whether they're in the United States versus in other countries, the number and severity of issues that are uncovered, whether additional sites need to be inspected, or whether a site needs to be re inspected, and so on, and so forth. That is an extremely variable period of time. In some cases, there's also multiple site recommendation dates because there is an initial site recommendation date, and then further activity happens,
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	process of resolving issues that are identified, and then the final recommendation about the acceptability of the sites. For the purpose of this evaluation, inspection completion was defined as the last overall site acceptability recommendation for CDER and the latest GMP or GCP site inspection date for CBER. The reason why it's different between CDER and CBER is because the data that were available to us were different. I just want to illustrate what that means in terms of what we're looking at in terms of timing for when we define inspection completion this way. For the inspection process, first, of course, there is the planning preparation phase where FDA is looking at a site list submitted with the application, evaluating what sites need to be inspected, scheduling and coordinating involved in that kind of preparation that	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	phase of the inspections process. Then, there is the kind of final stage of the inspection process which is preparing the overall site recommendation and decision. Again, when that happens, it's extremely variable depending on all of the factors I mentioned with the number and location of the sites that need to be inspected, for example, whether if there's just one or two, whether they're in the United States versus in other countries, the number and severity of issues that are uncovered, whether additional sites need to be inspected, or whether a site needs to be re inspected, and so on, and so forth. That is an extremely variable period of time. In some cases, there's also multiple site recommendation dates because there is an initial site recommendation date, and then further activity happens, and then there is a second site recommendation.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	process of resolving issues that are identified, and then the final recommendation about the acceptability of the sites. For the purpose of this evaluation, inspection completion was defined as the last overall site acceptability recommendation for CDER and the latest GMP or GCP site inspection date for CBER. The reason why it's different between CDER and CBER is because the data that were available to us were different. I just want to illustrate what that means in terms of what we're looking at in terms of timing for when we define inspection completion this way. For the inspection process, first, of course, there is the planning preparation phase where FDA is looking at a site list submitted with the application, evaluating what sites need to be inspected, scheduling and coordinating involved in that kind of preparation that happens.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	phase of the inspections process. Then, there is the kind of final stage of the inspection process which is preparing the overall site recommendation and decision. Again, when that happens, it's extremely variable depending on all of the factors I mentioned with the number and location of the sites that need to be inspected, for example, whether if there's just one or two, whether they're in the United States versus in other countries, the number and severity of issues that are uncovered, whether additional sites need to be inspected, or whether a site needs to be re inspected, and so on, and so forth. That is an extremely variable period of time. In some cases, there's also multiple site recommendation dates because there is an initial site recommendation date, and then further activity happens, and then there is a second site recommendation. In this process, the last date here, the
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	process of resolving issues that are identified, and then the final recommendation about the acceptability of the sites. For the purpose of this evaluation, inspection completion was defined as the last overall site acceptability recommendation for CDER and the latest GMP or GCP site inspection date for CBER. The reason why it's different between CDER and CBER is because the data that were available to us were different. I just want to illustrate what that means in terms of what we're looking at in terms of timing for when we define inspection completion this way. For the inspection process, first, of course, there is the planning preparation phase where FDA is looking at a site list submitted with the application, evaluating what sites need to be inspected, scheduling and coordinating involved in that kind of preparation that happens. That usually happens in the first few months	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	phase of the inspections process. Then, there is the kind of final stage of the inspection process which is preparing the overall site recommendation and decision. Again, when that happens, it's extremely variable depending on all of the factors I mentioned with the number and location of the sites that need to be inspected, for example, whether if there's just one or two, whether they're in the United States versus in other countries, the number and severity of issues that are uncovered, whether additional sites need to be inspected, or whether a site needs to be re inspected, and so on, and so forth. That is an extremely variable period of time. In some cases, there's also multiple site recommendation dates because there is an initial site recommendation date, and then further activity happens, and then there is a second site recommendation. In this process, the last date here, the recommendation and decision date, is the one that we
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	process of resolving issues that are identified, and then the final recommendation about the acceptability of the sites. For the purpose of this evaluation, inspection completion was defined as the last overall site acceptability recommendation for CDER and the latest GMP or GCP site inspection date for CBER. The reason why it's different between CDER and CBER is because the data that were available to us were different. I just want to illustrate what that means in terms of what we're looking at in terms of timing for when we define inspection completion this way. For the inspection process, first, of course, there is the planning preparation phase where FDA is looking at a site list submitted with the application, evaluating what sites need to be inspected, scheduling and coordinating involved in that kind of preparation that happens. That usually happens in the first few months after receipt and can extend later if more site	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	phase of the inspections process. Then, there is the kind of final stage of the inspection process which is preparing the overall site recommendation and decision. Again, when that happens, it's extremely variable depending on all of the factors I mentioned with the number and location of the sites that need to be inspected, for example, whether if there's just one or two, whether they're in the United States versus in other countries, the number and severity of issues that are uncovered, whether additional sites need to be inspected, or whether a site needs to be re inspected, and so on, and so forth. That is an extremely variable period of time. In some cases, there's also multiple site recommendation date, and then further activity happens, and then there is a second site recommendation. In this process, the last date here, the recommendation and decision date, is the one that we used for inspection completion in CDER. For CBER, it
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	process of resolving issues that are identified, and then the final recommendation about the acceptability of the sites. For the purpose of this evaluation, inspection completion was defined as the last overall site acceptability recommendation for CDER and the latest GMP or GCP site inspection date for CBER. The reason why it's different between CDER and CBER is because the data that were available to us were different. I just want to illustrate what that means in terms of what we're looking at in terms of timing for when we define inspection completion this way. For the inspection process, first, of course, there is the planning preparation phase where FDA is looking at a site list submitted with the application, evaluating what sites need to be inspected, scheduling and coordinating involved in that kind of preparation that happens. That usually happens in the first few months	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	phase of the inspections process. Then, there is the kind of final stage of the inspection process which is preparing the overall site recommendation and decision. Again, when that happens, it's extremely variable depending on all of the factors I mentioned with the number and location of the sites that need to be inspected, for example, whether if there's just one or two, whether they're in the United States versus in other countries, the number and severity of issues that are uncovered, whether additional sites need to be inspected, or whether a site needs to be re inspected, and so on, and so forth. That is an extremely variable period of time. In some cases, there's also multiple site recommendation dates because there is an initial site recommendation date, and then further activity happens, and then there is a second site recommendation. In this process, the last date here, the recommendation and decision date, is the one that we

	10100	/111	5 March 27, 2017
	Page 22		Page 24
1	That is going to be important because what we	1	occurred kind of midway through the program. We would
2	saw, of course, using these different definitions, is	2	expect that there would be some observations around
3	that the CBER sites tended to be completed earlier than	3	that in terms of what we saw with the inspections.
4	the CDER sites because of that difference in	4	Whether that changed the results or not, that's just an
5	definition.	5	important change to note as context for our results.
6	Here, what I'm showing you is a distribution	6	What we noted starting with the interim report
7	of the inspection completion dates for the applications	7	was that historically, it was challenging for FDA
8	in the program. This is just the site completion, that	8	reviewers and applicants to know the status of
9	earlier phase before all the resolution has happened	9	inspections. That was one of the findings that we
10	and before there's been a recommendation on the site.	10	found in the interim report.
11	You can see that the bulk of the sites are	11	Given this transition that took place kind of
12	inspected between months four and eight, with some	12	midway through the program, there was kind of the first
13	occurring earlier or later, depending on review	13	couple of years with the old management of the
14	priority or whether there were additional sites that	14	inspection process and then a transition period where
15	needed to be inspected, or whether there was a goal	15	applications were now the responsibilities for CDER and
16	extension, and so some of the inspections took place	16	the NDAs. It was consolidated under OPQ, and there was
17	later than was typical.	17	some transition period for that. Then after that,
18	Here, I've added on the recommendation date,	18	things settled in place in terms of OPQ overseeing the
19	the last recommendation date. Here, you can see in the	19	inspections process.
20	blue, again, the site completion dates; and in the red,	20	After the transition period, we haven't had a
21	you see the recommendation dates.	21	long enough period of experience with those
22	Again, the inspections themselves typically	22	applications that had inspections after the transition
	Page 23		Page 25
1	took place between months four and eight. The	1	period was complete in order to make any firm
2	recommendations typically took place months five and	2	conclusions about changes in transparency,
3	twelve, depending on the whole range of factors that I	3	communication, and so on, and so forth as of the
4	mentioned.	4	cut-off for the final report, which was June 2016.
5	In terms of what we found, there's another	5	The program evaluation completion target were
6	wrinkle that we wanted to mention in terms of providing	6	met for 46 percent of program applications. Again,
7	context for the inspection results. At the time of the	7	when I doggedly went through those slides about how we
8	interim report, there had been one process and managing	8	are defining inspection completion for the purpose of
9	structure in place for inspections.	9	the program evaluation is for the bulk of applications
10	Just after the interim report was published,	10	for CDER applications that last recommendation date.
11	FDA transitioned to a different structure for managing	11	That last recommendation date includes all of the time
12	the inspection process. Management of CDER's	12	that we spend resolving of course, after all the
13	pre-approval inspection process responsibilities were	13	time spend resolving issues.
14	consolidated under the Office of Pharmaceutical	14	That last recommendation date, over 50 percent
15	Quality, OPQ.	15	of the time occurred after the target of six months or
16	So is the case (ph) after that transition that		ten months depending on the application receipt,
17			depending on whether it was standard or priority.
18		18	There are a lot of reasons for that. The
			f th f l
19			reasons for the final recommendation happening later in
20	inspections, and makes the final facility	20	the process include situations where there were enough
20	inspections, and makes the final facility recommendation.	20 21	

	Page 26		Page 28
	was continuing efforts to resolve those issues after		time, there hasn't been a lot of time for applications
	that time so that there could get to a point of		that receive a CR to resubmit and then have a
3	approvability in time for first-cycle review.	3	second-cycle action. The sample size is too small for
4	In some cases, the reason for that was the	4	a statistical analysis at this time.
5	need for more inspections late in the process and as I	5	As of the cut-off analysis for the final
6	mentioned, attempt to achieve acceptability in time for	6	report, there had been 11 program applications
7	first-cycle approval. There are a whole bunch of	7	resubmitted, compared to 65 applications resubmitted
8	reasons why the completion target date was only met	8	from the baseline, from PDUFA IV. Again, remembering
9	roughly 50 percent of the time.	9	that the two reasons for that is one, there were
10	I could go on and on about this because it's	10	smaller proportion of applications that received a CR
11	easy to look at that number and think, that looks	11	to begin with and then not as much time has elapsed for
12	pretty bad. When you look at what's going on during	12	a significant number of resubmissions to take place;
13	that time, what we heard, what we observed, what we	13	whereas with PDUFA IV, there's been all of these years
14	heard from FDA staff in interviews, what we heard from	14	since then for a resubmission to take place. Those are
15	applicant in interviews suggests that that is a very	15	highlights of the results.
16	productive time to resolve issues.	16	Now, what I'm going to do is to look at the
17	That late date is not necessarily a bad thing;	17	evaluation questions or assessment questions that were
18	often, it's a good thing because if you had to do the	18	laid out for this evaluation.
19	site recommendation by that six-month or ten-month, you	19	The first pair of questions has to do with:
20	would more often have to recommend against approval	20	What is the relationship between program attributes and
21	whereas continuing to work after that date, then they	21	first-cycle outcomes? What is the relationship between
22	(inaudible) to work to happen to resolve issues so that	22	program attributes and time to first-cycle outcome?
	Page 27		Page 29
1	Page 27 there could be approval.	1	Page 29 As I mentioned, that relationship between
1 2	-	-	
2	there could be approval.	2	As I mentioned, that relationship between
2 3	there could be approval. Complete response letters, I mentioned that	2	As I mentioned, that relationship between program attributes and first-cycle regulatory outcomes, for the program as a whole, is that the first-cycle
2 3 4	there could be approval. Complete response letters, I mentioned that the first-cycle approval rate is high in the program,	2 3 R 4	As I mentioned, that relationship between program attributes and first-cycle regulatory outcomes, for the program as a whole, is that the first-cycle
2 3 4 5	there could be approval. Complete response letters, I mentioned that the first-cycle approval rate is high in the program, has been high in the program which means that the C	2 3 R 4	As I mentioned, that relationship between program attributes and first-cycle regulatory outcomes, for the program as a whole, is that the first-cycle approval rate was statistically significant and higher
2 3 4 5	there could be approval. Complete response letters, I mentioned that the first-cycle approval rate is high in the program, has been high in the program which means that the C rate is low. The number of CR letters is relatively	2 3 R 4 5 6	As I mentioned, that relationship between program attributes and first-cycle regulatory outcomes, for the program as a whole, is that the first-cycle approval rate was statistically significant and higher in the program than in the baseline.
2 3 4 5 6 7	there could be approval. Complete response letters, I mentioned that the first-cycle approval rate is high in the program, has been high in the program which means that the C rate is low. The number of CR letters is relatively small compared to the baseline.	2 3 R 4 5 6 7	As I mentioned, that relationship between program attributes and first-cycle regulatory outcomes, for the program as a whole, is that the first-cycle approval rate was statistically significant and higher in the program than in the baseline. For time to first-cycle outcome, the
2 3 4 5 6 7	there could be approval. Complete response letters, I mentioned that the first-cycle approval rate is high in the program, has been high in the program which means that the C rate is low. The number of CR letters is relatively small compared to the baseline. What we see here are what the top three issues	2 3 R 4 5 6 7 8	As I mentioned, that relationship between program attributes and first-cycle regulatory outcomes, for the program as a whole, is that the first-cycle approval rate was statistically significant and higher in the program than in the baseline. For time to first-cycle outcome, the first-cycle reviews took longer in the program than in
2 3 4 5 6 7 8	there could be approval. Complete response letters, I mentioned that the first-cycle approval rate is high in the program, has been high in the program which means that the C rate is low. The number of CR letters is relatively small compared to the baseline. What we see here are what the top three issues that are cited in complete response letters: efficacy, product quality, and safety. For the most part,	2 3 R 4 5 6 7 8 9	As I mentioned, that relationship between program attributes and first-cycle regulatory outcomes, for the program as a whole, is that the first-cycle approval rate was statistically significant and higher in the program than in the baseline. For time to first-cycle outcome, the first-cycle reviews took longer in the program than in the baseline as expected. Nevertheless, in interviews
2 3 4 5 6 7 8 9	there could be approval. Complete response letters, I mentioned that the first-cycle approval rate is high in the program, has been high in the program which means that the C rate is low. The number of CR letters is relatively small compared to the baseline. What we see here are what the top three issues that are cited in complete response letters: efficacy, product quality, and safety. For the most part,	2 3 R 4 5 6 7 8 9 10	As I mentioned, that relationship between program attributes and first-cycle regulatory outcomes, for the program as a whole, is that the first-cycle approval rate was statistically significant and higher in the program than in the baseline. For time to first-cycle outcome, the first-cycle reviews took longer in the program than in the baseline as expected. Nevertheless, in interviews with applicants, they still despite that difference, still view the program as having value in enhancing
2 3 4 5 6 7 8 9 10	there could be approval. Complete response letters, I mentioned that the first-cycle approval rate is high in the program, has been high in the program which means that the C rate is low. The number of CR letters is relatively small compared to the baseline. What we see here are what the top three issues that are cited in complete response letters: efficacy, product quality, and safety. For the most part, there's not a big difference between the issues that are cited in the program, the CR letters in the program	2 3 R 4 5 6 7 8 9 10 n11	As I mentioned, that relationship between program attributes and first-cycle regulatory outcomes, for the program as a whole, is that the first-cycle approval rate was statistically significant and higher in the program than in the baseline. For time to first-cycle outcome, the first-cycle reviews took longer in the program than in the baseline as expected. Nevertheless, in interviews with applicants, they still despite that difference, still view the program as having value in enhancing
2 3 4 5 6 7 8 9 10 11	there could be approval. Complete response letters, I mentioned that the first-cycle approval rate is high in the program, has been high in the program which means that the C rate is low. The number of CR letters is relatively small compared to the baseline. What we see here are what the top three issues that are cited in complete response letters: efficacy, product quality, and safety. For the most part, there's not a big difference between the issues that are cited in the program, the CR letters in the program	2 3 R 4 5 6 7 8 9 10 n11	As I mentioned, that relationship between program attributes and first-cycle regulatory outcomes, for the program as a whole, is that the first-cycle approval rate was statistically significant and higher in the program than in the baseline. For time to first-cycle outcome, the first-cycle reviews took longer in the program than in the baseline as expected. Nevertheless, in interviews with applicants, they still despite that difference, still view the program as having value in enhancing review transparency, communication, predictability, and
2 3 4 5 6 7 8 9 10 11 12	there could be approval. Complete response letters, I mentioned that the first-cycle approval rate is high in the program, has been high in the program which means that the C rate is low. The number of CR letters is relatively small compared to the baseline. What we see here are what the top three issues that are cited in complete response letters: efficacy, product quality, and safety. For the most part, there's not a big difference between the issues that are cited in the program, the CR letters in the program versus in the baseline. The exception to that is that safety is more	2 3 R 4 5 6 7 8 9 10 n11 12 13	As I mentioned, that relationship between program attributes and first-cycle regulatory outcomes, for the program as a whole, is that the first-cycle approval rate was statistically significant and higher in the program than in the baseline. For time to first-cycle outcome, the first-cycle reviews took longer in the program than in the baseline as expected. Nevertheless, in interviews with applicants, they still despite that difference, still view the program as having value in enhancing review transparency, communication, predictability, and efficiency.
2 3 4 5 6 7 8 9 10 11 12 13	there could be approval. Complete response letters, I mentioned that the first-cycle approval rate is high in the program, has been high in the program which means that the C rate is low. The number of CR letters is relatively small compared to the baseline. What we see here are what the top three issues that are cited in complete response letters: efficacy, product quality, and safety. For the most part, there's not a big difference between the issues that are cited in the program, the CR letters in the program versus in the baseline. The exception to that is that safety is more	2 3 R 4 5 6 7 8 9 10 n11 12 13 14	As I mentioned, that relationship between program attributes and first-cycle regulatory outcomes, for the program as a whole, is that the first-cycle approval rate was statistically significant and higher in the program than in the baseline. For time to first-cycle outcome, the first-cycle reviews took longer in the program than in the baseline as expected. Nevertheless, in interviews with applicants, they still despite that difference, still view the program as having value in enhancing review transparency, communication, predictability, and efficiency. In the interviews with applicants, there was
2 3 4 5 6 7 8 9 10 11 12 13 14	there could be approval. Complete response letters, I mentioned that the first-cycle approval rate is high in the program, has been high in the program which means that the C rate is low. The number of CR letters is relatively small compared to the baseline. What we see here are what the top three issues that are cited in complete response letters: efficacy, product quality, and safety. For the most part, there's not a big difference between the issues that are cited in the program, the CR letters in the program versus in the baseline. The exception to that is that safety is more often cited in CR letters in the program than in the baseline than in the program. I would just caution,	2 3 R 4 5 6 7 8 9 10 n11 12 13 14	As I mentioned, that relationship between program attributes and first-cycle regulatory outcomes, for the program as a whole, is that the first-cycle approval rate was statistically significant and higher in the program than in the baseline. For time to first-cycle outcome, the first-cycle reviews took longer in the program than in the baseline as expected. Nevertheless, in interviews with applicants, they still despite that difference, still view the program as having value in enhancing review transparency, communication, predictability, and efficiency. In the interviews with applicants, there was still a positive perception of the program regardless
2 3 4 5 6 7 8 9 10 11 12 13 14 15	there could be approval. Complete response letters, I mentioned that the first-cycle approval rate is high in the program, has been high in the program which means that the C rate is low. The number of CR letters is relatively small compared to the baseline. What we see here are what the top three issues that are cited in complete response letters: efficacy, product quality, and safety. For the most part, there's not a big difference between the issues that are cited in the program, the CR letters in the program versus in the baseline. The exception to that is that safety is more often cited in CR letters in the program than in the baseline than in the program. I would just caution,	2 3 R 4 5 6 7 8 9 10 11 12 13 14 15 16	As I mentioned, that relationship between program attributes and first-cycle regulatory outcomes, for the program as a whole, is that the first-cycle approval rate was statistically significant and higher in the program than in the baseline. For time to first-cycle outcome, the first-cycle reviews took longer in the program than in the baseline as expected. Nevertheless, in interviews with applicants, they still despite that difference, still view the program as having value in enhancing review transparency, communication, predictability, and efficiency. In the interviews with applicants, there was still a positive perception of the program regardless of the time that it took to get to first-cycle outcome. The second pair of questions has to do with:
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	there could be approval. Complete response letters, I mentioned that the first-cycle approval rate is high in the program, has been high in the program which means that the C rate is low. The number of CR letters is relatively small compared to the baseline. What we see here are what the top three issues that are cited in complete response letters: efficacy, product quality, and safety. For the most part, there's not a big difference between the issues that are cited in the program, the CR letters in the program versus in the baseline. The exception to that is that safety is more often cited in CR letters in the program than in the baseline than in the program. I would just caution, again, that the numbers are small, and so I would be	2 3 R 4 5 6 7 8 9 10 111 12 13 14 15 16 e17	As I mentioned, that relationship between program attributes and first-cycle regulatory outcomes, for the program as a whole, is that the first-cycle approval rate was statistically significant and higher in the program than in the baseline. For time to first-cycle outcome, the first-cycle reviews took longer in the program than in the baseline as expected. Nevertheless, in interviews with applicants, they still despite that difference, still view the program as having value in enhancing review transparency, communication, predictability, and efficiency. In the interviews with applicants, there was still a positive perception of the program regardless of the time that it took to get to first-cycle outcome. The second pair of questions has to do with:
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	there could be approval. Complete response letters, I mentioned that the first-cycle approval rate is high in the program, has been high in the program which means that the C rate is low. The number of CR letters is relatively small compared to the baseline. What we see here are what the top three issues that are cited in complete response letters: efficacy, product quality, and safety. For the most part, there's not a big difference between the issues that are cited in the program, the CR letters in the program versus in the baseline. The exception to that is that safety is more often cited in CR letters in the program than in the baseline than in the program. I would just caution, again, that the numbers are small, and so I would be hesitant to read too much into those numbers. They'r	2 3 R 4 5 6 7 8 9 10 11 12 13 14 15 16 e17 18	As I mentioned, that relationship between program attributes and first-cycle regulatory outcomes, for the program as a whole, is that the first-cycle approval rate was statistically significant and higher in the program than in the baseline. For time to first-cycle outcome, the first-cycle reviews took longer in the program than in the baseline as expected. Nevertheless, in interviews with applicants, they still despite that difference, still view the program as having value in enhancing review transparency, communication, predictability, and efficiency. In the interviews with applicants, there was still a positive perception of the program regardless of the time that it took to get to first-cycle outcome. The second pair of questions has to do with: What's the relationship between review process
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	there could be approval. Complete response letters, I mentioned that the first-cycle approval rate is high in the program, has been high in the program which means that the C rate is low. The number of CR letters is relatively small compared to the baseline. What we see here are what the top three issues that are cited in complete response letters: efficacy, product quality, and safety. For the most part, there's not a big difference between the issues that are cited in the program, the CR letters in the program versus in the baseline. The exception to that is that safety is more often cited in CR letters in the program than in the baseline than in the program. I would just caution, again, that the numbers are small, and so I would be hesitant to read too much into those numbers. They'r certainly not statistically significant, given the	2 3 R 4 5 6 7 8 9 10 11 12 13 14 15 16 e17 18	As I mentioned, that relationship between program attributes and first-cycle regulatory outcomes, for the program as a whole, is that the first-cycle approval rate was statistically significant and higher in the program than in the baseline. For time to first-cycle outcome, the first-cycle reviews took longer in the program than in the baseline as expected. Nevertheless, in interviews with applicants, they still despite that difference, still view the program as having value in enhancing review transparency, communication, predictability, and efficiency. In the interviews with applicants, there was still a positive perception of the program regardless of the time that it took to get to first-cycle outcome. The second pair of questions has to do with: What's the relationship between review process attributes and first-cycle outcome, and time to first-
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	there could be approval. Complete response letters, I mentioned that the first-cycle approval rate is high in the program, has been high in the program which means that the C rate is low. The number of CR letters is relatively small compared to the baseline. What we see here are what the top three issues that are cited in complete response letters: efficacy, product quality, and safety. For the most part, there's not a big difference between the issues that are cited in the program, the CR letters in the program versus in the baseline. The exception to that is that safety is more often cited in CR letters in the program than in the baseline than in the program. I would just caution, again, that the numbers are small, and so I would be hesitant to read too much into those numbers. They'r certainly not statistically significant, given the small numbers.	2 3 R 4 5 6 7 8 9 10 11 12 13 14 15 16 e17 18 19 20	As I mentioned, that relationship between program attributes and first-cycle regulatory outcomes, for the program as a whole, is that the first-cycle approval rate was statistically significant and higher in the program than in the baseline. For time to first-cycle outcome, the first-cycle reviews took longer in the program than in the baseline as expected. Nevertheless, in interviews with applicants, they still despite that difference, still view the program as having value in enhancing review transparency, communication, predictability, and efficiency. In the interviews with applicants, there was still a positive perception of the program regardless of the time that it took to get to first-cycle outcome. The second pair of questions has to do with: What's the relationship between review process attributes and first-cycle outcome, and time to first- cycle outcome?
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	there could be approval. Complete response letters, I mentioned that the first-cycle approval rate is high in the program, has been high in the program which means that the C rate is low. The number of CR letters is relatively small compared to the baseline. What we see here are what the top three issues that are cited in complete response letters: efficacy, product quality, and safety. For the most part, there's not a big difference between the issues that are cited in the program, the CR letters in the program versus in the baseline. The exception to that is that safety is more often cited in CR letters in the program than in the baseline than in the program. I would just caution, again, that the numbers are small, and so I would be hesitant to read too much into those numbers. They'r certainly not statistically significant, given the small numbers. Time to resubmission, once an application had	2 3 R 4 5 6 7 8 9 10 11 12 13 14 15 16 e17 18 19 20 21	As I mentioned, that relationship between program attributes and first-cycle regulatory outcomes, for the program as a whole, is that the first-cycle approval rate was statistically significant and higher in the program than in the baseline. For time to first-cycle outcome, the first-cycle reviews took longer in the program than in the baseline as expected. Nevertheless, in interviews with applicants, they still despite that difference, still view the program as having value in enhancing review transparency, communication, predictability, and efficiency. In the interviews with applicants, there was still a positive perception of the program regardless of the time that it took to get to first-cycle outcome. The second pair of questions has to do with: What's the relationship between review process attributes and first-cycle outcome, and time to first- cycle outcome? Review process attributes, we looked at the priority of review, major amendments, and a whole bunch

	D		
1	Page 30	1	Page 32
	stood out.		resolving questions and issues. The review staff,
$\begin{vmatrix} 2 \\ 2 \end{vmatrix}$	C		similarly, described the communications under the
	first-cycle approval rates, priority review, and the		program as constructive.
	goal extension as I mentioned. One attribute was	4	One thing that I wanted to mention here in
	associated with the lower first-cycle approval rate,		terms of the applicants' characterizations of the
	that being a longer time to primary review completion.		communication is many applicants went out of their way
7	5		to describe the review staff, and especially the RPM,
	is that the longer time to primary review completion		the regulatory project manager, as being very
	tended to be associated with applications that had more		responsive, constructive, and flexible, and expressed a
	issues. It's not that FDA was taking longer for the		great deal of appreciation for the efforts of those FDA
	same quality application; it had to do with		staff.
	applications that had more so it's really a circuit	12	There had been comments, again, on an ongoing
	for applications that had more issues.		need to improve the transparency of the status and
14	In terms of time to first-cycle outcome, the		results of the inspections which I described earlier in
	two attributes that were associated with longer meeting		terms of there being insufficient data since the transition to the new management structure has been
	time to first-cycle approval was, again, the longer		Ũ
	time to primary review completion and of course, having		fully implemented to really make any firm conclusions
	the goal extension which extends the review clock.		about that.
19	The next pair of questions has to do with the	19	Again, how do applicants and FDA review staff
	relationship between application attributes, and first-		characterize application reviews under the program?
	cycle outcomes, and time to first-cycle outcome. What		The last one had to do with communication. This has to
22	we saw with the applications is that applications that	22	do with the reviews themselves.
1	Page 31	1	Page 33
	had the highest first-cycle approval rates tended to be	1	Again, the characterizations of program
2	those that addressed an unmet medical need and	2	reviews were largely positive. Folks commented that
2	therefore had mignity requires	2	
	therefore had priority review.		the reviews were very transparent, very predictable,
4	The shorter time to first-cycle approval	4	very efficient, and that they were especially
45	The shorter time to first-cycle approval tended to be the same applications. Again, those have	45	very efficient, and that they were especially beneficial for applications that require substantive
4 5 6	The shorter time to first-cycle approval tended to be the same applications. Again, those have been a priority review which is expected because, of	4 5 6	very efficient, and that they were especially beneficial for applications that require substantive discussion and issue resolution throughout the review
4 5 6 7	The shorter time to first-cycle approval tended to be the same applications. Again, those have been a priority review which is expected because, of course, there's a shorter clock with priority review	4 5 6 7	very efficient, and that they were especially beneficial for applications that require substantive discussion and issue resolution throughout the review so that the additional communications provided a
4 5 6 7 8	The shorter time to first-cycle approval tended to be the same applications. Again, those have been a priority review which is expected because, of course, there's a shorter clock with priority review reviews.	4 5 6 7 8	very efficient, and that they were especially beneficial for applications that require substantive discussion and issue resolution throughout the review so that the additional communications provided a mechanism for doing that.
4 5 6 7 8 9	The shorter time to first-cycle approval tended to be the same applications. Again, those have been a priority review which is expected because, of course, there's a shorter clock with priority review reviews. The last couple of questions have to do with	4 5 6 7 8 9	very efficient, and that they were especially beneficial for applications that require substantive discussion and issue resolution throughout the review so that the additional communications provided a mechanism for doing that. Review staff acknowledged that the additional
4 5 6 7 8 9 10	The shorter time to first-cycle approval tended to be the same applications. Again, those have been a priority review which is expected because, of course, there's a shorter clock with priority review reviews. The last couple of questions have to do with how applicants and FDA staff characterized the program.	4 5 6 7 8 9 10	very efficient, and that they were especially beneficial for applications that require substantive discussion and issue resolution throughout the review so that the additional communications provided a mechanism for doing that. Review staff acknowledged that the additional program milestones added to the total amount of work
4 5 6 7 8 9 10 11	The shorter time to first-cycle approval tended to be the same applications. Again, those have been a priority review which is expected because, of course, there's a shorter clock with priority review reviews. The last couple of questions have to do with how applicants and FDA staff characterized the program. This slide has to do with how they characterize	4 5 6 7 8 9 10 11	very efficient, and that they were especially beneficial for applications that require substantive discussion and issue resolution throughout the review so that the additional communications provided a mechanism for doing that. Review staff acknowledged that the additional program milestones added to the total amount of work that's required for any given review but that that
4 5 6 7 8 9 10 11 12	The shorter time to first-cycle approval tended to be the same applications. Again, those have been a priority review which is expected because, of course, there's a shorter clock with priority review reviews. The last couple of questions have to do with how applicants and FDA staff characterized the program. This slide has to do with how they characterize enhanced communication under the program.	4 5 6 7 8 9 10 11 12	very efficient, and that they were especially beneficial for applications that require substantive discussion and issue resolution throughout the review so that the additional communications provided a mechanism for doing that. Review staff acknowledged that the additional program milestones added to the total amount of work that's required for any given review but that that additional burden is manageable.
4 5 6 7 8 9 10 11 12 13	The shorter time to first-cycle approval tended to be the same applications. Again, those have been a priority review which is expected because, of course, there's a shorter clock with priority review reviews. The last couple of questions have to do with how applicants and FDA staff characterized the program. This slide has to do with how they characterize enhanced communication under the program. In interviews with applicants and review	4 5 6 7 8 9 10 11 12 13	very efficient, and that they were especially beneficial for applications that require substantive discussion and issue resolution throughout the review so that the additional communications provided a mechanism for doing that. Review staff acknowledged that the additional program milestones added to the total amount of work that's required for any given review but that that additional burden is manageable. A couple of years ago when we talked about the
4 5 6 7 8 9 10 11 12 13 14	The shorter time to first-cycle approval tended to be the same applications. Again, those have been a priority review which is expected because, of course, there's a shorter clock with priority review reviews. The last couple of questions have to do with how applicants and FDA staff characterized the program. This slide has to do with how they characterize enhanced communication under the program. In interviews with applicants and review staff, separately, the characterization of program	4 5 6 7 8 9 10 11 12 13 14	very efficient, and that they were especially beneficial for applications that require substantive discussion and issue resolution throughout the review so that the additional communications provided a mechanism for doing that. Review staff acknowledged that the additional program milestones added to the total amount of work that's required for any given review but that that additional burden is manageable. A couple of years ago when we talked about the interim report, we communicated a set of findings and
4 5 6 7 8 9 10 11 12 13 14 15	The shorter time to first-cycle approval tended to be the same applications. Again, those have been a priority review which is expected because, of course, there's a shorter clock with priority review reviews. The last couple of questions have to do with how applicants and FDA staff characterized the program. This slide has to do with how they characterize enhanced communication under the program. In interviews with applicants and review staff, separately, the characterization of program communications was largely positive. Interviewees	4 5 6 7 8 9 10 11 12 13 14 15	very efficient, and that they were especially beneficial for applications that require substantive discussion and issue resolution throughout the review so that the additional communications provided a mechanism for doing that. Review staff acknowledged that the additional program milestones added to the total amount of work that's required for any given review but that that additional burden is manageable. A couple of years ago when we talked about the interim report, we communicated a set of findings and recommendations. The findings and recommendations for
4 5 6 7 8 9 10 11 12 13 14 15 16	The shorter time to first-cycle approval tended to be the same applications. Again, those have been a priority review which is expected because, of course, there's a shorter clock with priority review reviews. The last couple of questions have to do with how applicants and FDA staff characterized the program. This slide has to do with how they characterize enhanced communication under the program. In interviews with applicants and review staff, separately, the characterization of program communications was largely positive. Interviewees typically stated that the communication was excellent	4 5 6 7 8 9 10 11 12 13 14 15 16	very efficient, and that they were especially beneficial for applications that require substantive discussion and issue resolution throughout the review so that the additional communications provided a mechanism for doing that. Review staff acknowledged that the additional program milestones added to the total amount of work that's required for any given review but that that additional burden is manageable. A couple of years ago when we talked about the interim report, we communicated a set of findings and recommendations. The findings and recommendations for this final report are largely similar, except that we
4 5 7 8 9 10 11 12 13 14 15 16 17	The shorter time to first-cycle approval tended to be the same applications. Again, those have been a priority review which is expected because, of course, there's a shorter clock with priority review reviews. The last couple of questions have to do with how applicants and FDA staff characterized the program. This slide has to do with how they characterize enhanced communication under the program. In interviews with applicants and review staff, separately, the characterization of program communications was largely positive. Interviewees typically stated that the communication was excellent and constructive.	4 5 6 7 8 9 10 11 12 13 14 15 16 17	very efficient, and that they were especially beneficial for applications that require substantive discussion and issue resolution throughout the review so that the additional communications provided a mechanism for doing that. Review staff acknowledged that the additional program milestones added to the total amount of work that's required for any given review but that that additional burden is manageable. A couple of years ago when we talked about the interim report, we communicated a set of findings and recommendations. The findings and recommendations for this final report are largely similar, except that we have removed a few of the findings and recommendations
4 5 7 8 9 10 11 12 13 14 15 16 17 18	The shorter time to first-cycle approval tended to be the same applications. Again, those have been a priority review which is expected because, of course, there's a shorter clock with priority review reviews. The last couple of questions have to do with how applicants and FDA staff characterized the program. This slide has to do with how they characterize enhanced communication under the program. In interviews with applicants and review staff, separately, the characterization of program communications was largely positive. Interviewees typically stated that the communication was excellent and constructive. They commented that the milestone	4 5 7 8 9 10 11 12 13 14 15 16 17 18	very efficient, and that they were especially beneficial for applications that require substantive discussion and issue resolution throughout the review so that the additional communications provided a mechanism for doing that. Review staff acknowledged that the additional program milestones added to the total amount of work that's required for any given review but that that additional burden is manageable. A couple of years ago when we talked about the interim report, we communicated a set of findings and recommendations. The findings and recommendations for this final report are largely similar, except that we have removed a few of the findings and recommendations because of actions that FDA took midway through the
4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	The shorter time to first-cycle approval tended to be the same applications. Again, those have been a priority review which is expected because, of course, there's a shorter clock with priority review reviews. The last couple of questions have to do with how applicants and FDA staff characterized the program. This slide has to do with how they characterize enhanced communication under the program. In interviews with applicants and review staff, separately, the characterization of program communications was largely positive. Interviewees typically stated that the communication was excellent and constructive. They commented that the milestone communications facilitate a more holistic discussion	4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	very efficient, and that they were especially beneficial for applications that require substantive discussion and issue resolution throughout the review so that the additional communications provided a mechanism for doing that. Review staff acknowledged that the additional program milestones added to the total amount of work that's required for any given review but that that additional burden is manageable. A couple of years ago when we talked about the interim report, we communicated a set of findings and recommendations. The findings and recommendations for this final report are largely similar, except that we have removed a few of the findings and recommendations because of actions that FDA took midway through the program in order to respond to some of the issues that
4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	The shorter time to first-cycle approval tended to be the same applications. Again, those have been a priority review which is expected because, of course, there's a shorter clock with priority review reviews. The last couple of questions have to do with how applicants and FDA staff characterized the program. This slide has to do with how they characterize enhanced communication under the program. In interviews with applicants and review staff, separately, the characterization of program communications was largely positive. Interviewees typically stated that the communication was excellent and constructive. They commented that the milestone communications facilitate a more holistic discussion with the application, provides for a broader FDA input,	4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	very efficient, and that they were especially beneficial for applications that require substantive discussion and issue resolution throughout the review so that the additional communications provided a mechanism for doing that. Review staff acknowledged that the additional program milestones added to the total amount of work that's required for any given review but that that additional burden is manageable. A couple of years ago when we talked about the interim report, we communicated a set of findings and recommendations. The findings and recommendations for this final report are largely similar, except that we have removed a few of the findings and recommendations because of actions that FDA took midway through the program in order to respond to some of the issues that we identified at that time.
4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	The shorter time to first-cycle approval tended to be the same applications. Again, those have been a priority review which is expected because, of course, there's a shorter clock with priority review reviews. The last couple of questions have to do with how applicants and FDA staff characterized the program. This slide has to do with how they characterize enhanced communication under the program. In interviews with applicants and review staff, separately, the characterization of program communications was largely positive. Interviewees typically stated that the communication was excellent and constructive. They commented that the milestone communications facilitate a more holistic discussion	4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	very efficient, and that they were especially beneficial for applications that require substantive discussion and issue resolution throughout the review so that the additional communications provided a mechanism for doing that. Review staff acknowledged that the additional program milestones added to the total amount of work that's required for any given review but that that additional burden is manageable. A couple of years ago when we talked about the interim report, we communicated a set of findings and recommendations. The findings and recommendations for this final report are largely similar, except that we have removed a few of the findings and recommendations because of actions that FDA took midway through the program in order to respond to some of the issues that

Pipel de	<ul> <li>2 the program</li> <li>3 recommended</li> <li>4 smoothly.</li> <li>5 The efficiency</li> <li>6 is somethin</li> <li>7 expectation</li> <li>8 for the mose</li> <li>9 inconsisten</li> <li>10 whether that</li> <li>11 Since there</li> <li>12 has been control</li> <li>13 The efficiency</li> <li>14 some cases</li> <li>15 attempts to</li> <li>16 PDUFA go</li> <li>17 With</li> <li>18 shorter revit</li> <li>19 accomplish</li> <li>20 short timeficiency</li> </ul>	Those have become pretty much universal in a. That is no longer a finding or a		review clock is needed. Again, it has been a positive
2       the program. That is no longer a finding or a       2       finding for the program implementation has noteded.         3       recommendation that those have been proceeding       4       Porgram implementation has increased the barden on         4       security involvement of a signatory authority       5       DDA primary reviewers. diverting effort from review         6       is something that has been part of program       6       work to meeting preparation, and sometimes resulting in         7       expectations. Early in the program, we would say that       8       TDA review teams have been able to manage the program diveloped part as to         9       inconsistencies precieved on some people's part as to       9       burden but have noted that additional new burdens         11       Since there have been reminders of that, the practice       11       deadlines, compromise the thoroughness of reviews, and         12       has been consistent with program expectations.       11       deadlines, compromise the thoroughness of reviews, and         13       accomplications even earlier than the       15       burden is a mangeable at this point. This is really         14       pounder that would be calorsed (ph) sarpeints.       17       requirements are added that, of course, there would be         15       burden there freed guidelines have been       21       recourmendation that would be cadorsed (ph) sarpeints. <td><ul> <li>2 the program</li> <li>3 recommended</li> <li>4 smoothly.</li> <li>5 The efficiency</li> <li>6 is somethin</li> <li>7 expectation</li> <li>8 for the mose</li> <li>9 inconsisten</li> <li>10 whether that</li> <li>11 Since there</li> <li>12 has been control</li> <li>13 The efficiency</li> <li>14 some cases</li> <li>15 attempts to</li> <li>16 PDUFA go</li> <li>17 With</li> <li>18 shorter revit</li> <li>19 accomplish</li> <li>20 short timeficiency</li> </ul></td> <td>h. That is no longer a finding or a</td> <td></td> <td></td>	<ul> <li>2 the program</li> <li>3 recommended</li> <li>4 smoothly.</li> <li>5 The efficiency</li> <li>6 is somethin</li> <li>7 expectation</li> <li>8 for the mose</li> <li>9 inconsisten</li> <li>10 whether that</li> <li>11 Since there</li> <li>12 has been control</li> <li>13 The efficiency</li> <li>14 some cases</li> <li>15 attempts to</li> <li>16 PDUFA go</li> <li>17 With</li> <li>18 shorter revit</li> <li>19 accomplish</li> <li>20 short timeficiency</li> </ul>	h. That is no longer a finding or a		
3       recommendation that those have been proceeding       3       Program inplementation has not been resource         4       mouthly.       4       neutral. Implementation has increased the burden on         5       The early involvement of a signatory authority       5       FDA's primary reviewers, divering effort from review         6       is something that has been part of program       6       vork to meeting prequaritor, and sometimes resulting in         7       expectations. Early in the program, we would say that       7       a need for additional primary review addenda.         8       for the most part, that was happening. There were some       8       FDA review teams have been able to manage the         9       inconsistent was happening with every application.       10       inght, in some cases, introduce a risk of missed         11       Since there have been reminders of that, the practice       11       deadlines, compromise the thoroughness of reviews, and         12       has been consistent with program expectations.       12       impact the size additional primary review addenda.         13       The other comment that we heard was that in       13       Involud stress, again, that as the situation         14       some cases, the PDA is making attempts - or plants       14       stands each stress additional primary eview addenda.         14       souter is the therefin	<ul> <li>3 recommended</li> <li>4 smoothly.</li> <li>5 The edition</li> <li>6 is somethin</li> <li>7 expectation</li> <li>8 for the mos</li> <li>9 inconsisten</li> <li>10 whether that</li> <li>11 Since there</li> <li>12 has been con</li> <li>13 The edition</li> <li>14 some cases</li> <li>15 attempts to</li> <li>16 PDUFA go</li> <li>17 With</li> <li>18 shorter revit</li> <li>19 accomplish</li> <li>20 short timefind</li> <li>21 In rest</li> </ul>		2	finding for the program and no action is needed
4       smoothly.       4       neutral. Inplementation has increased the burden on         5       The early involvement of a signatory authority       5       FDA's primary reviewers, diverting effort from review         6       is something that has been part of program.       6       work to meeting preparation, and sometimes resulting in         7       expectations. Early in the program, we would say that       7       a need for additional primary review addenda.         8       FDA review teams have been able to manage the       9       burden but have noted that additional new burdens         10       whether that was happening. There were some       8       FDA review teams have been amingets of that, the practice         11       base oe consistent with program expectations.       11       deadlines, compromise the thoroughness of reviews, and         12       inpact other non-program work.       13       I would stress, again, that as the situation         14       statempts to approve applications even earlier than the       15       burden that, whon were veriew process         17       With expedited reviews, when you have a       17       requirements are added that, of course, there would be         19       accomplish all of the program requirements in that       19       Go something that PDA would do in any case. It's not a         19       interspone to that, FDA provided refined	<ul> <li>4 smoothly.</li> <li>5 The e</li> <li>6 is somethin</li> <li>7 expectation</li> <li>8 for the mos</li> <li>9 inconsisten</li> <li>10 whether that</li> <li>11 Since there</li> <li>12 has been co</li> <li>13 The e</li> <li>14 some cases</li> <li>15 attempts to</li> <li>16 PDUFA go</li> <li>17 With</li> <li>18 shorter revi</li> <li>19 accomplish</li> <li>20 short timefi</li> <li>21 In res</li> </ul>	ation that those have been proceeding		o tot are program and no action is needed.
5       The early involvement of a signatory authority       5       FDA's primary reviewers, diverting effort from review         6       is something that has been part of program       6       work to meeting preparation, and sometimes resulting in         7       expectations. Early in the program, we would say that       7       a need for additional primary review addenda.         8       for the most part, that was happening. There were some       8       FDA review teams have been able to manage the         9       inconsistencies perceived on some people's part as to       9       burden but have noted that additional new burdens         11       Since there have been reminders of that, the practice       11       deadlines, compromise the thoroughness of reviews, and         12       has been consistent with program expectations.       12       inpact other non-program work.         13       The other comment that we heard was that in       13       I would stress, again, that as the situation         14       some cases, FDA is making attempts or plans and       14       stands, FDA staff have been saying that the extra         15       burden is than prosen applications even earlier than the       15       burden is manageable at this point. This is really         16       pUEA goal date.       19       We note this, however, that that would be         10       insert review timeframe,	5 The e 6 is somethin 7 expectation 8 for the mos 9 inconsisten 10 whether tha 11 Since there 12 has been co 13 The e 13 The e 14 some cases 15 attempts to 16 PDUFA go 17 With 18 shorter revi 19 accomplish 20 short timefi 21 In res		3	Program implementation has not been resource
6       is something that has been part of program       6       work to meeting preparation, and sometimes resulting in         7       expectations. Early in the program, we would say that       7       a need for additional primary review addenda.         8       for the most part, that was happening. There were some       8       FDA review teams have been able to manage the         9       inconsistencies perceived on some people's part as to       9       burden but have noted that additional new burdens         10       wight, in some cases, introduce a risk of missed       10       might, in some cases, introduce a risk of missed         11       bas been consistent with program expectations.       12       impact other non-program work.         13       The other comment that we heard was that in       14       stands, FDA staff have been saying that the extra         15       satempts to approve applications even earlier than the       15       burden is manageable at this point. This is really         16       pPDUFA goal date.       16       just a note. If and when new review process         17       With expedied reviews, when you have a       17       requirments are added that, of course, there would be         18       short timeframe.       20       something that the exfination       18         20       short timeframe.       21       recommendation that	<ul> <li>6 is somethin</li> <li>7 expectation</li> <li>8 for the mos</li> <li>9 inconsisten</li> <li>10 whether that</li> <li>11 Since there</li> <li>12 has been control</li> <li>13 The of</li> <li>14 some cases</li> <li>15 attempts to</li> <li>16 PDUFA go</li> <li>17 With</li> <li>18 shorter revit</li> <li>19 accomplish</li> <li>20 short timefind</li> <li>21 In rest</li> </ul>		4	neutral. Implementation has increased the burden on
7       expectations. Early in the program, we would say that       7       a need for additional primary review addenda.         8       FDA review teams have been able to manage the         9       inconsistencies pereview on some people's part as to       9       burden but have noted that additional new burdens         10       whether that was happening, with every application.       10       might, in some cases, introduce a risk of missed         11       Since there have been eminders of that, the practice       11       deadlines, compromise the thoroughness of reviews, and         12       has been consistent with program expectations.       12       impact other non-program work.         13       The other comment that we heard was that in       13       T would stress, again, that as the stration         14       some cases, TDA is making attempts - or plans and       14       stands, FDA staff have been saying that the extra         15       bred in simangeable at this point. This is really       16       just a note. If and when new review process         17       With expedited reviews, when you have a       17       requirements are added that, of course, there would be         18       short ineframe.       20       something that FDA would be       21         21       In response to that, FDA provided refined       21       recommendation that would be something that FDA wo	<ul> <li>7 expectation</li> <li>8 for the mos</li> <li>9 inconsisten</li> <li>10 whether that</li> <li>11 Since there</li> <li>12 has been con</li> <li>13 The of</li> <li>14 some cases</li> <li>15 attempts to</li> <li>16 PDUFA go</li> <li>17 With</li> <li>18 shorter revit</li> <li>19 accomplish</li> <li>20 short timefrication</li> </ul>	arly involvement of a signatory authority	5	FDA's primary reviewers, diverting effort from review
8       for the most part, that was happening. There were some       8       FDA review learns have been able to manage the         9       inconsistencies perceived on some people's part as to       9       burden but have noted that additional new burdens         10       whether that was happening with every application.       11       indiants.       10       might, in some cases, introduce a risk of missed         11       Since there have been reminders of that, the practice       11       deallines, compromise the throughness of reviews, and         12       has been consistent with program expectations.       12       inpact other non-program work.         13       The other comment that we heard was that in       13       I would stress, again, that as the situation         14       some cases, FDA is making attempts - or plans and       14       stands, FDA staff have been saying that the extra         15       attempts to approve applications even earlier than the       15       burden is manageable at this point. This is really         16       PDUFA goal date.       17       requirements are added that, of course, there would be         18       shorter review timeframe, it can be difficult to       18       a need to analyze the associated burden.         19       accomplish all of the program requirements in that       19       We note this, however, that thavould be         2	<ul> <li>8 for the mos</li> <li>9 inconsisten</li> <li>10 whether that</li> <li>11 Since there</li> <li>12 has been control</li> <li>13 The order</li> <li>14 some cases</li> <li>15 attempts to</li> <li>16 PDUFA go</li> <li>17 With</li> <li>18 shorter revit</li> <li>19 accomplish</li> <li>20 short timefind</li> <li>21 In rest</li> </ul>	g that has been part of program	6	work to meeting preparation, and sometimes resulting in
9       inconsistencies perceived on some people's part as to       9       burden but have noted that additional new burdens         10       whether that was happening with every application.       10       might, in some cases, introduce a risk of missed         11       Since there have been reminders of that, the practice       11       deadlines, compromise the thoroughness of reviews, and         12       has been consistent with program expectations.       12       impact other non-program work.         13       The other comment that we heard was that in       13       I would stress, again, that as the situation         14       stands. FDA is making attempts - or plans and       15       burden is manageable at this point. This is really         16       pDUFA goal date.       16       just a note. If and when new review process         17       With expedited reviews, when you have a       17       requirements are added that, of course, there would be         18       shorter review timeframe, it can be difficult to       18       a need to analyze the associated burden.         19       scomplish all of the program requirements in that       19       We net this, however, that that would be         21       In response to that, FDA provided refined       21       recommendation that would be something that FDA would do (inaudible).         2       since then is that the refined guidelin	<ul> <li>9 inconsisten</li> <li>10 whether that</li> <li>11 Since there</li> <li>12 has been consistent</li> <li>13 The off off off off off off off off off of</li></ul>	s. Early in the program, we would say that	7	a need for additional primary review addenda.
10       whether that was happening with every application.       10       might, in some cases, introduce a risk of missed         11       Since there have been reminders of that, the practice       11       deadlines, compromise the thoroughness of reviews, and         12       has been consistent with program expectations.       12       impact other non-program work.         13       The other comment that we heard was that in       13       I would stress, again, that as the situation         14       some cases, FDA is making attempts - or plans and       14       stands, FDA staff have been saying that the extra         15       bredne is manageable at this point. This is really       16       pDUFA goal date.       16         19       accomplish all of the program requirements in that       19       We note this, however, that that would be         20       short interframe.       20       something that FDA would do in any case. It's not a         21       In response to that, FDA provided refined       21       recommendation that would be endorsed (ph) surprising.         21       guidelines have been       1       Regardless of sponsor size and experience,         2       helpful for keeping up with expedited reviews.       2       anany sponsors need more guidance on the format and         3       Now, III go into the findings and       3       structure of an	<ul> <li>10 whether that</li> <li>11 Since there</li> <li>12 has been control</li> <li>13 The order</li> <li>14 some cases</li> <li>15 attempts to</li> <li>16 PDUFA go</li> <li>17 With</li> <li>18 shorter revi</li> <li>19 accomplish</li> <li>20 short timefi</li> <li>21 In res</li> </ul>	t part, that was happening. There were some	8	FDA review teams have been able to manage the
11       Since there have been reminders of that, the practice       11       deadlines, compromise the thoroughness of reviews, and         12       has been consistent with program expectations.       12       impact other non-program work.         13       The other comment that we heard was that in       13       I would stress, again, that as the situation         14       some cases, FDA is making attempts - or plans and       14       stands, FDA staff have been saying that the extra         15       attempts to approve applications even earlier than the       15       burden is manageable at this point. This is really         16       PDUFA goal date.       17       requirements are added that, of course, there would be         18       shorter review timeframe, it can be difficult to       18       a need to analyze the associated burden.         19       accomptish all of the program requirements in that       19       We note this, however, that that would be         20       shorter review timeframe.       20       something that FDA would do in any case. It's not a         21       In response to that, FDA provided refined       21       recommendation that would be endorsed (ph) surprising.         22       guidelines fave keen all       3       structure of an application to meet FDA expectations.         4       iscore then is that the refined guidelines have been       2 <td><ol> <li>Since there</li> <li>has been co</li> <li>The o</li> <li>The o</li> <li>some cases</li> <li>attempts to</li> <li>PDUFA go</li> <li>With</li> <li>shorter revi</li> <li>accomplish</li> <li>short timefri</li> <li>In res</li> </ol></td> <td>cies perceived on some people's part as to</td> <td>9</td> <td>burden but have noted that additional new burdens</td>	<ol> <li>Since there</li> <li>has been co</li> <li>The o</li> <li>The o</li> <li>some cases</li> <li>attempts to</li> <li>PDUFA go</li> <li>With</li> <li>shorter revi</li> <li>accomplish</li> <li>short timefri</li> <li>In res</li> </ol>	cies perceived on some people's part as to	9	burden but have noted that additional new burdens
12has been consistent with program expectations.12inpact other non-program work.13The other comment that we heard was that in13I would stress, again, that as the situation14some cases, FDA is making attempts or plans and14stands, FDA staff have been saying that the extra15attempts to approve applications even earlier than the15burden is manageable at this point. This is really16PDUFA goal date.16just a note. If and when new review process17With expedited reviews, when you have a17requirements are added that, of course, there would be18shorter review timeframe, it can be difficult to18a need to analyze the associated burden.19accomplish all of the program requirements in that19We note this, however, that that would be20short timeframe.21recommendation that would be endorsed (ph) surprising.21guidelines for expedited reviews. What we have heared22It would be something that FDA would do (inaudble).2guidelines for expedited reviews.2many sponsors need more guidance on the format and3Now, I'll go into the findings and3structure of an application to meet FDA expectations.4recommendation had that staf of this final report.4In some cases, the sponsors request additional Type C8Overall, the new program milestone5done by review division or team and6review transparency and communication, so no6indication/herapeutic area.11FDA planni	<ul> <li>12 has been co</li> <li>13 The o</li> <li>14 some cases</li> <li>15 attempts to</li> <li>16 PDUFA go</li> <li>17 With</li> <li>18 shorter revi</li> <li>19 accomplish</li> <li>20 short timefi</li> <li>21 In res</li> </ul>	t was happening with every application.	10	might, in some cases, introduce a risk of missed
13The other comment that we heard was that in13I would stress, again, that as the situation14some cases, FDA is making attempts or plans and14stands, FDA staff have been saying that the extra15attempts to approve applications even earlier than the15burden is manageable at this point. This is really16PDUFA goal date.16just a note. If and when new review process17With expedited reviews, when you have a17requirements are added that, of course, there would be18shorter review timeframe, it can be difficult to18a needt to analyze the associated burden.19acomplish all of the program requirements in that19We note this, however, that that would be20short timeframe.20something that FDA would do in any case. It's not a21In response to that, FDA provided refined21recommendation that would be endorsed (ph) surprising.22guidelines for expedited reviews. What we have heard221Regardless of sponsor size and experience,2helpful for keeping up with expedited reviews.2many sponsors need more guidance on the format and3Now, FII go into the findings and3structure of an application to meet FDA expectations.4recommendation meeded.7Sometimes sponsors request additional Type C8Overall, the program has been successful in enhancing5 done by review division or team and6review transparency and communication, so no67recommendation needed.7 <tr< td=""><td><ul> <li>13 The of</li> <li>14 some cases</li> <li>15 attempts to</li> <li>16 PDUFA go</li> <li>17 With</li> <li>18 shorter revi</li> <li>19 accomplish</li> <li>20 short timefi</li> <li>21 In res</li> </ul></td><td>have been reminders of that, the practice</td><td>11</td><td>deadlines, compromise the thoroughness of reviews, and</td></tr<>	<ul> <li>13 The of</li> <li>14 some cases</li> <li>15 attempts to</li> <li>16 PDUFA go</li> <li>17 With</li> <li>18 shorter revi</li> <li>19 accomplish</li> <li>20 short timefi</li> <li>21 In res</li> </ul>	have been reminders of that, the practice	11	deadlines, compromise the thoroughness of reviews, and
14some cases, FDA is making attempts or plans and 1514stands, FDA staff have been saying that the extra15attempts to approve applications even earlier than the 1615burden is manageable at this point. This is really16PDUFA goal date.16just a note. If and when new review process17With expedited reviews, when you have a a scomptish all of the program requirements in that 2017requirements are added that, of course, there would be 1819accomptish all of the program requirements in that 2119We note this, however, that that would be 2020short interframe.20something that FDA would do in any case. It's not a 2121In response to that, FDA provided refined 2221recommendation that would be endorsed (ph) surprising 2222guidelines for expedited reviews. What we have been 21Regardless of sponsor size and experience, 21since then is that the refined guidelines have been 21Regardless of sponsor size and experience, 21since then is that the refined guidelines nave been 31Regardless of sponsor size and experience, 22orwall, the program has been successful in enhancing 66indication/therapeutic area.3Now, I'll go into the findings and 73structure of an application to meet FDA expectations.4trecommendation needed.7Sometimes sponsors request additional Type C 86overall, the new program milestone 68meetings months before the data-orientate	<ul> <li>14 some cases</li> <li>15 attempts to</li> <li>16 PDUFA go</li> <li>17 With</li> <li>18 shorter revi</li> <li>19 accomplish</li> <li>20 short timefi</li> <li>21 In res</li> </ul>	nsistent with program expectations.	12	impact other non-program work.
15       attempts to approve applications even earlier than the       15       burden is manageable at this point. This is really         16       PDUFA goal date.       16       just a note. If and when new review process         17       With expedited reviews, when you have a       17       requirements are added that, of course, there would be         18       shorter review timeframe, it can be difficult to       18       a need to analyze the associated burden.         19       accomplish all of the program requirements in that       19       We note this, however, that that would be         20       shorter review timeframe, it can be difficult to       18       a need to analyze the associated burden.         21       In response to that, FDA provided refined       21       recommendation that would be endorsed (ph) surprising.         22       guidelines for expedited reviews. What we have heare       1       Regardless of sponsor size and experience,         2       since then is that the refined guidelines have been       1       Regardless of sponsor size and experience,         3       Now, I'll go into the findings and       3       structure of an application to meet FDA expectations.         4       recommendation needed.       7       Sometimes sponsors request additional Type C         8       Overall, the new program milestone       8       meetings months before	<ol> <li>attempts to</li> <li>PDUFA go</li> <li>With</li> <li>shorter revi</li> <li>accomplish</li> <li>short timefri</li> <li>In res</li> </ol>	ther comment that we heard was that in	13	I would stress, again, that as the situation
16PDUFA goal date.16just a note. If and when new review process17With expedited reviews, when you have a17requirements are added that, of course, there would be18shorter review timeframe, it can be difficult to18a need to analyze the associated burden.19accomplish all of the program requirements in that19We note this, however, that that would be20short timeframe.20something that FDA would do in any case. It's not a21In response to that, FDA provided refined21recommendation that would be endorsed (ph) surprising.22guidelines for expedited reviews. What we have heard22It would be something that FDA would do (inaudible).2guidelines for expedited reviews. What we have heard22It would be something that FDA would do (inaudible).2guidelines for expedited reviews.1Regardless of sponsor size and experience,2helpful for keeping up with expedited reviews.21Regardless of sponsor size and experience,3Now, I'll go into the findings and3structure of an application to meet FDA expectations.4recommendation needed.7Sometimes sponsors need more guidance on the format and6review transparency and communication, so no6indication/therapeutic area.7recommendation needed.7Sometimes sponsors request additional Type C8Overall, the new program milestone9pre-submission meeting in order to have greater10reviews by serving as anchor points for ap	<ul> <li>PDUFA go</li> <li>PDUFA go</li> <li>With</li> <li>shorter revi</li> <li>accomplish</li> <li>short timefi</li> <li>In res</li> </ul>	FDA is making attempts or plans and	14	stands, FDA staff have been saying that the extra
17With expedited reviews, when you have a ls shorter review timeframe, it can be difficult to ls shorter review timeframe, it can be difficult to ls accomplish all of the program requirements in that lo short timeframe.17requirements are added that, of course, there would be ls a need to analyze the associated burden.19accomplish all of the program requirements in that ls short imeframe.19We note this, however, that that would be ls something that FDA would do in any case. It's not a ls ince then is that the refined guidelines have been ls ince then is that the refined guidelines have been ls ince then is that the refined guidelines have been ls ince then is that the refined guidelines have been ls ince then is that the refined guidelines have been ls ince then is that the refined guidelines have been ls ince then is that the refined guidelines have been ls ince then is that the refined guidelines have been ls ince then is that the refined guidelines have been ls ince then is that the refined guidelines have been ls ince then is that the refined guidelines have been ls recommendation shat stand for this final report. ls recommendation shat stand for this final report. ls ince transparency and communication, so no ls review transparency and communication, so no ls review transparency and communication, so no ls review transparency and and for providing a forum for li sus and paths forward to resolve approvability ls taus and paths forward to resolve approvability10Inderstanding on format and structure expectations. ls without data is premature.11FDA planning and work, and for providing a forum for ls issues promptly, if possible. There's no action ls issues promptly, if possible. There's no action ls experiment is the sometimes they would like to hear or receive m	<ol> <li>With</li> <li>shorter revi</li> <li>accomplish</li> <li>short timefri</li> <li>In resi</li> </ol>	approve applications even earlier than the	15	burden is manageable at this point. This is really
18shorter review timeframe, it can be difficult to18a need to analyze the associated burden.19accomplish all of the program requirements in that19We note this, however, that that would be20short timeframe.20something that FDA would do in any case. It's not a21In response to that, FDA provided refined21recommendation that would be endorsed (ph) surprising.22guidelines for expedited reviews. What we have heard22It would be something that FDA would do (inaudible).21since then is that the refined guidelines have been1Regardless of sponsor size and experience,2helpful for keeping up with expedited reviews.2many sponsors need more guidance on the format and3Now, I'll go into the findings and3structure of an application to meet FDA expectations.4recommendations that stand for this final report.4In some cases, the sponsors have asked that this be5Overall, the program malesene successful in enhancing6indication/therapeutic area.6review transparency and communication, so no6indication/therapeutic area.7recommendation needed.7Sometimes sponsors request additional Type C8meetings months before the data-orientated9pre-submission meeting in order to have greater10review tansparency and work, and for providing a forum for11Some review teams believe that the existing guidance14iskus and paths forward to resolve approvability13without dat is premature. <t< td=""><td><ol> <li>18 shorter revi</li> <li>19 accomplish</li> <li>20 short timefi</li> <li>21 In res</li> </ol></td><td>al date.</td><td>16</td><td>just a note. If and when new review process</td></t<>	<ol> <li>18 shorter revi</li> <li>19 accomplish</li> <li>20 short timefi</li> <li>21 In res</li> </ol>	al date.	16	just a note. If and when new review process
19accomplish all of the program requirements in that19We note this, however, that that would be20short timeframe.20something that FDA would do in any case. It's not a21In response to that, FDA provided refined21recommendation that would be endorsed (ph) surprising.22guidelines for expedited reviews. What we have heard22I would be something that FDA would do (inaudible).22since then is that the refined guidelines have been1Regardless of sponsor size and experience,3helpful for keeping up with expedited reviews.2many sponsors need more guidance on the format and4recommendations that stand for this final report.4In some cases, the sponsors have asked that this be5Overall, the program has been successful in enhancing5done by review division or team and6review transparency and communication, so no6indication/therapeutic area.7recommendation needed.7Sometimes sponsors request additional Type C8meetings months before the data-orientated9pre-submission meeting in order to have greater10review transparency and computing a forum for11Some review tams believe that the existing guidance13istust and paths forward to resolve approvability13without data is premature.14issues promptly, if possible. There's no action14Ithink that what we hear from sponsors is15needed.15that sometimes they would like to hear or receive more16By providing more	<ol> <li>accomplish</li> <li>short timefr</li> <li>In res</li> </ol>	expedited reviews, when you have a	17	requirements are added that, of course, there would be
20short timeframe.20something that FDA would do in any case. It's not a21In response to that, FDA provided refined21recommendation that would be endorsed (ph) surprising.22guidelines for expedited reviews. What we have heard22It would be something that FDA would do (inaudible).23since then is that the refined guidelines have been1Regardless of sponsor size and experience,2helpful for keeping up with expedited reviews.2many sponsors need more guidance on the format and3Now, I'll go into the findings and3structure of an application to meet FDA expectations.4recommendations that stand for this final report.4In some cases, the sponsors have asked that this be5Overall, the program has been successful in enhancing6indication/therapeutic area.7recommendation needed.7Sometimes sponsors request additional Type C8Overall, the new program milestone9pre-submission meeting in order to have greater10reviews by serving as anchor points for applicant and10understanding on format and structure expectations.11FDA planning and work, and for providing a forum for11Some review teams believe that the existing guidance12holistic, multidisciplinary discussion of application12should be sufficient and holding an earlier meeting13status and paths forward to resolve approvability13without data is premature.14I status and paths forward to resolve approvability14I think that what	20 short timefr21In res	ew timeframe, it can be difficult to	18	a need to analyze the associated burden.
21In response to that, FDA provided refined21recommendation that would be endorsed (ph) surprising.22guidelines for expedited reviews. What we have heard22I would be something that FDA would do (inaudible).Page 351since then is that the refined guidelines have been1Regardless of sponsor size and experience,2helpful for keeping up with expedited reviews.2many sponsors need more guidance on the format and3Now, I'll go into the findings and3structure of an application to meet FDA expectations.4recommendations that stand for this final report.4In some cases, the sponsors have asked that this be5Overall, the program has been successful in enhancing5done by review division or team and6review transparency and communication, so no6indication/therapeutic area.7recommendation needed.7Sometimes sponsors request additional Type C8Overall, the new program milestone8meetings months before the data-orientated9communications have enhanced the predictability of9pre-submission meeting in order to have greater10reviews by serving as anchor points for application11Some review teams believe that the existing guidance12holistic, multidisciplinary discussion of application12should be sufficient and holding an earlier meeting13status and paths forward to resolve approvability13without data is premature.14I think that what we hear from sponsors is15<	21 In res	all of the program requirements in that	19	We note this, however, that that would be
22       guidelines for expedited reviews. What we have heard       22       It would be something that FDA would do (inaudible).         Page 35       Page 37         1       since then is that the refined guidelines have been       1       Regardless of sponsor size and experience,         2       helpful for keeping up with expedited reviews.       2       many sponsors need more guidance on the format and         3       Now, TII go into the findings and       3       structure of an application to meet FDA expectations.         4       recommendations that stand for this final report.       5       done by review division or team and         6       review transparency and communication, so no       6       indication/therapeutic area.         7       recommendation needed.       7       Sometimes sponsors request additional Type C         8       Overall, the new program milestone       9       meetings months before the data-orientated         9       communications have enhanced the predictability of       10       understanding on format and structure expectations.         11       FDA planning and work, and for providing a forum for       11       Some review teams believe that the existing guidance         12       holistic, multidisciplinary discussion of application       12       should be sufficient and holding an earlier meeting         13       stat		ame.	20	something that FDA would do in any case. It's not a
Page 35Page 371 since then is that the refined guidelines have been1Regardless of sponsor size and experience,2 helpful for keeping up with expedited reviews.2many sponsors need more guidance on the format and3Now, I'll go into the findings and3structure of an application to meet FDA expectations.4recommendations that stand for this final report.4In some cases, the sponsors have asked that this be5Overall, the program has been successful in enhancing6indication/therapeutic area.6review transparency and communication, so no6indication/therapeutic area.7recommendation needed.7Sometimes sponsors request additional Type C8Overall, the new program milestone8meetings months before the data-orientated9communications have enhanced the predictability of9pre-submission meeting in order to have greater10reviews by serving as anchor points for applicant and10understanding on format and structure expectations.11FDA planning and work, and for providing a forum for11Some review teams believe that the existing guidance13status and paths forward to resolve approvability13without data is premature.14issues promptly, if possible. There's no action14I think that what we hear from sponsors is15needed.15that sometimes they would like to hear or receive more16By providing more opportunity to identify,16guidance. The goal here is really to evaluate options	22 guidelines f	ponse to that, FDA provided refined	21	recommendation that would be endorsed (ph) surprising.
1since then is that the refined guidelines have been1Regardless of sponsor size and experience,2helpful for keeping up with expedited reviews.3many sponsors need more guidance on the format and3Now, I'll go into the findings and3structure of an application to meet FDA expectations.4recommendations that stand for this final report.4In some cases, the sponsors have asked that this be5Overall, the program has been successful in enhancing5done by review division or team and6review transparency and communication, so no6indication/therapeutic area.7recommendation needed.7Sometimes sponsors request additional Type C8Overall, the new program milestone9meetings months before the data-orientated9communications have enhanced the predictability of9pre-submission meeting in order to have greater10reviews by serving as anchor points for applicant and10understanding on format and structure expectations.11FDA planning and work, and for providing a forum for11Some review teams believe that the existing guidance13status and paths forward to resolve approvability13without data is premature.14issues promptly, if possible. There's no action14I think that what we hear from sponsors is15needed.15that sometimes they would like to hear or receive more16By providing more opportunity to identify,16guidance. The goal here is really to evaluate options17 <td< td=""><td>0</td><td>or expedited reviews. What we have heard</td><td>22</td><td>It would be something that FDA would do (inaudible).</td></td<>	0	or expedited reviews. What we have heard	22	It would be something that FDA would do (inaudible).
2helpful for keeping up with expedited reviews.2many sponsors need more guidance on the format and3Now, I'll go into the findings and3structure of an application to meet FDA expectations.4recommendations that stand for this final report.4In some cases, the sponsors have asked that this be5Overall, the program has been successful in enhancing5done by review division or team and6review transparency and communication, so no6indication/therapeutic area.7recommendation needed.7Sometimes sponsors request additional Type C8Overall, the new program milestone9meetings months before the data-orientated9communications have enhanced the predictability of9pre-submission meeting in order to have greater10reviews by serving as anchor points for applicant and10understanding on format and structure expectations.11FDA planning and work, and for providing a forum for11Some review teams believe that the existing guidance12holistic, multidisciplinary discussion of application12should be sufficient and holding an earlier meeting13status and paths forward to resolve approvability13without data is premature.14issues promptly, if possible. There's no action14I think that what we hear from sponsors is15needed.15that sometimes they would like to hear or receive more16By providing more opportunity to identify,16guidance. The goal here is really to evaluate options<		Page 35		Page 37
3Now, I'll go into the findings and 4 recommendations that stand for this final report.3structure of an application to meet FDA expectations.4recommendations that stand for this final report.4In some cases, the sponsors have asked that this be5Overall, the program has been successful in enhancing 6 review transparency and communication, so no5done by review division or team and7recommendation needed.7Sometimes sponsors request additional Type C8Overall, the new program milestone9meetings months before the data-orientated9communications have enhanced the predictability of9pre-submission meeting in order to have greater10reviews by serving as anchor points for applicant and11Some review teams believe that the existing guidance12holistic, multidisciplinary discussion of application12should be sufficient and holding an earlier meeting13status and paths forward to resolve approvability13without data is premature.14issues promptly, if possible. There's no action14I think that what we hear from sponsors is15needed.15that sometimes they would like to hear or receive more16By providing more opportunity to identify,16guidance. The goal here is really to evaluate options17discuss, and resolve substantive issues during the17for when and how to communicate information about this18review, the program has created conditions that enhance18format and structure of applications.19 <td< td=""><td>1 since then i</td><td>s that the refined guidelines have been</td><td>1</td><td>Regardless of sponsor size and experience,</td></td<>	1 since then i	s that the refined guidelines have been	1	Regardless of sponsor size and experience,
4recommendations that stand for this final report.4In some cases, the sponsors have asked that this be5Overall, the program has been successful in enhancing5done by review division or team and6review transparency and communication, so no6indication/therapeutic area.7recommendation needed.7Sometimes sponsors request additional Type C8Overall, the new program milestone8meetings months before the data-orientated9communications have enhanced the predictability of9pre-submission meeting in order to have greater10reviews by serving as anchor points for applicant and10understanding on format and structure expectations.11FDA planning and work, and for providing a forum for11Some review teams believe that the existing guidance13status and paths forward to resolve approvability13without data is premature.14issues promptly, if possible. There's no action14I think that what we hear from sponsors is15needed.15that sometimes they would like to hear or receive more16By providing more opportunity to identify,16guidance. The goal here is really to evaluate options17discuss, and resolve substantive issues during the18format and structure of applications.19the ability of application approval in the first-cycle where19There are a lot of ways of accomplishing that.20toward application approval in the first-cycle where20That could include providing internal reviewer aids,<	2 helpful for	keeping up with expedited reviews.	2	many sponsors need more guidance on the format and
5Overall, the program has been successful in enhancing 6 review transparency and communication, so no5done by review division or team and 6 indication/therapeutic area.7recommendation needed.7Sometimes sponsors request additional Type C8Overall, the new program milestone8meetings months before the data-orientated9communications have enhanced the predictability of9pre-submission meeting in order to have greater10reviews by serving as anchor points for applicant and10understanding on format and structure expectations.11FDA planning and work, and for providing a forum for11Some review teams believe that the existing guidance12holistic, multidisciplinary discussion of application12should be sufficient and holding an earlier meeting13status and paths forward to resolve approvability13without data is premature.14issues promptly, if possible. There's no action14I think that what we hear from sponsors is15needed.15that sometimes they would like to hear or receive more16By providing more opportunity to identify,16guidance. The goal here is really to evaluate options17for when and how to communicate information about this18review, the program has created conditions that enhance1819There are a lot of ways of accomplishing that.20toward application approval in the first-cycle where2020That could include providing internal reviewer aids,	3 Now	I'll go into the findings and	3	structure of an application to meet FDA expectations.
6review transparency and communication, so no6indication/therapeutic area.7recommendation needed.7Sometimes sponsors request additional Type C8Overall, the new program milestone8meetings months before the data-orientated9communications have enhanced the predictability of9pre-submission meeting in order to have greater10reviews by serving as anchor points for applicant and10understanding on format and structure expectations.11FDA planning and work, and for providing a forum for11Some review teams believe that the existing guidance12holistic, multidisciplinary discussion of application12should be sufficient and holding an earlier meeting13status and paths forward to resolve approvability13without data is premature.14issues promptly, if possible. There's no action14I think that what we hear from sponsors is15needed.15that sometimes they would like to hear or receive more16By providing more opportunity to identify,16guidance. The goal here is really to evaluate options17discuss, and resolve substantive issues during the17for when and how to communicate information about this18review, the program has created conditions that enhance18format and structure of applications.19the ability of applicants and FDA reviewers to work19There are a lot of ways of accomplishing that.20toward application approval in the first-cycle where20That could include providing inte	4 recommend	ations that stand for this final report.	4	In some cases, the sponsors have asked that this be
7recommendation needed.7Sometimes sponsors request additional Type C8Overall, the new program milestone8meetings months before the data-orientated9communications have enhanced the predictability of9pre-submission meeting in order to have greater10reviews by serving as anchor points for applicant and10understanding on format and structure expectations.11FDA planning and work, and for providing a forum for11Some review teams believe that the existing guidance12holistic, multidisciplinary discussion of application12should be sufficient and holding an earlier meeting13status and paths forward to resolve approvability13without data is premature.14issues promptly, if possible. There's no action14I think that what we hear from sponsors is15needed.15that sometimes they would like to hear or receive more16By providing more opportunity to identify,16guidance. The goal here is really to evaluate options18review, the program has created conditions that enhance18format and structure of applications.19the ability of applicants and FDA reviewers to work19There are a lot of ways of accomplishing that.20toward application approval in the first-cycle where20That could include providing internal reviewer aids,	5 Overall, the	program has been successful in enhancing	5	done by review division or team and
8Overall, the new program milestone8meetings months before the data-orientated9communications have enhanced the predictability of9pre-submission meeting in order to have greater10reviews by serving as anchor points for applicant and10understanding on format and structure expectations.11FDA planning and work, and for providing a forum for11Some review teams believe that the existing guidance12holistic, multidisciplinary discussion of application12should be sufficient and holding an earlier meeting13status and paths forward to resolve approvability13without data is premature.14issues promptly, if possible. There's no action14I think that what we hear from sponsors is15needed.15that sometimes they would like to hear or receive more16By providing more opportunity to identify,16guidance. The goal here is really to evaluate options18review, the program has created conditions that enhance18format and structure of applications.19the ability of applicants and FDA reviewers to work19There are a lot of ways of accomplishing that.20toward application approval in the first-cycle where20That could include providing internal reviewer aids,	6 review tran	sparency and communication, so no	6	indication/therapeutic area.
9 communications have enhanced the predictability of9 pre-submission meeting in order to have greater10 reviews by serving as anchor points for applicant and10 understanding on format and structure expectations.11 FDA planning and work, and for providing a forum for11 Some review teams believe that the existing guidance12 holistic, multidisciplinary discussion of application12 should be sufficient and holding an earlier meeting13 status and paths forward to resolve approvability13 without data is premature.14 issues promptly, if possible. There's no action14 I think that what we hear from sponsors is15 needed.15 that sometimes they would like to hear or receive more16 By providing more opportunity to identify,16 guidance. The goal here is really to evaluate options17 discuss, and resolve substantive issues during the17 for when and how to communicate information about this18 review, the program has created conditions that enhance18 format and structure of applications.19 the ability of applicants and FDA reviewers to work19 There are a lot of ways of accomplishing that.20 toward application approval in the first-cycle where20 That could include providing internal reviewer aids,	7 recommend	ation needed.	7	Sometimes sponsors request additional Type C
10reviews by serving as anchor points for applicant and10understanding on format and structure expectations.11FDA planning and work, and for providing a forum for11Some review teams believe that the existing guidance12holistic, multidisciplinary discussion of application12should be sufficient and holding an earlier meeting13status and paths forward to resolve approvability13without data is premature.14issues promptly, if possible. There's no action14I think that what we hear from sponsors is15needed.15that sometimes they would like to hear or receive more16By providing more opportunity to identify,16guidance. The goal here is really to evaluate options17discuss, and resolve substantive issues during the17for when and how to communicate information about this18review, the program has created conditions that enhance18format and structure of applications.19the ability of applicants and FDA reviewers to work19There are a lot of ways of accomplishing that.20toward application approval in the first-cycle where20That could include providing internal reviewer aids,	8 Over	all, the new program milestone	8	meetings months before the data-orientated
<ol> <li>FDA planning and work, and for providing a forum for</li> <li>holistic, multidisciplinary discussion of application</li> <li>status and paths forward to resolve approvability</li> <li>status and paths forward to resolve approvability</li> <li>issues promptly, if possible. There's no action</li> <li>I think that what we hear from sponsors is</li> <li>needed.</li> <li>By providing more opportunity to identify,</li> <li>guidance. The goal here is really to evaluate options</li> <li>for when and how to communicate information about this</li> <li>review, the program has created conditions that enhance</li> <li>the ability of application approval in the first-cycle where</li> <li>toward application approval in the first-cycle where</li> </ol>	9 communica	tions have enhanced the predictability of	9	pre-submission meeting in order to have greater
<ol> <li>holistic, multidisciplinary discussion of application</li> <li>status and paths forward to resolve approvability</li> <li>status and paths forward to resolve approvability</li> <li>issues promptly, if possible. There's no action</li> <li>I think that what we hear from sponsors is</li> <li>needed.</li> <li>By providing more opportunity to identify,</li> <li>that sometimes they would like to hear or receive more</li> <li>guidance. The goal here is really to evaluate options</li> <li>for when and how to communicate information about this</li> <li>review, the program has created conditions that enhance</li> <li>the ability of applicants and FDA reviewers to work</li> <li>toward application approval in the first-cycle where</li> <li>That could include providing internal reviewer aids,</li> </ol>	10 reviews by	serving as anchor points for applicant and	10	understanding on format and structure expectations.
<ul> <li>13 status and paths forward to resolve approvability</li> <li>14 issues promptly, if possible. There's no action</li> <li>15 needed.</li> <li>16 By providing more opportunity to identify,</li> <li>17 discuss, and resolve substantive issues during the</li> <li>18 review, the program has created conditions that enhance</li> <li>19 the ability of applicants and FDA reviewers to work</li> <li>20 toward application approval in the first-cycle where</li> <li>13 without data is premature.</li> <li>14 I think that what we hear from sponsors is</li> <li>15 that sometimes they would like to hear or receive more</li> <li>16 guidance. The goal here is really to evaluate options</li> <li>17 for when and how to communicate information about this</li> <li>18 format and structure of applications.</li> <li>19 There are a lot of ways of accomplishing that.</li> <li>20 That could include providing internal reviewer aids,</li> </ul>	11 FDA plann	ng and work, and for providing a forum for	11	Some review teams believe that the existing guidance
14 issues promptly, if possible. There's no action14 I think that what we hear from sponsors is15 needed.15 that sometimes they would like to hear or receive more16 By providing more opportunity to identify,16 guidance. The goal here is really to evaluate options17 discuss, and resolve substantive issues during the17 for when and how to communicate information about this18 review, the program has created conditions that enhance18 format and structure of applications.19 the ability of applicants and FDA reviewers to work19 There are a lot of ways of accomplishing that.20 toward application approval in the first-cycle where20 That could include providing internal reviewer aids,	12 holistic, mu	ltidisciplinary discussion of application	12	should be sufficient and holding an earlier meeting
15 needed.15 that sometimes they would like to hear or receive more16By providing more opportunity to identify,16 guidance. The goal here is really to evaluate options17 discuss, and resolve substantive issues during the17 for when and how to communicate information about this18 review, the program has created conditions that enhance18 format and structure of applications.19 the ability of applicants and FDA reviewers to work19 There are a lot of ways of accomplishing that.20 toward application approval in the first-cycle where20 That could include providing internal reviewer aids,	13 status and p	aths forward to resolve approvability	13	without data is premature.
16By providing more opportunity to identify,16guidance. The goal here is really to evaluate options17discuss, and resolve substantive issues during the17for when and how to communicate information about this18review, the program has created conditions that enhance18format and structure of applications.19the ability of applicants and FDA reviewers to work19There are a lot of ways of accomplishing that.20toward application approval in the first-cycle where20That could include providing internal reviewer aids,	14 issues prom	ptly, if possible. There's no action	14	I think that what we hear from sponsors is
<ol> <li>discuss, and resolve substantive issues during the</li> <li>for when and how to communicate information about this</li> <li>review, the program has created conditions that enhance</li> <li>the ability of applicants and FDA reviewers to work</li> <li>the ability of application approval in the first-cycle where</li> <li>That could include providing internal reviewer aids,</li> </ol>	15 needed.		15	that sometimes they would like to hear or receive more
18 review, the program has created conditions that enhance18 format and structure of applications.19 the ability of applicants and FDA reviewers to work19 There are a lot of ways of accomplishing that.20 toward application approval in the first-cycle where20 That could include providing internal reviewer aids,	16 By pr	oviding more opportunity to identify,	16	guidance. The goal here is really to evaluate options
19 the ability of applicants and FDA reviewers to work19There are a lot of ways of accomplishing that.20 toward application approval in the first-cycle where20 That could include providing internal reviewer aids,	17 discuss, and	l resolve substantive issues during the	17	for when and how to communicate information about this
20 toward application approval in the first-cycle where 20 That could include providing internal reviewer aids,	18 review, the	program has created conditions that enhance	18	format and structure of applications.
	19 the ability of	f applicants and FDA reviewers to work	19	There are a lot of ways of accomplishing that.
	20 toward app	ication approval in the first-cycle where	20	That could include providing internal reviewer aids,
21 possible. This is especially true for applications21 increased use of Type C written responses, and so forth	21 possible. T	his is especially true for applications	21	increased use of Type C written responses, and so forth
22 with substantive but resolvable issues where a full 22 to answer questions from the sponsors.	22 with substa			

			5 interest 27, 2017
	Page 38		Page 40
1	Application orientation meetings. In certain	1	or might not close out that information request in
2	CDER review divisions with priority applications where	2	terms of what FDA needs. There might be further
3	an early action is expected or desired, holding an	3	questions, further issues, and so forth.
4	application orientation meeting within a month or so of	4	If FDA and applicants can pursue this option,
5	submissions has helped acquaint FDA disciplines with	5	it needs to be clear that by confirming receipt or
6	application datasets and establish early communication	6	affirming the completeness of the information for that
7	between applicants and FDA about review expectations	7	particular FDA information request to applicants
8	and perspectives.	8	doesn't necessarily mean that that issue has been
9	To date, application orientation meetings have	9	resolved.
10	been held under pre-specific circumstances. As I	10	With labeling changes, providing explanations
11	mentioned, when an early action is being planned, and	11	and rationales for proposed labeling changes is a good
12	it's essentially a priority application.	12	practice for applicants and for FDA review teams.
13	Some folks felt that there might be additional	13	This practice has helped both parties
14	applications when an application orientation meeting	14	understand each other's reasoning, enabling them to
15	might be useful as well. The recommendation here is to	15	respond effectively which then reduces the amount of
16	consider the value of providing information about	16	back and forth required and the time required to
17	application orientation meetings to FDA review teams,	17	complete negotiations on labeling.
18	along with the option to conduct such meetings at the	18	The recommendation here is to include
19	review team's discretion, especially for applications	19	explanations or rationale for proposed label changes,
20	with special designations.	20	either in written form or more informally as a good
21	The application orientation meeting is not	21	practice, to help each side understand what the basis
22	necessarily something that is required for every	22	for that is so that they can then respond effectively
	Page 39		Page 41
1	application, especially standard applications, but it's	1	to what the thinking was.
2	something to consider as an option where it might be	2	In terms of inspection information, there's
3	beneficial to the review process. Our understanding is	3	been inconsistent availability or communication of
4	that FDA is proposing this option for PDUFA VI.	4	information about the status and results of
5	There is a high volume of information request	5	inspections, hindering review transparency and
6	during reviews. What we heard from applicants and	6	predictability, both internally within FDA and between
7	review teams is that providing target dates for	7	FDA and applicants.
8	responses is good practice and that applicants would	8	Again, I can refer back to my earlier
9	also benefit from receiving confirmation that the	9	discussion in terms of to what extent the changes in
10	responses are complete.	10	management of inspections is, changing that, the
11	The first part of the recommendation is to	11	insufficient data to make any firm conclusions about
12	adopt inclusion of target dates for information request	12	that.
13	responses as a good practice, which we do see many	13	Another note that I'd like to make is that in
14	reviewers doing.	14	some cases, there are legal constraints around
15	Second, to develop a simple optional approach	15	communicating the status of results of inspections with
16	for tracking information requests and amendments that	16	applicants.
17	can be shared between review teams and applicants.	17	For NDAs, a lot of times, applicants are using
18	One thing that I would note here is that it	18	contact organizations, and there are legal issues
19	can be a little bit complicated in terms of describing	19	around disclosing the results to the applicant as
20	when a response to information request is satisfactory	20	opposed to the site. With BLAs, more of those
21	versus complete because simply responding, providing	21	facilities are applicant-owned, and so that tends to
22	information in response to an information request might	22	come up less.

	Page 42		Page 44
1		1	program during PDUFA V and then figure out, do we want
	information flows and communication channels with the		to discontinue it or not?
3		3	Those discussions continued, but then there
4	such an examination.	4	was a sense that if we kept calling it a pilot program,
5	All right. That's it. Thank you.		maybe "pilot" would be thought synonymously in terms of
6			it being temporary, and there would be a lack of
7	MS. HAFIZ: Thank you, Valerie. Now, we'll	7	commitment to it.
8	move into our panel session. The first panel will be	8	We dropped the "pilot" term at the time and
9	made up of FDA staff and will focus on providing FDA's	9	recognized then that both FDA and industry were
10	experience and perspectives on the program. If we can	10	committed to the program and that it would be assessed
11	have our FDA panelists come up to the table.	11	twice during PDUFA V. Then we would figure out during
12	Once all the FDA panelists have provided their	12	PDUFA VI discussions what we wanted to do with the
13	perspectives, we'll ask that they take a seat in the	13	program.
14	front row so our industry stakeholders can come up.	14	I think the outcome that we've seen so far of
15	FDA panelists, if you could introduce	15	the NME program, and the interim assessment, and in the
16	yourselves before you begin.	16	final assessment has pretty much been a good report
17	MR. FREY: Good morning. I'm Patrick Frey,	17	card for both the FDA and for industry.
18	chief of staff in the Office of New Drugs. I'll start	18	Notably, during the interim assessment, it was
19	off with comments on the FDA side.	19	just that the data was only enough at the interim
20	Just to provide a little bit of a historical	20	assessment to show that we had a statistically
21	context first, the NME review program renegotiated this	21	significantly higher first-cycle approval rate for
22	2010, starting in 2010, and that wasn't (ph) coming off	22	priority applications.
	Page 43		Page 45
1	of the first two years of PDUFA IV, 2008 and 2009.	1	Then for the final assessment, we've had
2	At that time, the new drug review process was	2	enough experience with standard applications to say
3	really challenged mainly because of the new complex	3	that, hey, across this program, when we compare it to
4	authorities we got at FDA (inaudible) that we had to	L .	
		4	the baseline, we have a better run (ph) and a more
	implement, figure out, in a very short span of time,		the baseline, we have a better run (ph) and a more efficient first-cycle review process.
5	implement, figure out, in a very short span of time, and then get used to them as well.		
5	and then get used to them as well.	5 6	efficient first-cycle review process.
5 6 7	and then get used to them as well.	5 6 7	efficient first-cycle review process. I think the NME program in PDUFA V formalized
5 6 7 8	and then get used to them as well. That was the context of our discussions for	5 6 7 8	efficient first-cycle review process. I think the NME program in PDUFA V formalized some practices that existed in some parts of our new
5 6 7 8 9	and then get used to them as well. That was the context of our discussions for PDUFA V that led to the NME review program. I think at	5 6 7 8 9	efficient first-cycle review process. I think the NME program in PDUFA V formalized some practices that existed in some parts of our new drug review program and served to then make that a
5 6 7 8 9	and then get used to them as well. That was the context of our discussions for PDUFA V that led to the NME review program. I think at that time, there was a shared belief that by establishing communication points during the review	5 6 7 8 9	efficient first-cycle review process. I think the NME program in PDUFA V formalized some practices that existed in some parts of our new drug review program and served to then make that a fully implemented component of new drug review. This
5 6 7 8 9 10	and then get used to them as well. That was the context of our discussions for PDUFA V that led to the NME review program. I think at that time, there was a shared belief that by establishing communication points during the review process and lengthening the review time for FDA for	5 6 7 8 9 10 11	efficient first-cycle review process. I think the NME program in PDUFA V formalized some practices that existed in some parts of our new drug review program and served to then make that a fully implemented component of new drug review. This is kind of baked into our review process now.
5 6 7 8 9 10 11	and then get used to them as well. That was the context of our discussions for PDUFA V that led to the NME review program. I think at that time, there was a shared belief that by establishing communication points during the review process and lengthening the review time for FDA for (inaudible) applications, any NDAs or original BLAs that we might see an increase in the efficiency of the	5 6 7 8 9 10 11 12 13	efficient first-cycle review process. I think the NME program in PDUFA V formalized some practices that existed in some parts of our new drug review program and served to then make that a fully implemented component of new drug review. This is kind of baked into our review process now. I think that the PDUFA VI agreement that published last summer proposes just some tweaks at the edges, that the program is viewed as a success. That's
5 6 7 8 9 10 11 12	and then get used to them as well. That was the context of our discussions for PDUFA V that led to the NME review program. I think at that time, there was a shared belief that by establishing communication points during the review process and lengthening the review time for FDA for (inaudible) applications, any NDAs or original BLAs that we might see an increase in the efficiency of the	5 6 7 8 9 10 11 12 13 14	efficient first-cycle review process. I think the NME program in PDUFA V formalized some practices that existed in some parts of our new drug review program and served to then make that a fully implemented component of new drug review. This is kind of baked into our review process now. I think that the PDUFA VI agreement that published last summer proposes just some tweaks at the edges, that the program is viewed as a success. That's how the discussions were characterized during PDUFA VI,
5 6 7 8 9 10 11 12 13 14 15	and then get used to them as well. That was the context of our discussions for PDUFA V that led to the NME review program. I think at that time, there was a shared belief that by establishing communication points during the review process and lengthening the review time for FDA for (inaudible) applications, any NDAs or original BLAs that we might see an increase in the efficiency of the (inaudible) cycle. No one was really certain at that time that it	5 6 7 8 9 10 11 12 13 14 15	efficient first-cycle review process. I think the NME program in PDUFA V formalized some practices that existed in some parts of our new drug review program and served to then make that a fully implemented component of new drug review. This is kind of baked into our review process now. I think that the PDUFA VI agreement that published last summer proposes just some tweaks at the edges, that the program is viewed as a success. That's how the discussions were characterized during PDUFA VI, and we made some small changes to make it a little bit
5 6 7 8 9 10 11 12 13 14 15	and then get used to them as well. That was the context of our discussions for PDUFA V that led to the NME review program. I think at that time, there was a shared belief that by establishing communication points during the review process and lengthening the review time for FDA for (inaudible) applications, any NDAs or original BLAs that we might see an increase in the efficiency of the (inaudible) cycle. No one was really certain at that time that it would do the trick. We spoke of the program in terms	5 6 7 8 9 10 11 12 13 14 15	efficient first-cycle review process. I think the NME program in PDUFA V formalized some practices that existed in some parts of our new drug review program and served to then make that a fully implemented component of new drug review. This is kind of baked into our review process now. I think that the PDUFA VI agreement that published last summer proposes just some tweaks at the edges, that the program is viewed as a success. That's how the discussions were characterized during PDUFA VI,
5 6 7 8 9 10 11 12 13 14 15 16 17	and then get used to them as well. That was the context of our discussions for PDUFA V that led to the NME review program. I think at that time, there was a shared belief that by establishing communication points during the review process and lengthening the review time for FDA for (inaudible) applications, any NDAs or original BLAs that we might see an increase in the efficiency of the (inaudible) cycle. No one was really certain at that time that it would do the trick. We spoke of the program in terms of it being a pilot actually. The minutes reflect	5 6 7 8 9 10 11 12 13 14 15 16 17	efficient first-cycle review process. I think the NME program in PDUFA V formalized some practices that existed in some parts of our new drug review program and served to then make that a fully implemented component of new drug review. This is kind of baked into our review process now. I think that the PDUFA VI agreement that published last summer proposes just some tweaks at the edges, that the program is viewed as a success. That's how the discussions were characterized during PDUFA VI, and we made some small changes to make it a little bit more flexible. If a review team and the applicant have a
5 6 7 8 9 10 11 12 13 14 15 16 17 18	and then get used to them as well. That was the context of our discussions for PDUFA V that led to the NME review program. I think at that time, there was a shared belief that by establishing communication points during the review process and lengthening the review time for FDA for (inaudible) applications, any NDAs or original BLAs that we might see an increase in the efficiency of the (inaudible) cycle. No one was really certain at that time that it would do the trick. We spoke of the program in terms of it being a pilot actually. The minutes reflect this.	5 6 7 8 9 10 11 12 13 14 15 16 17 18	efficient first-cycle review process. I think the NME program in PDUFA V formalized some practices that existed in some parts of our new drug review program and served to then make that a fully implemented component of new drug review. This is kind of baked into our review process now. I think that the PDUFA VI agreement that published last summer proposes just some tweaks at the edges, that the program is viewed as a success. That's how the discussions were characterized during PDUFA VI, and we made some small changes to make it a little bit more flexible. If a review team and the applicant have a different way that they like to do business during the
5 6 7 8 9 10 11 12 13 14 15 16 17	and then get used to them as well. That was the context of our discussions for PDUFA V that led to the NME review program. I think at that time, there was a shared belief that by establishing communication points during the review process and lengthening the review time for FDA for (inaudible) applications, any NDAs or original BLAs that we might see an increase in the efficiency of the (inaudible) cycle. No one was really certain at that time that it would do the trick. We spoke of the program in terms of it being a pilot actually. The minutes reflect this. For a number of weeks during those PDUFA V	5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	efficient first-cycle review process. I think the NME program in PDUFA V formalized some practices that existed in some parts of our new drug review program and served to then make that a fully implemented component of new drug review. This is kind of baked into our review process now. I think that the PDUFA VI agreement that published last summer proposes just some tweaks at the edges, that the program is viewed as a success. That's how the discussions were characterized during PDUFA VI, and we made some small changes to make it a little bit more flexible. If a review team and the applicant have a different way that they like to do business during the review of a marketing application, they can do that as
5 6 7 8 9 10 11 12 13 14 15 16 17 18	and then get used to them as well. That was the context of our discussions for PDUFA V that led to the NME review program. I think at that time, there was a shared belief that by establishing communication points during the review process and lengthening the review time for FDA for (inaudible) applications, any NDAs or original BLAs that we might see an increase in the efficiency of the (inaudible) cycle. No one was really certain at that time that it would do the trick. We spoke of the program in terms of it being a pilot actually. The minutes reflect this. For a number of weeks during those PDUFA V discussions, we were talking about this being a pilot	5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	efficient first-cycle review process. I think the NME program in PDUFA V formalized some practices that existed in some parts of our new drug review program and served to then make that a fully implemented component of new drug review. This is kind of baked into our review process now. I think that the PDUFA VI agreement that published last summer proposes just some tweaks at the edges, that the program is viewed as a success. That's how the discussions were characterized during PDUFA VI, and we made some small changes to make it a little bit more flexible. If a review team and the applicant have a different way that they like to do business during the review of a marketing application, they can do that as long as they reach agreement on how they're going to
5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	and then get used to them as well. That was the context of our discussions for PDUFA V that led to the NME review program. I think at that time, there was a shared belief that by establishing communication points during the review process and lengthening the review time for FDA for (inaudible) applications, any NDAs or original BLAs that we might see an increase in the efficiency of the (inaudible) cycle. No one was really certain at that time that it would do the trick. We spoke of the program in terms of it being a pilot actually. The minutes reflect this. For a number of weeks during those PDUFA V discussions, we were talking about this being a pilot	5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	efficient first-cycle review process. I think the NME program in PDUFA V formalized some practices that existed in some parts of our new drug review program and served to then make that a fully implemented component of new drug review. This is kind of baked into our review process now. I think that the PDUFA VI agreement that published last summer proposes just some tweaks at the edges, that the program is viewed as a success. That's how the discussions were characterized during PDUFA VI, and we made some small changes to make it a little bit more flexible. If a review team and the applicant have a different way that they like to do business during the review of a marketing application, they can do that as

			,
	Page 46		Page 48
1	I think from my own perspective, the PDUFA		Evaluation I who oversees the divisions of
	program has essentially spent 25 years now developing,		cardiovascular and renal products, psychiatry, and
	refining, continuously improving a review process such	3	neurology.
	that now, we're making marginal changes here and there	4	I take it you want my reflections now. My
	which we did in PDUFA VI. I think we'll continue doing		perception of the program is positive. I wouldn't even
6	that going forward. Major changes to the review		say generally positive. It's positive. I don't have
7	process just didn't happen in PDUFA VI.	7	any reservations about the program.
8	When we talk about getting drugs to patients	8	I think it's been a success. I think that
9	faster, I think now, the move is more to look at the	9	giving extra transparency to industry is a good idea.
10	full development timeline. Some of that was introduced	10	In contradistinction to last-minute surprises that
11	in PDUFA V when we saw initiatives related to rare	11	can't be remediated within the timeframe of a goal
12	diseases, and biomarkers, and pharmacogenomics. Most	12	date, that was not a good idea, and this is definitely
13	of those were expanded then in PDUFA VI.	13	better.
14	I think while the practices and principles of	14	I have one area I'd like to comment on
15	continuous improvement dictate that we continue to look	15	specifically. I know the program pretty well because
16	at the review process to make sure it is run as	16	one of the problems I had was I had to provide a
17	efficiently as possible, now, I think there seems to be	17	presentation of the program to all three of my
18	general agreement within the community that we operate	18	divisions. I had to write a talk and do three one-hour
19	in that getting drugs to patients faster now is about	19	talks to my three divisions explaining the program.
20	looking at the full development timeline and focusing	20	One of the things that was in the program that
21	energies there.	21	we haven't discussed this morning was the completeness
22	I want to thank ERG. They've been with us	22	of applications at the time of submission.
	Page 47		Page 49
1	since 2012, summer of 2012, doing a very good job.	1	One of the things that we were supposed to
2	Implementing the evaluation of the program as it was	2	have obtained in the program was that all submissions
3	envisioned during PDUFA V discussions. During those	3	were supposed to be complete. We were to threaten
4	discussions, we talked to industry about the fact that	4	applicants that if they're submission was not complete
5	we felt we would need the contractors to basically be	5	that we could refuse to file it, and we would.
6	living with us. That's exactly what happened, being in	6	We didn't talk about this, and you don't (ph)
7	person, attending all these meetings, witnessing the	7	show a slide on refused I don't think that there
8	interactions so that we could get the best evaluation,	8	were a larger number of refused-to-file applications.
9	the best feedback about the program.	9	There was I will call it a drift in the
10	I think we all recognized even during PDUFA V	10	three divisions that I oversee in that at the
11	discussions, that was really going to be qualitative	11	beginning, we tried to be dogmatic about this. We told
12	feedback that came from FDA review teams and from	12	the company, yes, you have to be complete or we won't
13	applicants in terms of how the interactions went.	13	file your application.
14	Do you feel like the time spent with FDA	14	Basically, all three of the divisions'
15	during the review process was a good use of time? I	15	directors in ODE I wanted to be flexible, and so they
16	think that the evaluation results speak pretty well to	16	all said, well, look, that's ridiculous. If they need
17	that.	17	to submit something in two or three weeks, that's okay.
18	I'll stop there and turn it over to my	18	That's what, in fact, happened. I think the
19	colleagues.	19	program was a success, but I think there may be a
20	DR. UNGER: I'm Ellis Unger. I'm director of		disconnect now between what's actually written in the
21	Office of Drug Evaluation I in the Office of New Drugs.		program which is no flexibility to be extended here
	I'm a signatory authority in the Office of Drug		versus what we did in practice.
22			

			-
	Page 50	1	Page 52
	Patrick, you're probably the expert on what's		took out this header because for whatever reason.
	in the program. I don't think the program was changed.		Maybe other people could comment on that.
	I mean I never got a memo saying, we can be more	3	In summary, I'll say what I already said which
	flexible now. I think there could be a disconnect that		is I think that the program has been a success. I
	maybe we should try to fix.		don't have any reservations about it. It does require
6	I think flexibility is a good idea. I don't		more effort on the part of our reviewers.
	think that part of the program was needed, that this	7	If we save ourselves a second cycle or a third
	draconian, you better submit something that's complete		cycle, that's huge savings right there. I think we all
	or we refuse to file.		appreciate that this has been a positive change.
10	, , , , , , , , , , , , , , , , , , , ,	10	I'll stop.
11	MR. FREY: We did institute a bit of	11	DR. SMITH: My name is Jim Smith. I'm the
	flexibility for PDUFA V to allow for late submission,		deputy division director for the Division of Metabolism
	"late" defined as during the first 30 days after		and Endocrinology Products in OND in CDER.
	original receipt of the application, late submission of	14	I would also echo that I think in general, the
	minor components of the application.		program has been very positive. I think that
16	1		obviously, communication and transparency are the key
	is a minor component of an application in the		objectives. I think that we were a division that was
	commitment letter. One thing that we didn't want to		not as a general practice, our division did not
	see was that at month 3, 4, or 5 that a whole new study		hesitate to communicate even before the program with
20	comes in that we have to evaluate.	20	applicants regularly throughout a review cycle.
21	That was the extent of the flexibility that we	21	I don't know that there was a major shift in
22	established in the program, and that does not change in	22	culture or practice. Formalizing the communication
	established in the program, and that does not enange in	22	culture of practice. Tormanzing the communication
	Page 51		Page 53
	Page 51 PDUFA VI.	1	Page 53 with respect to the mid-cycle and late-cycle
1 2	Page 51 PDUFA VI. DR. UNGER: In terms of some of the other	1 2	Page 53 with respect to the mid-cycle and late-cycle communications, I think, does reduce some heterogeneity
1 2	Page 51 PDUFA VI.	1 2	Page 53 with respect to the mid-cycle and late-cycle communications, I think, does reduce some heterogeneity among different practices even within the division.
1 2 3	Page 51 PDUFA VI. DR. UNGER: In terms of some of the other	1 2 3 4	Page 53 with respect to the mid-cycle and late-cycle communications, I think, does reduce some heterogeneity among different practices even within the division. I think what it also does is by having formal
1 2 3 4	Page 51 PDUFA VI. DR. UNGER: In terms of some of the other things that seemed to be on the table right now, one is	1 2 3 4	Page 53 with respect to the mid-cycle and late-cycle communications, I think, does reduce some heterogeneity among different practices even within the division.
1 2 3 4	Page 51 PDUFA VI. DR. UNGER: In terms of some of the other things that seemed to be on the table right now, one is keeping track of the information requests, which seems	1 2 3 4 5 6	Page 53 with respect to the mid-cycle and late-cycle communications, I think, does reduce some heterogeneity among different practices even within the division. I think what it also does is by having formal touchpoints with the applicant, we have found it particularly useful in complex applications where there
1 2 3 4 5 6 7	Page 51 PDUFA VI. DR. UNGER: In terms of some of the other things that seemed to be on the table right now, one is keeping track of the information requests, which seems to be a reasonable idea. Although, as Valerie said, our concept of a complete response to an information request could be	1 2 3 4 5 6	Page 53 with respect to the mid-cycle and late-cycle communications, I think, does reduce some heterogeneity among different practices even within the division. I think what it also does is by having formal touchpoints with the applicant, we have found it
1 2 3 4 5 6 7 8	Page 51 PDUFA VI. DR. UNGER: In terms of some of the other things that seemed to be on the table right now, one is keeping track of the information requests, which seems to be a reasonable idea. Although, as Valerie said, our concept of a complete response to an information request could be different from a company's. Answering the question	1 2 3 4 5 6 7	Page 53 with respect to the mid-cycle and late-cycle communications, I think, does reduce some heterogeneity among different practices even within the division. I think what it also does is by having formal touchpoints with the applicant, we have found it particularly useful in complex applications where there may be a multitude of consultants perhaps across centers.
1 2 3 4 5 6 7 8 9	Page 51 PDUFA VI. DR. UNGER: In terms of some of the other things that seemed to be on the table right now, one is keeping track of the information requests, which seems to be a reasonable idea. Although, as Valerie said, our concept of a complete response to an information request could be different from a company's. Answering the question versus making reviewers happy can be two different	1 2 3 4 5 6 7 8 9	Page 53 with respect to the mid-cycle and late-cycle communications, I think, does reduce some heterogeneity among different practices even within the division. I think what it also does is by having formal touchpoints with the applicant, we have found it particularly useful in complex applications where there may be a multitude of consultants perhaps across centers. Having some of those consultants at the table
1 2 3 4 5 6 7 8 9	Page 51 PDUFA VI. DR. UNGER: In terms of some of the other things that seemed to be on the table right now, one is keeping track of the information requests, which seems to be a reasonable idea. Although, as Valerie said, our concept of a complete response to an information request could be different from a company's. Answering the question versus making reviewers happy can be two different things. It's something, I think, that might be worth	1 2 3 4 5 6 7 8 9 10	Page 53 with respect to the mid-cycle and late-cycle communications, I think, does reduce some heterogeneity among different practices even within the division. I think what it also does is by having formal touchpoints with the applicant, we have found it particularly useful in complex applications where there may be a multitude of consultants perhaps across centers. Having some of those consultants at the table at a mid-cycle communication or a late-cycle
1 2 3 4 5 6 7 8 9	Page 51 PDUFA VI. DR. UNGER: In terms of some of the other things that seemed to be on the table right now, one is keeping track of the information requests, which seems to be a reasonable idea. Although, as Valerie said, our concept of a complete response to an information request could be different from a company's. Answering the question versus making reviewers happy can be two different	1 2 3 4 5 6 7 8 9 10	Page 53 with respect to the mid-cycle and late-cycle communications, I think, does reduce some heterogeneity among different practices even within the division. I think what it also does is by having formal touchpoints with the applicant, we have found it particularly useful in complex applications where there may be a multitude of consultants perhaps across centers. Having some of those consultants at the table
1 2 3 4 5 6 7 8 9 10	Page 51 PDUFA VI. DR. UNGER: In terms of some of the other things that seemed to be on the table right now, one is keeping track of the information requests, which seems to be a reasonable idea. Although, as Valerie said, our concept of a complete response to an information request could be different from a company's. Answering the question versus making reviewers happy can be two different things. It's something, I think, that might be worth	1 2 3 4 5 6 7 8 9 10 11	Page 53 with respect to the mid-cycle and late-cycle communications, I think, does reduce some heterogeneity among different practices even within the division. I think what it also does is by having formal touchpoints with the applicant, we have found it particularly useful in complex applications where there may be a multitude of consultants perhaps across centers. Having some of those consultants at the table at a mid-cycle communication or a late-cycle
1 2 3 4 5 6 7 8 9 10 11 12	Page 51 PDUFA VI. DR. UNGER: In terms of some of the other things that seemed to be on the table right now, one is keeping track of the information requests, which seems to be a reasonable idea. Although, as Valerie said, our concept of a complete response to an information request could be different from a company's. Answering the question versus making reviewers happy can be two different things. It's something, I think, that might be worth trying to put some effort into down the line.	1 2 3 4 5 6 7 8 9 10 11 12	Page 53 with respect to the mid-cycle and late-cycle communications, I think, does reduce some heterogeneity among different practices even within the division. I think what it also does is by having formal touchpoints with the applicant, we have found it particularly useful in complex applications where there may be a multitude of consultants perhaps across centers. Having some of those consultants at the table at a mid-cycle communication or a late-cycle communication, I believe, instills an extra sense of
1 2 3 4 5 6 7 8 9 10 11 12 13 14	Page 51 PDUFA VI. DR. UNGER: In terms of some of the other things that seemed to be on the table right now, one is keeping track of the information requests, which seems to be a reasonable idea. Although, as Valerie said, our concept of a complete response to an information request could be different from a company's. Answering the question versus making reviewers happy can be two different things. It's something, I think, that might be worth trying to put some effort into down the line. In terms of labeling negotiations, I think there is some variation from division to division, and there probably some from office to office in terms of	1 2 3 4 5 6 7 8 9 10 11 12 13 14	Page 53 with respect to the mid-cycle and late-cycle communications, I think, does reduce some heterogeneity among different practices even within the division. I think what it also does is by having formal touchpoints with the applicant, we have found it particularly useful in complex applications where there may be a multitude of consultants perhaps across centers. Having some of those consultants at the table at a mid-cycle communication or a late-cycle communication, I believe, instills an extra sense of ownership to the review, to the consultants as well and really integrates them into the primary team. We have certainly had I mean I'm speaking
1 2 3 4 5 6 7 8 9 10 11 12 13 14	Page 51 PDUFA VI. DR. UNGER: In terms of some of the other things that seemed to be on the table right now, one is keeping track of the information requests, which seems to be a reasonable idea. Although, as Valerie said, our concept of a complete response to an information request could be different from a company's. Answering the question versus making reviewers happy can be two different things. It's something, I think, that might be worth trying to put some effort into down the line. In terms of labeling negotiations, I think there is some variation from division to division, and there probably some from office to office in terms of the actual nitty gritty negotiations that take place.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15	Page 53 with respect to the mid-cycle and late-cycle communications, I think, does reduce some heterogeneity among different practices even within the division. I think what it also does is by having formal touchpoints with the applicant, we have found it particularly useful in complex applications where there may be a multitude of consultants perhaps across centers. Having some of those consultants at the table at a mid-cycle communication or a late-cycle communication, I believe, instills an extra sense of ownership to the review, to the consultants as well and really integrates them into the primary team. We have certainly had I mean I'm speaking anecdotally. We've certainly had examples of reviews
1 2 3 4 5 6 7 8 9 10 11 12 13 14	Page 51 PDUFA VI. DR. UNGER: In terms of some of the other things that seemed to be on the table right now, one is keeping track of the information requests, which seems to be a reasonable idea. Although, as Valerie said, our concept of a complete response to an information request could be different from a company's. Answering the question versus making reviewers happy can be two different things. It's something, I think, that might be worth trying to put some effort into down the line. In terms of labeling negotiations, I think there is some variation from division to division, and there probably some from office to office in terms of the actual nitty gritty negotiations that take place. I know most of my divisions put we work	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	Page 53 with respect to the mid-cycle and late-cycle communications, I think, does reduce some heterogeneity among different practices even within the division. I think what it also does is by having formal touchpoints with the applicant, we have found it particularly useful in complex applications where there may be a multitude of consultants perhaps across centers. Having some of those consultants at the table at a mid-cycle communication or a late-cycle communication, I believe, instills an extra sense of ownership to the review, to the consultants as well and really integrates them into the primary team. We have certainly had I mean I'm speaking anecdotally. We've certainly had examples of reviews where early involvement from colleagues in CDRH with
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15	Page 51 PDUFA VI. DR. UNGER: In terms of some of the other things that seemed to be on the table right now, one is keeping track of the information requests, which seems to be a reasonable idea. Although, as Valerie said, our concept of a complete response to an information request could be different from a company's. Answering the question versus making reviewers happy can be two different things. It's something, I think, that might be worth trying to put some effort into down the line. In terms of labeling negotiations, I think there is some variation from division to division, and there probably some from office to office in terms of the actual nitty gritty negotiations that take place. I know most of my divisions put we work within Microsoft Office Word, and we have track	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	Page 53 with respect to the mid-cycle and late-cycle communications, I think, does reduce some heterogeneity among different practices even within the division. I think what it also does is by having formal touchpoints with the applicant, we have found it particularly useful in complex applications where there may be a multitude of consultants perhaps across centers. Having some of those consultants at the table at a mid-cycle communication or a late-cycle communication, I believe, instills an extra sense of ownership to the review, to the consultants as well and really integrates them into the primary team. We have certainly had I mean I'm speaking anecdotally. We've certainly had examples of reviews where early involvement from colleagues in CDRH with device-related issues, especially for combination
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	Page 51 PDUFA VI. DR. UNGER: In terms of some of the other things that seemed to be on the table right now, one is keeping track of the information requests, which seems to be a reasonable idea. Although, as Valerie said, our concept of a complete response to an information request could be different from a company's. Answering the question versus making reviewers happy can be two different things. It's something, I think, that might be worth trying to put some effort into down the line. In terms of labeling negotiations, I think there is some variation from division to division, and there probably some from office to office in terms of the actual nitty gritty negotiations that take place. I know most of my divisions put we work within Microsoft Office Word, and we have track changes, and we also have balloons where we say, Dear	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	Page 53 with respect to the mid-cycle and late-cycle communications, I think, does reduce some heterogeneity among different practices even within the division. I think what it also does is by having formal touchpoints with the applicant, we have found it particularly useful in complex applications where there may be a multitude of consultants perhaps across centers. Having some of those consultants at the table at a mid-cycle communication or a late-cycle communication, I believe, instills an extra sense of ownership to the review, to the consultants as well and really integrates them into the primary team. We have certainly had I mean I'm speaking anecdotally. We've certainly had examples of reviews where early involvement from colleagues in CDRH with device-related issues, especially for combination products, and the fact that we will get their advice
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	Page 51 PDUFA VI. DR. UNGER: In terms of some of the other things that seemed to be on the table right now, one is keeping track of the information requests, which seems to be a reasonable idea. Although, as Valerie said, our concept of a complete response to an information request could be different from a company's. Answering the question versus making reviewers happy can be two different things. It's something, I think, that might be worth trying to put some effort into down the line. In terms of labeling negotiations, I think there is some variation from division to division, and there probably some from office to office in terms of the actual nitty gritty negotiations that take place. I know most of my divisions put we work within Microsoft Office Word, and we have track changes, and we also have balloons where we say, Dear Applicant, we changed this for such and such a reason.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	Page 53 with respect to the mid-cycle and late-cycle communications, I think, does reduce some heterogeneity among different practices even within the division. I think what it also does is by having formal touchpoints with the applicant, we have found it particularly useful in complex applications where there may be a multitude of consultants perhaps across centers. Having some of those consultants at the table at a mid-cycle communication or a late-cycle communication, I believe, instills an extra sense of ownership to the review, to the consultants as well and really integrates them into the primary team. We have certainly had I mean I'm speaking anecdotally. We've certainly had examples of reviews where early involvement from colleagues in CDRH with device-related issues, especially for combination products, and the fact that we will get their advice early before the mid-cycle has been helpful and has
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	Page 51 PDUFA VI. DR. UNGER: In terms of some of the other things that seemed to be on the table right now, one is keeping track of the information requests, which seems to be a reasonable idea. Although, as Valerie said, our concept of a complete response to an information request could be different from a company's. Answering the question versus making reviewers happy can be two different things. It's something, I think, that might be worth trying to put some effort into down the line. In terms of labeling negotiations, I think there is some variation from division to division, and there probably some from office to office in terms of the actual nitty gritty negotiations that take place. I know most of my divisions put we work within Microsoft Office Word, and we have track changes, and we also have balloons where we say, Dear Applicant, we changed this for such and such a reason. I don't know if the industry is looking for a	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	Page 53 with respect to the mid-cycle and late-cycle communications, I think, does reduce some heterogeneity among different practices even within the division. I think what it also does is by having formal touchpoints with the applicant, we have found it particularly useful in complex applications where there may be a multitude of consultants perhaps across centers. Having some of those consultants at the table at a mid-cycle communication or a late-cycle communication, I believe, instills an extra sense of ownership to the review, to the consultants as well and really integrates them into the primary team. We have certainly had I mean I'm speaking anecdotally. We've certainly had examples of reviews where early involvement from colleagues in CDRH with device-related issues, especially for combination products, and the fact that we will get their advice early before the mid-cycle has been helpful and has definitely led to first-cycle approvals.
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	Page 51 PDUFA VI. DR. UNGER: In terms of some of the other things that seemed to be on the table right now, one is keeping track of the information requests, which seems to be a reasonable idea. Although, as Valerie said, our concept of a complete response to an information request could be different from a company's. Answering the question versus making reviewers happy can be two different things. It's something, I think, that might be worth trying to put some effort into down the line. In terms of labeling negotiations, I think there is some variation from division to division, and there probably some from office to office in terms of the actual nitty gritty negotiations that take place. I know most of my divisions put we work within Microsoft Office Word, and we have track changes, and we also have balloons where we say, Dear Applicant, we changed this for such and such a reason.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	Page 53 with respect to the mid-cycle and late-cycle communications, I think, does reduce some heterogeneity among different practices even within the division. I think what it also does is by having formal touchpoints with the applicant, we have found it particularly useful in complex applications where there may be a multitude of consultants perhaps across centers. Having some of those consultants at the table at a mid-cycle communication or a late-cycle communication, I believe, instills an extra sense of ownership to the review, to the consultants as well and really integrates them into the primary team. We have certainly had I mean I'm speaking anecdotally. We've certainly had examples of reviews where early involvement from colleagues in CDRH with device-related issues, especially for combination products, and the fact that we will get their advice early before the mid-cycle has been helpful and has

	Page 54		Page 56
1	review cycle but were still able to be reviewed in time	1	late-cycle meeting is so close to advisory committee
	enough so that they could be approved. Definitely,		meetings that if it's all timed properly that pretty
	that has helped.		much every has their meeting ready to go so that's it's
4	Regardless of the complexity of the		a little bit late to get involved in that.
	application, it helps reviewers prioritize their	5	But as I said, it isn't resource-neutral. I
	reviews because they don't want to have a conversation		think that these meetings can be difficult. Even on
	with an applicant at the mid-cycle, having not hit the		our project managers, they can be very difficult to
	major potential showstoppers, if you will, and then		schedule, depending on the number of folks involved in
	have to surprise the applicant later in the review		the signatory schedule and the number of bodies that
	cycle. I think it does help to that regard.		have to be in a room.
11	We've had some experience with other	11	I think early on in PDUFA V, we made these
	pre-submission activities that under PDUFA VI would be		meetings more laborious than they needed to be. Since,
	optional; that is, on several occasions, we have		we've learned to stream line.
	granted and have given written responses for Type C	13	I think I'll go ahead and stop there. In
	meetings for just data structure, application		summary, I think that hopefully and it sounds like,
	structures, so not a data-driven meeting.		based on the final assessment, I think that there is
17	We've recognized that applicants can spend a		some agreement on both sides that communication and
	fair amount of time programming from the technical		transparency has increased. Certainly, I think that
			that's what we felt at the division level as well.
	we have those interactions early, then we're more	20	DR. JONECKIS: I'm Chris Joneckis. I'm the
	likely to get a package that we like to review at the		associate director for review management, Center for
	pre-NDA and pre-BLA. We've found that to be helpful.		Biologics. I'm responsible for implementing all the
	<u> </u>	22	Biologies. Thi responsible for implementing an the
	Daga 55		Daga 57
1	Page 55 With regard to the pre-submission meetings and	1	Page 57
1	With regard to the pre-submission meetings and		user fees in the center.
2	With regard to the pre-submission meetings and the classical pre-NDA and pre-BLA meetings, I think	2	user fees in the center. The program assessment that you saw was a
2 3	With regard to the pre-submission meetings and the classical pre-NDA and pre-BLA meetings, I think that all of the enhanced communication and transparency	2 3	user fees in the center. The program assessment that you saw was a combined CDER/CBER data. If you look at the CBER
2 3 4	With regard to the pre-submission meetings and the classical pre-NDA and pre-BLA meetings, I think that all of the enhanced communication and transparency that I believe has filtered down into the primary	2 3 4	user fees in the center. The program assessment that you saw was a combined CDER/CBER data. If you look at the CBER numbers, they pretty much overall have the same
2 3 4 5	With regard to the pre-submission meetings and the classical pre-NDA and pre-BLA meetings, I think that all of the enhanced communication and transparency that I believe has filtered down into the primary review staff and is becoming part of the culture is	2 3 4 5	user fees in the center. The program assessment that you saw was a combined CDER/CBER data. If you look at the CBER numbers, they pretty much overall have the same outcomes and observations that Valerie presented.
2 3 4 5 6	With regard to the pre-submission meetings and the classical pre-NDA and pre-BLA meetings, I think that all of the enhanced communication and transparency that I believe has filtered down into the primary review staff and is becoming part of the culture is making folks take an increased ownership at those early	2 3 4 5 6	user fees in the center. The program assessment that you saw was a combined CDER/CBER data. If you look at the CBER numbers, they pretty much overall have the same outcomes and observations that Valerie presented. We have increased per cycle rates and
2 3 4 5 6 7	With regard to the pre-submission meetings and the classical pre-NDA and pre-BLA meetings, I think that all of the enhanced communication and transparency that I believe has filtered down into the primary review staff and is becoming part of the culture is making folks take an increased ownership at those early pre-submission stages about designing the application	2 3 4 5 6 7	user fees in the center. The program assessment that you saw was a combined CDER/CBER data. If you look at the CBER numbers, they pretty much overall have the same outcomes and observations that Valerie presented. We have increased per cycle rates and decreased time to approval for priority over standard,
2 3 4 5 6 7 8	With regard to the pre-submission meetings and the classical pre-NDA and pre-BLA meetings, I think that all of the enhanced communication and transparency that I believe has filtered down into the primary review staff and is becoming part of the culture is making folks take an increased ownership at those early pre-submission stages about designing the application that they would like to review instead of only reacting	2 3 4 5 6 7 8	user fees in the center. The program assessment that you saw was a combined CDER/CBER data. If you look at the CBER numbers, they pretty much overall have the same outcomes and observations that Valerie presented. We have increased per cycle rates and decreased time to approval for priority over standard, in both categories as well. I think most of the
2 3 4 5 6 7 8 9	With regard to the pre-submission meetings and the classical pre-NDA and pre-BLA meetings, I think that all of the enhanced communication and transparency that I believe has filtered down into the primary review staff and is becoming part of the culture is making folks take an increased ownership at those early pre-submission stages about designing the application that they would like to review instead of only reacting to the application that comes in the door.	2 3 4 5 6 7 8 9	user fees in the center. The program assessment that you saw was a combined CDER/CBER data. If you look at the CBER numbers, they pretty much overall have the same outcomes and observations that Valerie presented. We have increased per cycle rates and decreased time to approval for priority over standard, in both categories as well. I think most of the patterns and attributes and things generally hold.
2 3 4 5 6 7 8 9 10	With regard to the pre-submission meetings and the classical pre-NDA and pre-BLA meetings, I think that all of the enhanced communication and transparency that I believe has filtered down into the primary review staff and is becoming part of the culture is making folks take an increased ownership at those early pre-submission stages about designing the application that they would like to review instead of only reacting to the application that comes in the door. That's challenging when obviously, industry	2 3 4 5 6 7 8 9 10	user fees in the center. The program assessment that you saw was a combined CDER/CBER data. If you look at the CBER numbers, they pretty much overall have the same outcomes and observations that Valerie presented. We have increased per cycle rates and decreased time to approval for priority over standard, in both categories as well. I think most of the patterns and attributes and things generally hold. We have some smaller numbers, so it may be a
2 3 4 5 6 7 8 9 10 11	With regard to the pre-submission meetings and the classical pre-NDA and pre-BLA meetings, I think that all of the enhanced communication and transparency that I believe has filtered down into the primary review staff and is becoming part of the culture is making folks take an increased ownership at those early pre-submission stages about designing the application that they would like to review instead of only reacting to the application that comes in the door. That's challenging when obviously, industry has to do it all the time and take their best guess	2 3 4 5 6 7 8 9 10 11	user fees in the center. The program assessment that you saw was a combined CDER/CBER data. If you look at the CBER numbers, they pretty much overall have the same outcomes and observations that Valerie presented. We have increased per cycle rates and decreased time to approval for priority over standard, in both categories as well. I think most of the patterns and attributes and things generally hold. We have some smaller numbers, so it may be a little bit harder to make some of those observations.
2 3 4 5 6 7 8 9 10 11 12	With regard to the pre-submission meetings and the classical pre-NDA and pre-BLA meetings, I think that all of the enhanced communication and transparency that I believe has filtered down into the primary review staff and is becoming part of the culture is making folks take an increased ownership at those early pre-submission stages about designing the application that they would like to review instead of only reacting to the application that comes in the door. That's challenging when obviously, industry has to do it all the time and take their best guess about what we want to see. It turns the tables a	2 3 4 5 6 7 8 9 10 11 12	user fees in the center. The program assessment that you saw was a combined CDER/CBER data. If you look at the CBER numbers, they pretty much overall have the same outcomes and observations that Valerie presented. We have increased per cycle rates and decreased time to approval for priority over standard, in both categories as well. I think most of the patterns and attributes and things generally hold. We have some smaller numbers, so it may be a little bit harder to make some of those observations. In general, we've seen those that that's pretty much
2 3 4 5 6 7 8 9 10 11 12 13	With regard to the pre-submission meetings and the classical pre-NDA and pre-BLA meetings, I think that all of the enhanced communication and transparency that I believe has filtered down into the primary review staff and is becoming part of the culture is making folks take an increased ownership at those early pre-submission stages about designing the application that they would like to review instead of only reacting to the application that comes in the door. That's challenging when obviously, industry has to do it all the time and take their best guess about what we want to see. It turns the tables a little bit by having our reviewers take some ownership	2 3 4 5 6 7 8 9 10 11 12	user fees in the center. The program assessment that you saw was a combined CDER/CBER data. If you look at the CBER numbers, they pretty much overall have the same outcomes and observations that Valerie presented. We have increased per cycle rates and decreased time to approval for priority over standard, in both categories as well. I think most of the patterns and attributes and things generally hold. We have some smaller numbers, so it may be a little bit harder to make some of those observations. In general, we've seen those that that's pretty much the case.
2 3 4 5 6 7 8 9 10 11 12 13 14	With regard to the pre-submission meetings and the classical pre-NDA and pre-BLA meetings, I think that all of the enhanced communication and transparency that I believe has filtered down into the primary review staff and is becoming part of the culture is making folks take an increased ownership at those early pre-submission stages about designing the application that they would like to review instead of only reacting to the application that comes in the door. That's challenging when obviously, industry has to do it all the time and take their best guess about what we want to see. It turns the tables a little bit by having our reviewers take some ownership in the application that they'd like to see, but all in	2 3 4 5 6 7 8 9 10 11 12 13 14	user fees in the center. The program assessment that you saw was a combined CDER/CBER data. If you look at the CBER numbers, they pretty much overall have the same outcomes and observations that Valerie presented. We have increased per cycle rates and decreased time to approval for priority over standard, in both categories as well. I think most of the patterns and attributes and things generally hold. We have some smaller numbers, so it may be a little bit harder to make some of those observations. In general, we've seen those that that's pretty much the case. The impact of the program, I'd like to say
2 3 4 5 6 7 8 9 10 11 12 13 14	With regard to the pre-submission meetings and the classical pre-NDA and pre-BLA meetings, I think that all of the enhanced communication and transparency that I believe has filtered down into the primary review staff and is becoming part of the culture is making folks take an increased ownership at those early pre-submission stages about designing the application that they would like to review instead of only reacting to the application that comes in the door. That's challenging when obviously, industry has to do it all the time and take their best guess about what we want to see. It turns the tables a little bit by having our reviewers take some ownership in the application that they'd like to see, but all in all, I think that's a good thing.	2 3 4 5 6 7 8 9 10 11 12 13 14 15	user fees in the center. The program assessment that you saw was a combined CDER/CBER data. If you look at the CBER numbers, they pretty much overall have the same outcomes and observations that Valerie presented. We have increased per cycle rates and decreased time to approval for priority over standard, in both categories as well. I think most of the patterns and attributes and things generally hold. We have some smaller numbers, so it may be a little bit harder to make some of those observations. In general, we've seen those that that's pretty much the case. The impact of the program, I'd like to say that it's built on longstanding traditions of what
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	With regard to the pre-submission meetings and the classical pre-NDA and pre-BLA meetings, I think that all of the enhanced communication and transparency that I believe has filtered down into the primary review staff and is becoming part of the culture is making folks take an increased ownership at those early pre-submission stages about designing the application that they would like to review instead of only reacting to the application that comes in the door. That's challenging when obviously, industry has to do it all the time and take their best guess about what we want to see. It turns the tables a little bit by having our reviewers take some ownership in the application that they'd like to see, but all in all, I think that's a good thing. We found the late-cycle meetings be a little	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	user fees in the center. The program assessment that you saw was a combined CDER/CBER data. If you look at the CBER numbers, they pretty much overall have the same outcomes and observations that Valerie presented. We have increased per cycle rates and decreased time to approval for priority over standard, in both categories as well. I think most of the patterns and attributes and things generally hold. We have some smaller numbers, so it may be a little bit harder to make some of those observations. In general, we've seen those that that's pretty much the case. The impact of the program, I'd like to say that it's built on longstanding traditions of what we've done at CBER and tried to have intensive
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	With regard to the pre-submission meetings and the classical pre-NDA and pre-BLA meetings, I think that all of the enhanced communication and transparency that I believe has filtered down into the primary review staff and is becoming part of the culture is making folks take an increased ownership at those early pre-submission stages about designing the application that they would like to review instead of only reacting to the application that comes in the door. That's challenging when obviously, industry has to do it all the time and take their best guess about what we want to see. It turns the tables a little bit by having our reviewers take some ownership in the application that they'd like to see, but all in all, I think that's a good thing. We found the late-cycle meetings be a little bit less helpful. Obviously, if there were late	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	user fees in the center. The program assessment that you saw was a combined CDER/CBER data. If you look at the CBER numbers, they pretty much overall have the same outcomes and observations that Valerie presented. We have increased per cycle rates and decreased time to approval for priority over standard, in both categories as well. I think most of the patterns and attributes and things generally hold. We have some smaller numbers, so it may be a little bit harder to make some of those observations. In general, we've seen those that that's pretty much the case. The impact of the program, I'd like to say that it's built on longstanding traditions of what we've done at CBER and tried to have intensive communications, a lot of work during development. We
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	With regard to the pre-submission meetings and the classical pre-NDA and pre-BLA meetings, I think that all of the enhanced communication and transparency that I believe has filtered down into the primary review staff and is becoming part of the culture is making folks take an increased ownership at those early pre-submission stages about designing the application that they would like to review instead of only reacting to the application that comes in the door. That's challenging when obviously, industry has to do it all the time and take their best guess about what we want to see. It turns the tables a little bit by having our reviewers take some ownership in the application that they'd like to see, but all in all, I think that's a good thing. We found the late-cycle meetings be a little bit less helpful. Obviously, if there were late showstoppers, I think that that could be a very useful	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	user fees in the center. The program assessment that you saw was a combined CDER/CBER data. If you look at the CBER numbers, they pretty much overall have the same outcomes and observations that Valerie presented. We have increased per cycle rates and decreased time to approval for priority over standard, in both categories as well. I think most of the patterns and attributes and things generally hold. We have some smaller numbers, so it may be a little bit harder to make some of those observations. In general, we've seen those that that's pretty much the case. The impact of the program, I'd like to say that it's built on longstanding traditions of what we've done at CBER and tried to have intensive
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	With regard to the pre-submission meetings and the classical pre-NDA and pre-BLA meetings, I think that all of the enhanced communication and transparency that I believe has filtered down into the primary review staff and is becoming part of the culture is making folks take an increased ownership at those early pre-submission stages about designing the application that they would like to review instead of only reacting to the application that comes in the door. That's challenging when obviously, industry has to do it all the time and take their best guess about what we want to see. It turns the tables a little bit by having our reviewers take some ownership in the application that they'd like to see, but all in all, I think that's a good thing. We found the late-cycle meetings be a little bit less helpful. Obviously, if there were late	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	user fees in the center. The program assessment that you saw was a combined CDER/CBER data. If you look at the CBER numbers, they pretty much overall have the same outcomes and observations that Valerie presented. We have increased per cycle rates and decreased time to approval for priority over standard, in both categories as well. I think most of the patterns and attributes and things generally hold. We have some smaller numbers, so it may be a little bit harder to make some of those observations. In general, we've seen those that that's pretty much the case. The impact of the program, I'd like to say that it's built on longstanding traditions of what we've done at CBER and tried to have intensive communications, a lot of work during development. We have a lot of work from products for years and still
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	With regard to the pre-submission meetings and the classical pre-NDA and pre-BLA meetings, I think that all of the enhanced communication and transparency that I believe has filtered down into the primary review staff and is becoming part of the culture is making folks take an increased ownership at those early pre-submission stages about designing the application that they would like to review instead of only reacting to the application that comes in the door. That's challenging when obviously, industry has to do it all the time and take their best guess about what we want to see. It turns the tables a little bit by having our reviewers take some ownership in the application that they'd like to see, but all in all, I think that's a good thing. We found the late-cycle meetings be a little bit less helpful. Obviously, if there were late showstoppers, I think that that could be a very useful meeting.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	user fees in the center. The program assessment that you saw was a combined CDER/CBER data. If you look at the CBER numbers, they pretty much overall have the same outcomes and observations that Valerie presented. We have increased per cycle rates and decreased time to approval for priority over standard, in both categories as well. I think most of the patterns and attributes and things generally hold. We have some smaller numbers, so it may be a little bit harder to make some of those observations. In general, we've seen those that that's pretty much the case. The impact of the program, I'd like to say that it's built on longstanding traditions of what we've done at CBER and tried to have intensive communications, a lot of work during development. We have a lot of work from products for years and still do.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	With regard to the pre-submission meetings and the classical pre-NDA and pre-BLA meetings, I think that all of the enhanced communication and transparency that I believe has filtered down into the primary review staff and is becoming part of the culture is making folks take an increased ownership at those early pre-submission stages about designing the application that they would like to review instead of only reacting to the application that comes in the door. That's challenging when obviously, industry has to do it all the time and take their best guess about what we want to see. It turns the tables a little bit by having our reviewers take some ownership in the application that they'd like to see, but all in all, I think that's a good thing. We found the late-cycle meetings be a little bit less helpful. Obviously, if there were late showstoppers, I think that that could be a very useful meeting. Applications that are destined for an advisory	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	user fees in the center. The program assessment that you saw was a combined CDER/CBER data. If you look at the CBER numbers, they pretty much overall have the same outcomes and observations that Valerie presented. We have increased per cycle rates and decreased time to approval for priority over standard, in both categories as well. I think most of the patterns and attributes and things generally hold. We have some smaller numbers, so it may be a little bit harder to make some of those observations. In general, we've seen those that that's pretty much the case. The impact of the program, I'd like to say that it's built on longstanding traditions of what we've done at CBER and tried to have intensive communications, a lot of work during development. We have a lot of work from products for years and still do. I think in the case that when the program came

	Page 58		Page 60
1	even better.	1	The approach we take at CBER is sort of a
2	It took a lot of the best practices that I	-	continual assessment. We make assessments at the
	think existed across the centers and made that a little		beginning just to determine what inspections have to be
	bit more formalized, a little more process oriented and		scheduled or not.
			After our inspection, we work through our
6	I'll give you an example. We took the		EIRs, our establishment inspection reports, issues that
	mid-cycle communications. We've always had mid-cycle		may come up on the 483s and such to try to resolve
	8 internal meetings for years now. What we did is we 8 those.		
9		9	We don't make a final determination on any of
10	We had all the reviewers complete a very short		our facilities until the last 30 days before approval
11			because it's not just the site we're looking at; it's
12			the overall compliance history of that site, and other
	request from the industry, do I have hold issues, do I		things may arise that can affect that.
	have issues that can't be resolved in the first-cycle?	13	To say that we make the determination in the
15	We did that, and at first, a lot of people		last 30 days is also going to skew the data. We really
16			don't have a site determination equivalent that, I
17	and it actually facilitated over all the internal		think, CDER has evolved to over this process. Again,
	mid-cycle meeting. It made it a very more productive,		it's a little bit different.
19	efficient type of meeting where things could get	10	We do work very extensively with manufacturers
20			to try to resolves those issues that are outstanding to
			get them to an approvable facility, especially in the
21	that we needed.		
		22	case of public health needs, breakthrough therapy
1	Page 59	1	Page 61
	Again, I think the impact of the program was		products, shortage products, and thing of that nature. That can be literally working to the last day or so
	to formalize a lot of the good practices and principles		
	that we've had. Overall, I think the reviewers like it.		before approval with some of these companies.
		4	The only other thing I guess I'd like to
5	RPMs love it. They like that structure. They like the focus. Anything that helps them manage, the		mention, as I think Ellis and others may have said,
	like a lot. They weren't all converts in the	ſ	-
	-		enhanced transparency, predictability is all important.
	beginning, but over time, I think that's where they are.	8	I've been at CBER way too long now. We used
10			to like to say, no surprises, and I actually heard
	1 1 /		Ellis said that. I don't think we see as many
	inspections for biologics represents some unique		surprises as much anymore.
12	$\mathcal{C}$	12	I think that's sort of evolved. I think the
13	One example is just for the manufacturer of		programs helped to get rid of those things. When we do
14	6		
	facility typically has to be a manufacturer. Say, if		maybe that's not as familiar with the process and
16			
17			It is important that you have good quality
	to have that inspection.		applications, and that really does make it a lot
19	That requires a lot of pre-discussion with the		easier. That can be everything from the discussion of
20	1 5		the format, are you using the appropriate electronic
	pre-BLA meeting to schedule that. That's going to		format, are you using appropriate data standards
22	start to change the data that you see.	22	formats to a lot of things. That really facilitates

	Page 62		Page 64
1	the review process.	1	transition.
2	That's pretty much it. I think moving into	2	Also, we saw that there were areas where we
3	PDUFA VI, like Patrick said, there are minor tweaks and	3	could be more communicative, more transparent
4	things. It gives a lot of additional flexibility for	4	internally and externally. We've been working over the
5	the agency and the applicant to determine what flavor	5	past several years along with our colleagues in RA and
	really suits their purpose. I think that's actually a		then throughout CDER, again, as part of the whole
	good thing.		program alignment activities that you know, where
8	We found in PDUFA V that the late-cycle	8	can we make our process more effective, more efficient,
9	meetings really weren't productive in a lot of cases,	9	where can we communicate better, what are the clear
10	and we didn't need them. We never denied them. If the	10	roles and responsibilities in managing pre-approval
11	company wanted to have them; we had them.	11	inspections, and having really good discussions
12	As it evolved, we just said, there's no reason	12	throughout CDER and RA, coming together with an
13	to have a late-cycle meeting. If it can be agreed by	13	agreed-upon concept that we can then operationalize
14	mutual agreement not to have them, we didn't.	14	which I think is very promising.
15	Sometimes we turned those into labeling	15	One of the other things we did was we said,
16	meetings; sometimes we couldn't because we still	16	well, let's separate out surveillance, or the general
17	weren't there yet with the labeling. Again, we didn't	17	GMP inspections, from pre-approval inspections. That
18	have any real show-stopping issues.	18	happened soon after the standup of OPQ.
19	Again, I think building in that flexibility	19	Some of the data that you're looking at is a
20	will give us even additional benefits. Thanks.	20	surveillance inspection maybe not triggered by the
21	MR. ISER: Good morning. I'm Bob Iser. I'm	21	application but triggered on time since last
22	the director of the Office of Process and Facilities in	22	inspection. There are different reasons why we might
	Page 63		Page 65
1	OPQ within CDER.	1	go out and inspect.
2	A couple of things I wanted to react on. I'll		
1	A couple of things I wanted to feact on. Th	2	One of the reasons to separate also was the
3	focus most of my topics on inspections when it comes to		One of the reasons to separate also was the fact that time since last inspection as a standalone
		3	•
4	focus most of my topics on inspections when it comes to	3 4	fact that time since last inspection as a standalone
45	focus most of my topics on inspections when it comes to CDER and then some of the things that we may be doing	3 4 5	fact that time since last inspection as a standalone trigger is not appropriate risk-based decision to
45	focus most of my topics on inspections when it comes to CDER and then some of the things that we may be doing to address some of the observations that were made as	3 4 5	fact that time since last inspection as a standalone trigger is not appropriate risk-based decision to trigger a pre-approval inspection for an application
4 5 6 7	focus most of my topics on inspections when it comes to CDER and then some of the things that we may be doing to address some of the observations that were made as this report was put together.	3 4 5 6 7	fact that time since last inspection as a standalone trigger is not appropriate risk-based decision to trigger a pre-approval inspection for an application coming in.
4 5 6 7 8	focus most of my topics on inspections when it comes to CDER and then some of the things that we may be doing to address some of the observations that were made as this report was put together. I'm also encouraged by the recommendations,	3 4 5 6 7 8	fact that time since last inspection as a standalone trigger is not appropriate risk-based decision to trigger a pre-approval inspection for an application coming in. The surveillance inspection, while still
4 5 6 7 8 9	focus most of my topics on inspections when it comes to CDER and then some of the things that we may be doing to address some of the observations that were made as this report was put together. I'm also encouraged by the recommendations, the observations that were made. I think that it shows a lot of areas where we could still improve, and I	3 4 5 6 7 8 9	fact that time since last inspection as a standalone trigger is not appropriate risk-based decision to trigger a pre-approval inspection for an application coming in. The surveillance inspection, while still informative to the approvability or non-approvability
4 5 6 7 8 9	focus most of my topics on inspections when it comes to CDER and then some of the things that we may be doing to address some of the observations that were made as this report was put together. I'm also encouraged by the recommendations, the observations that were made. I think that it shows a lot of areas where we could still improve, and I	3 4 5 6 7 8 9 10	fact that time since last inspection as a standalone trigger is not appropriate risk-based decision to trigger a pre-approval inspection for an application coming in. The surveillance inspection, while still informative to the approvability or non-approvability of an application, if there's a surveillance inspection
4 5 6 7 8 9 10	focus most of my topics on inspections when it comes to CDER and then some of the things that we may be doing to address some of the observations that were made as this report was put together. I'm also encouraged by the recommendations, the observations that were made. I think that it shows a lot of areas where we could still improve, and I think we are starting to improve within our office, and	3 4 5 6 7 8 9 10	fact that time since last inspection as a standalone trigger is not appropriate risk-based decision to trigger a pre-approval inspection for an application coming in. The surveillance inspection, while still informative to the approvability or non-approvability of an application, if there's a surveillance inspection happening, that doesn't mean we have to hold up an
4 5 7 8 9 10 11 12	focus most of my topics on inspections when it comes to CDER and then some of the things that we may be doing to address some of the observations that were made as this report was put together. I'm also encouraged by the recommendations, the observations that were made. I think that it shows a lot of areas where we could still improve, and I think we are starting to improve within our office, and throughout CDER, and throughout the FDA. I wanted to touch upon a couple of things that	3 4 5 6 7 8 9 10 11 12	fact that time since last inspection as a standalone trigger is not appropriate risk-based decision to trigger a pre-approval inspection for an application coming in. The surveillance inspection, while still informative to the approvability or non-approvability of an application, if there's a surveillance inspection happening, that doesn't mean we have to hold up an action on an application.
4 5 7 8 9 10 11 12	focus most of my topics on inspections when it comes to CDER and then some of the things that we may be doing to address some of the observations that were made as this report was put together. I'm also encouraged by the recommendations, the observations that were made. I think that it shows a lot of areas where we could still improve, and I think we are starting to improve within our office, and throughout CDER, and throughout the FDA. I wanted to touch upon a couple of things that	3 4 5 6 7 8 9 10 11 12 13	fact that time since last inspection as a standalone trigger is not appropriate risk-based decision to trigger a pre-approval inspection for an application coming in. The surveillance inspection, while still informative to the approvability or non-approvability of an application, if there's a surveillance inspection happening, that doesn't mean we have to hold up an action on an application. I think that's important, and that'll be
4 5 6 7 8 9 10 11 12 13 14	focus most of my topics on inspections when it comes to CDER and then some of the things that we may be doing to address some of the observations that were made as this report was put together. I'm also encouraged by the recommendations, the observations that were made. I think that it shows a lot of areas where we could still improve, and I think we are starting to improve within our office, and throughout CDER, and throughout the FDA. I wanted to touch upon a couple of things that were noted in the presentation. The Office of	3 4 5 6 7 8 9 10 11 12 13 14	fact that time since last inspection as a standalone trigger is not appropriate risk-based decision to trigger a pre-approval inspection for an application coming in. The surveillance inspection, while still informative to the approvability or non-approvability of an application, if there's a surveillance inspection happening, that doesn't mean we have to hold up an action on an application. I think that's important, and that'll be something that I think we'll all see the impact of that
4 5 6 7 8 9 10 11 12 13 14 15	focus most of my topics on inspections when it comes to CDER and then some of the things that we may be doing to address some of the observations that were made as this report was put together. I'm also encouraged by the recommendations, the observations that were made. I think that it shows a lot of areas where we could still improve, and I think we are starting to improve within our office, and throughout CDER, and throughout the FDA. I wanted to touch upon a couple of things that were noted in the presentation. The Office of Pharmaceutical Quality and the office I'm in stood up	3 4 5 6 7 8 9 10 11 12 13 14	fact that time since last inspection as a standalone trigger is not appropriate risk-based decision to trigger a pre-approval inspection for an application coming in. The surveillance inspection, while still informative to the approvability or non-approvability of an application, if there's a surveillance inspection happening, that doesn't mean we have to hold up an action on an application. I think that's important, and that'll be something that I think we'll all see the impact of that a lot more of as we gather more data and as we have
4 5 6 7 8 9 10 11 12 13 14 15	focus most of my topics on inspections when it comes to CDER and then some of the things that we may be doing to address some of the observations that were made as this report was put together. I'm also encouraged by the recommendations, the observations that were made. I think that it shows a lot of areas where we could still improve, and I think we are starting to improve within our office, and throughout CDER, and throughout the FDA. I wanted to touch upon a couple of things that were noted in the presentation. The Office of Pharmaceutical Quality and the office I'm in stood up in January of 2015. At that time, we shifted the	3 4 5 6 7 8 9 10 11 12 13 14 15 16	fact that time since last inspection as a standalone trigger is not appropriate risk-based decision to trigger a pre-approval inspection for an application coming in. The surveillance inspection, while still informative to the approvability or non-approvability of an application, if there's a surveillance inspection happening, that doesn't mean we have to hold up an action on an application. I think that's important, and that'll be something that I think we'll all see the impact of that a lot more of as we gather more data and as we have that process in place.
4 5 6 7 8 9 10 11 12 13 14 15 16 17	focus most of my topics on inspections when it comes to CDER and then some of the things that we may be doing to address some of the observations that were made as this report was put together. I'm also encouraged by the recommendations, the observations that were made. I think that it shows a lot of areas where we could still improve, and I think we are starting to improve within our office, and throughout CDER, and throughout the FDA. I wanted to touch upon a couple of things that were noted in the presentation. The Office of Pharmaceutical Quality and the office I'm in stood up in January of 2015. At that time, we shifted the management of pre-approval inspections from the Office	3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	fact that time since last inspection as a standalone trigger is not appropriate risk-based decision to trigger a pre-approval inspection for an application coming in. The surveillance inspection, while still informative to the approvability or non-approvability of an application, if there's a surveillance inspection happening, that doesn't mean we have to hold up an action on an application. I think that's important, and that'll be something that I think we'll all see the impact of that a lot more of as we gather more data and as we have that process in place. I wanted to also highlight a couple of things
4 5 6 7 8 9 10 11 12 13 14 15 16 17	focus most of my topics on inspections when it comes to CDER and then some of the things that we may be doing to address some of the observations that were made as this report was put together. I'm also encouraged by the recommendations, the observations that were made. I think that it shows a lot of areas where we could still improve, and I think we are starting to improve within our office, and throughout CDER, and throughout the FDA. I wanted to touch upon a couple of things that were noted in the presentation. The Office of Pharmaceutical Quality and the office I'm in stood up in January of 2015. At that time, we shifted the management of pre-approval inspections from the Office of Compliance to my office, the Office of Process and	3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	fact that time since last inspection as a standalone trigger is not appropriate risk-based decision to trigger a pre-approval inspection for an application coming in. The surveillance inspection, while still informative to the approvability or non-approvability of an application, if there's a surveillance inspection happening, that doesn't mean we have to hold up an action on an application. I think that's important, and that'll be something that I think we'll all see the impact of that a lot more of as we gather more data and as we have that process in place. I wanted to also highlight a couple of things that they came up in the recommendations. This should
4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	focus most of my topics on inspections when it comes to CDER and then some of the things that we may be doing to address some of the observations that were made as this report was put together. I'm also encouraged by the recommendations, the observations that were made. I think that it shows a lot of areas where we could still improve, and I think we are starting to improve within our office, and throughout CDER, and throughout the FDA. I wanted to touch upon a couple of things that were noted in the presentation. The Office of Pharmaceutical Quality and the office I'm in stood up in January of 2015. At that time, we shifted the management of pre-approval inspections from the Office of Compliance to my office, the Office of Process and Facilities.	3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	fact that time since last inspection as a standalone trigger is not appropriate risk-based decision to trigger a pre-approval inspection for an application coming in. The surveillance inspection, while still informative to the approvability or non-approvability of an application, if there's a surveillance inspection happening, that doesn't mean we have to hold up an action on an application. I think that's important, and that'll be something that I think we'll all see the impact of that a lot more of as we gather more data and as we have that process in place. I wanted to also highlight a couple of things that they came up in the recommendations. This should not be any surprise as I bring these up.
4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	focus most of my topics on inspections when it comes to CDER and then some of the things that we may be doing to address some of the observations that were made as this report was put together. I'm also encouraged by the recommendations, the observations that were made. I think that it shows a lot of areas where we could still improve, and I think we are starting to improve within our office, and throughout CDER, and throughout the FDA. I wanted to touch upon a couple of things that were noted in the presentation. The Office of Pharmaceutical Quality and the office I'm in stood up in January of 2015. At that time, we shifted the management of pre-approval inspections from the Office of Compliance to my office, the Office of Process and Facilities. With that came some transition period. Luckily, the people that came into that office were	3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	fact that time since last inspection as a standalone trigger is not appropriate risk-based decision to trigger a pre-approval inspection for an application coming in. The surveillance inspection, while still informative to the approvability or non-approvability of an application, if there's a surveillance inspection happening, that doesn't mean we have to hold up an action on an application. I think that's important, and that'll be something that I think we'll all see the impact of that a lot more of as we gather more data and as we have that process in place. I wanted to also highlight a couple of things that they came up in the recommendations. This should not be any surprise as I bring these up. A look in (ph) sponsors or the facilities that

			<i>b</i> ,
	Page 66		Page 68
1	complete submissions.	1	Thank you. Now, we're ready to begin our next
2	Also, if there's any opportunities to do that	2	panel session, focused on industry's perspectives and
3	before the NDA comes in, especially for these priority	<b>y</b> 3	experience with the NME program.
4	applications, have that information that's complete an	d 4	Panelists, if I could just ask you to
5	accurate because it really, really impacts us if we're	5	introduce yourselves before you begin speaking. Thank
6	doing a more in-depth review or if we're doing an	6	you.
7	inspection and find another facility that was not	7	DR. VERESHCHAGINA: Good morning, everybody
8	listed in the application. Then we'd have to make a	8	Lucy Vereshchagina. I'm vice-president of Science and
9	decision then and there, do we go and inspect that	9	Regulatory Advocacy for Pharmaceutical Research and
10	facility depending on the impact on the quality of that	<b>t</b> 10	Manufacturers of America, PhRMA for short.
11	product.	11	As I mentioned, I'm speaking on behalf of
12	Responsiveness of the facilities as we're	12	PhRMA this morning. PhRMA represents the country's
13	going through and doing an inspection and then	13	leading innovative biopharmaceutical research and
14	following up on that inspection, making sure that we	14	biotechnology companies which are devoted to
15	get good responses from the facilities that it's done	15	discovering and developing medicines that enable
16	in those very tight timeframe so that we can make that	t16	patients to live longer, healthier, and more productive
17	final assessment decision.	17	lives.
18	And understanding, as I mentioned, that if	18	PhRMA member companies are leading the way in
19	things happen during the review cycle or during the	19	search of new cures, investing in estimated
20	inspection itself or we're seeing additional	20	\$58.8 billion in 2015 alone in the discovery and
21	facilities, understand from the sponsor's perspective	21	development of new medicines.
22	that that will impact the final assessment that we're	22	On behalf of PhRMA, thank you for the
	Page 67		Page 69
1	doing, that overall facility assessment that was noted.	1	opportunity to provide comments on the independent
2	I'll wrap up with saying that well, I think	2	final assessment of the review program for NME NDAs and
3	it goes without saying that we're committed in FDA to	3	original BLAs.
4	be as transparent as we can. There are some	4	Over the course of PDUFA V, the program has
5	limitations when it comes to the facility information,	5	been successfully implemented by the agency as intended
6	but I think we all benefit from being transparent and	6	and outlined in the PDUFA V performance goals letter.
7	openly communicate where we can about the facility	7	The program has achieved its goal of improving
8	status, the inspection status, and that there will be	8	the effectiveness of the first-cycle review process to
9	times where we make a decision based on the fact that	9	NDAs and BLAs. First-cycle approval rates reported in
10	this facility may or may not be compliant or may be	10	the final assessment report for the program are higher
11	doing towards compliance, but we would hold up an	11	than they reported in the interim assessment with the
12	action until we can get resolutions so that we can get	12	overall first-cycle approval rates at almost
13	that approval to benefit the American public as opposed	13	80 percent.
14	to just reacting by sending a complete response, that	14	Overall, FDA sustained progress in the NME
15	that depends on responsiveness and also what we found	15	review process during PDUFA V, including the time for
16	in those facilities.	16	review and especially in the first-cycle approval rates
17	Thanks again for giving me an opportunity to		which, in 2015, increased to 95 percent.
18	react.	18	The final assessment determined that the
19	Industry Perspective	19	differences in the first-cycle approval rates between
20	MS. HAFIZ: Thank you. If can have our FDA		the baseline and the program are statistically
21	panelists move to the front row the industry panelists		significant for both priority and standard
	can come up.		applications.

	Page 70		Page 72	
1	PhRMA supported the establishment of the	1	to submission of relatively small amount of information	
	program in PDUFA V and will look forward to working	2 in response to an information request.		
3		3		
4	PDUFA VI enhances the agency's ability to		final assessment finding that inconsistent availability	
5	review innovative treatments and preserve the current		and communication of information about the status and	
	eight months for a priority and 12 months for a		results of inspection has hindered review timeline	
	standard review timelines for NDAs and BLAs.		transparency and predictability.	
8	As a result, patients in the United States	8	The final report states that only 46 percent	
9	will continue to benefit from timely access to safe and	9 of program applications received inspection that were		
10	effective new medicines.	10 completed within program timelines. For those that		
11	I'd like to make just a few brief comments on	11 were not completed within the program timelines, the		
12	a few key issues in the final assessments. With regard	12	majority were due to the late completion of GMP	
13	to the program resources, similar to interim	13	inspections.	
14	assessment, final reports states that the program has	14	PhRMA is pleased that the agency is	
15	not been resource-neutral and has increased the burden	15	undertaking review of inspection information flow,	
16	on FDA primary reviewers and regulatory project	16	considering that the final report states that the	
17	managers.	17	applications receiving on time inspection received	
18	The final review also states the review teams	18	first-cycle approval over one and a half months earlier	
19	have been able to adapt to the new program milestones	19	than those applications that did not receive on time	
20	and goals and does acknowledge the dedication of FDA	20	inspections.	
21	review staff to meet the goals despite the hiring	21	With regard to review communications, the	
22	challenges that the agency faced in the recent years.	22	success of the program relies on effective two way	
	Page 71		Page 73	
1	PDUFA VI helps to ensure that the FDA's	1	communications between FDA and the sponsor throughout	
2	resource and staff to support the regulatory review and	2	the drug development and regulatory review process.	
3	approval process for new medicines, that they're	3	We definitely appreciate FDA's effort to be	
4	scientifically sound, and efficient, and predictable.	4	responsive to feedback emerging from early experience	
5	With regard to PDUFA goal extensions and major	5	with the program and the agency's implementation of	
6	amendments that were mentioned this morning, according	6	better practices in real time.	
7	to final report, almost 23 percent of applications in	7	We're pleased to see that the final report	
8		1	······································	
	the program received a goal extension of three months	8	states that the agency addressed mid-cycle	
9				
9 10		9	states that the agency addressed mid-cycle	
	due to major amendment. Considering that the program application must	9 10	states that the agency addressed mid-cycle communication and signatory authority issues raised in	
10 11	due to major amendment. Considering that the program application must	9 10	states that the agency addressed mid-cycle communication and signatory authority issues raised in the interim assessment by implementing refined	
10 11	due to major amendment. Considering that the program application must be completed at the time of submission as agreed to by	9 10 11 12	states that the agency addressed mid-cycle communication and signatory authority issues raised in the interim assessment by implementing refined guidelines.	
10 11 12	due to major amendment. Considering that the program application must be completed at the time of submission as agreed to by sponsor and FDA, and the increased program	9 10 11 12 13	states that the agency addressed mid-cycle communication and signatory authority issues raised in the interim assessment by implementing refined guidelines. We encourage the FDA to continue promoting	
10 11 12 13	due to major amendment. Considering that the program application must be completed at the time of submission as agreed to by sponsor and FDA, and the increased program communication are intended to identify and resolve issues early in the review process, we would like to better understand the agency's rationale for	9 10 11 12 13 14	states that the agency addressed mid-cycle communication and signatory authority issues raised in the interim assessment by implementing refined guidelines. We encourage the FDA to continue promoting policies and procedures that ensure that robust	
10 11 12 13 14	due to major amendment. Considering that the program application must be completed at the time of submission as agreed to by sponsor and FDA, and the increased program communication are intended to identify and resolve issues early in the review process, we would like to better understand the agency's rationale for (inaudible) *1:29:13 responses to information request	<ol> <li>9</li> <li>10</li> <li>11</li> <li>12</li> <li>13</li> <li>14</li> <li>15</li> <li>16</li> </ol>	states that the agency addressed mid-cycle communication and signatory authority issues raised in the interim assessment by implementing refined guidelines. We encourage the FDA to continue promoting policies and procedures that ensure that robust engagement occurs consistently at both mid-cycle and the late-cycle meetings. In conclusion, we appreciate the agency's	
10 11 12 13 14 15	due to major amendment. Considering that the program application must be completed at the time of submission as agreed to by sponsor and FDA, and the increased program communication are intended to identify and resolve issues early in the review process, we would like to better understand the agency's rationale for (inaudible) *1:29:13 responses to information request as major adjustments and the timing of information	<ol> <li>9</li> <li>10</li> <li>11</li> <li>12</li> <li>13</li> <li>14</li> <li>15</li> <li>16</li> </ol>	states that the agency addressed mid-cycle communication and signatory authority issues raised in the interim assessment by implementing refined guidelines. We encourage the FDA to continue promoting policies and procedures that ensure that robust engagement occurs consistently at both mid-cycle and the late-cycle meetings.	
10 11 12 13 14 15 16	due to major amendment. Considering that the program application must be completed at the time of submission as agreed to by sponsor and FDA, and the increased program communication are intended to identify and resolve issues early in the review process, we would like to better understand the agency's rationale for (inaudible) *1:29:13 responses to information request as major adjustments and the timing of information requests that result in major amendments.	<ol> <li>9</li> <li>10</li> <li>11</li> <li>12</li> <li>13</li> <li>14</li> <li>15</li> <li>16</li> <li>17</li> <li>18</li> </ol>	states that the agency addressed mid-cycle communication and signatory authority issues raised in the interim assessment by implementing refined guidelines. We encourage the FDA to continue promoting policies and procedures that ensure that robust engagement occurs consistently at both mid-cycle and the late-cycle meetings. In conclusion, we appreciate the agency's effort to meet the program's goal as outlined in PDUFA V and would like to thank FDA for bringing all	
10 11 12 13 14 15 16 17	due to major amendment. Considering that the program application must be completed at the time of submission as agreed to by sponsor and FDA, and the increased program communication are intended to identify and resolve issues early in the review process, we would like to better understand the agency's rationale for (inaudible) *1:29:13 responses to information request as major adjustments and the timing of information requests that result in major amendments. We recommend that the FDA explore ways to	<ul> <li>9</li> <li>10</li> <li>11</li> <li>12</li> <li>13</li> <li>14</li> <li>15</li> <li>16</li> <li>17</li> <li>18</li> <li>19</li> </ul>	states that the agency addressed mid-cycle communication and signatory authority issues raised in the interim assessment by implementing refined guidelines. We encourage the FDA to continue promoting policies and procedures that ensure that robust engagement occurs consistently at both mid-cycle and the late-cycle meetings. In conclusion, we appreciate the agency's effort to meet the program's goal as outlined in PDUFA V and would like to thank FDA for bringing all stakeholders today an efficient and effective review	
10 11 12 13 14 15 16 17 18	due to major amendment. Considering that the program application must be completed at the time of submission as agreed to by sponsor and FDA, and the increased program communication are intended to identify and resolve issues early in the review process, we would like to better understand the agency's rationale for (inaudible) *1:29:13 responses to information request as major adjustments and the timing of information requests that result in major amendments. We recommend that the FDA explore ways to enhance the consistency across review divisions with	<ul> <li>9</li> <li>10</li> <li>11</li> <li>12</li> <li>13</li> <li>14</li> <li>15</li> <li>16</li> <li>17</li> <li>18</li> <li>19</li> <li>20</li> </ul>	states that the agency addressed mid-cycle communication and signatory authority issues raised in the interim assessment by implementing refined guidelines. We encourage the FDA to continue promoting policies and procedures that ensure that robust engagement occurs consistently at both mid-cycle and the late-cycle meetings. In conclusion, we appreciate the agency's effort to meet the program's goal as outlined in PDUFA V and would like to thank FDA for bringing all stakeholders today an efficient and effective review process critical for ensuring timely patient access to	
10 11 12 13 14 15 16 17 18 19 20 21	due to major amendment. Considering that the program application must be completed at the time of submission as agreed to by sponsor and FDA, and the increased program communication are intended to identify and resolve issues early in the review process, we would like to better understand the agency's rationale for (inaudible) *1:29:13 responses to information request as major adjustments and the timing of information requests that result in major amendments. We recommend that the FDA explore ways to enhance the consistency across review divisions with	<ul> <li>9</li> <li>10</li> <li>11</li> <li>12</li> <li>13</li> <li>14</li> <li>15</li> <li>16</li> <li>17</li> <li>18</li> <li>19</li> <li>20</li> </ul>	states that the agency addressed mid-cycle communication and signatory authority issues raised in the interim assessment by implementing refined guidelines. We encourage the FDA to continue promoting policies and procedures that ensure that robust engagement occurs consistently at both mid-cycle and the late-cycle meetings. In conclusion, we appreciate the agency's effort to meet the program's goal as outlined in PDUFA V and would like to thank FDA for bringing all stakeholders today an efficient and effective review	

			5 March 27, 2017
	Page 74		Page 76
1	stakeholders as the program continues in PDUFA VI.	1	facilitated the review process, have been beneficial in
2	Thank you.	2	aligning the FDA and the sponsor, Lilly, to lead to
3	DR. METCALF: Good morning. My name Rob	3	quicker resolution of issues.
4	Metcalf, and I'm the vice-president of Diabetes	4	Lilly views communications during the
5	Clinical Development and Clinical Transformation at	5	pre-submission meetings as critically important to
6	Eli Lilly and Company.	6	overall review success. The communications allow for
7	I'm also the past vice-president of Global	7	better planning of application content to ensure a
8	Regulatory Affairs, and in that role, did have the	8	complete application, but more importantly, help us to
9	opportunity to oversee submission applications to the	9	work with the FDA on the nuances of applications. As
10	FDA under the program.	10	Jim pointed out, some of those, at times, can be
11	Thank you very much, on behalf of Eli Lilly,	11	challenging to work through.
12	to be here to comment today on the program. Thank you	12	We have found that having more than one
13	to the Eastern Research Group and Valerie for the	13	meeting with the FDA in advance of an application is
14	excellent presentation that you did today.	14	beneficial, and that's been pointed out in the Eastern
15	I think that just reemphasizes the overall	15	Research Group comments and feedback that you've
16	success of the program. Increasing our first approval	16	received.
17	rates to 80 percent over the baseline certainly	17	We'd encourage the FDA to continue to use this
18	exemplifies the overall goals of continuing to ensure	18	paradigm when working with sponsors on applications,
19	timely delivery of safe, effective, and high quality	19	particularly those applications that may be more
20	new medicines to patients in need.	20	complex in nature. As Valerie pointed out, there may
21	Certainly, this has been Lilly's experience as	21	be different paradigms to do that, but we've seen that
22	well. Overall, we view the program as being very	22	as valuable as a sponsor.
	Page 75		Page 77
1	successful in helping to meet those goals and	1	Lilly has derived notable value in meetings
2	objectives.	2	with the FDA team during both the mid-cycle and
3	I was honored to be a member of the PDUFA VI	3	late-cycle review meetings. The holistic
4	negotiating team that negotiated the commitment letter	4	multidisciplinary discussion of application status
5	that hopefully will become effective by the end of Q3	5	during those meetings gives insight into the timeline
6	this year.	6	for FDA's review and action and helps focus attention
7	In that letter, we institutionalized many	7	of the key players on resolving review issues and
8	components of the program, and that demonstrated our	8	concerns.
9	company's support for the excellent elements that we	9	This increased level of transparency is
10	saw in PDUFA V, moving them into and making them	10	critical to a company as we prepare for potential
11	permanent as part of PDUFA VI.	11	approvals and potential launches.
12	As I've said, our overall Lilly experience	12	Identifying and raising review issues and
13	with the program has been very positive. We've seen	13	concerns at these meetings and avoiding new issues
14	significantly improved two-way communication with	14	coming up late in the review process, particularly
15			after the late-cycle meeting, is key to review success.
16	review staff as compared to our PDUFA IV experiences.	15	arter the fate-cycle meeting, is key to review success.
10		15 16	Substantive review issues or significant
17	In particular, the mid cycle meetings and	16	
	In particular, the mid cycle meetings and late-cycle meetings have facilitated a higher level of	16 17	Substantive review issues or significant
17	In particular, the mid cycle meetings and late-cycle meetings have facilitated a higher level of	16 17 18	Substantive review issues or significant labeling challenges brought up late in the review
17 18	In particular, the mid cycle meetings and late-cycle meetings have facilitated a higher level of review transparency as compared to previous programs. Furthermore, we've seen a much higher level of	16 17 18 19	Substantive review issues or significant labeling challenges brought up late in the review cycle, close to the action dates tend to defeat the
17 18 19 20	In particular, the mid cycle meetings and late-cycle meetings have facilitated a higher level of review transparency as compared to previous programs. Furthermore, we've seen a much higher level of	16 17 18 19 20	Substantive review issues or significant labeling challenges brought up late in the review cycle, close to the action dates tend to defeat the purpose of the mid-cycle and late-cycle meetings and do
17 18 19 20 21	In particular, the mid cycle meetings and late-cycle meetings have facilitated a higher level of review transparency as compared to previous programs. Furthermore, we've seen a much higher level of openness by review staff to ad-hoc communications,	16 17 18 19 20 21	Substantive review issues or significant labeling challenges brought up late in the review cycle, close to the action dates tend to defeat the purpose of the mid-cycle and late-cycle meetings and do make it challenging for both sponsors and the FDA to

			6 ,
	Page 78		Page 80
1	both sponsors and the agency.	1	interactions with the agencies via phone and other
2	As I stated previously, the proposed PDUFA VI	2	means.
3	commitment letter builds upon the successes of the	3	For example, for one particular breakthrough
4	program and makes permanent the key components of the	4	therapy designated product, we had multiple
5	program, allowing sponsors and the FDA to benefit from	5	collaborative meetings with the FDA that helped us to
6	the process improvements indefinitely.	6	incorporate FDA's request in the dossier and resulted
7	The goal of the program continues to be to	7	in rapid BLA review timelines and early approval.
8	promote the safe and effective development of new	8	Having combined BLAs with two different
9	medicines and delivery of those in a timely manner to	9	indications under one review division was also very
10	patients in need.	10	efficient. FDA worked with us to accept late data in
11	FDA has been asked under PDUFA VI to update	11	an efficient manner, focusing on what was important in
12	the Good Review Management practices guidances, and	12	the process.
13	this is an opportunity for FDA to address other noted	13	In terms of best practices and learnings, I
14	and important areas of review such as enhanced	14	could share that maintaining early and open channels of
15	communications regarding the type and rationale for	15	communication is critical to the success of the review
16	post-marketing commitments and post-marketing	16	process.
17	requirements.	17	Insight into FDA's thinking on evolving
18	In conclusion, I would like to thank the	18	strategy and review can really help industry understand
19	agency for your efforts to meet the program's goals as	19	information request from the FDA upfront rather than by
20	outlined in PDUFA V. I believe the agency has not only	20	follow-up conversations.
21	met those goals but in many ways have exceeded those	21	Starting an early dialogue with both review
22	goals. We look forward to continuing elements of the	22	divisions and CDRH for products with the diagnostic is
	Page 79		
	Page 79 program under PDUFA VI. Thank you.	1	Page 81
	Page 79 program under PDUFA VI. Thank you. DR. KHAN: Hello. I'm Tahira Khan, an	1 2	Page 81 also very important.
1 2	program under PDUFA VI. Thank you. DR. KHAN: Hello. I'm Tahira Khan, an	2	Page 81
1 2 3	program under PDUFA VI. Thank you. DR. KHAN: Hello. I'm Tahira Khan, an associate program director at Genentech. I'm also in	2 3	Page 81 also very important. Proactively providing the FDA methodology for
1 2 3 4	program under PDUFA VI. Thank you. DR. KHAN: Hello. I'm Tahira Khan, an associate program director at Genentech. I'm also in regulatory affairs. I also work in the policy office	2 3 4	Page 81 also very important. Proactively providing the FDA methodology for analyses conducted and new label information was also
1 2 3 4	program under PDUFA VI. Thank you. DR. KHAN: Hello. I'm Tahira Khan, an associate program director at Genentech. I'm also in regulatory affairs. I also work in the policy office here in Washington, DC.	2 3 4	Page 81 also very important. Proactively providing the FDA methodology for analyses conducted and new label information was also essential, and it helped decrease the back and forth
1 2 3 4 5 6	program under PDUFA VI. Thank you. DR. KHAN: Hello. I'm Tahira Khan, an associate program director at Genentech. I'm also in regulatory affairs. I also work in the policy office here in Washington, DC. I'd like to thank you for having me here and	2 3 4 5 6	Page 81 also very important. Proactively providing the FDA methodology for analyses conducted and new label information was also essential, and it helped decrease the back and forth communication. From our end, frontloading of task such as
1 2 3 4 5 6	program under PDUFA VI. Thank you. DR. KHAN: Hello. I'm Tahira Khan, an associate program director at Genentech. I'm also in regulatory affairs. I also work in the policy office here in Washington, DC.	2 3 4 5 6 7	Page 81 also very important. Proactively providing the FDA methodology for analyses conducted and new label information was also essential, and it helped decrease the back and forth communication.
1 2 3 4 5 6 7 8	program under PDUFA VI. Thank you. DR. KHAN: Hello. I'm Tahira Khan, an associate program director at Genentech. I'm also in regulatory affairs. I also work in the policy office here in Washington, DC. I'd like to thank you for having me here and share Genentech's experiences with the PDUFA V program	2 3 4 5 6 7	Page 81 also very important. Proactively providing the FDA methodology for analyses conducted and new label information was also essential, and it helped decrease the back and forth communication. From our end, frontloading of task such as labeled text (ph) was very helpful with the speed of
1 2 3 4 5 6 7 8 9	program under PDUFA VI. Thank you. DR. KHAN: Hello. I'm Tahira Khan, an associate program director at Genentech. I'm also in regulatory affairs. I also work in the policy office here in Washington, DC. I'd like to thank you for having me here and share Genentech's experiences with the PDUFA V program Overall, our experience with the program has	2 3 4 5 6 7 8 9	Page 81 also very important. Proactively providing the FDA methodology for analyses conducted and new label information was also essential, and it helped decrease the back and forth communication. From our end, frontloading of task such as labeled text (ph) was very helpful with the speed of the review.
1 2 3 4 5 6 7 8 9 10	program under PDUFA VI. Thank you. DR. KHAN: Hello. I'm Tahira Khan, an associate program director at Genentech. I'm also in regulatory affairs. I also work in the policy office here in Washington, DC. I'd like to thank you for having me here and share Genentech's experiences with the PDUFA V program Overall, our experience with the program has been very positive. The program clearly improved review efficiencies and has helped create greater	2 3 4 5 6 7 8 9 10	Page 81 also very important. Proactively providing the FDA methodology for analyses conducted and new label information was also essential, and it helped decrease the back and forth communication. From our end, frontloading of task such as labeled text (ph) was very helpful with the speed of the review. For breakthrough therapy designated products, requests for information can be issued very quickly
1 2 3 4 5 6 7 8 9 10 11	program under PDUFA VI. Thank you. DR. KHAN: Hello. I'm Tahira Khan, an associate program director at Genentech. I'm also in regulatory affairs. I also work in the policy office here in Washington, DC. I'd like to thank you for having me here and share Genentech's experiences with the PDUFA V program Overall, our experience with the program has been very positive. The program clearly improved	2 3 4 5 6 7 8 9 10 11	Page 81 also very important. Proactively providing the FDA methodology for analyses conducted and new label information was also essential, and it helped decrease the back and forth communication. From our end, frontloading of task such as labeled text (ph) was very helpful with the speed of the review. For breakthrough therapy designated products,
1 2 3 4 5 6 7 8 9 10 11	program under PDUFA VI. Thank you. DR. KHAN: Hello. I'm Tahira Khan, an associate program director at Genentech. I'm also in regulatory affairs. I also work in the policy office here in Washington, DC. I'd like to thank you for having me here and share Genentech's experiences with the PDUFA V program Overall, our experience with the program has been very positive. The program clearly improved review efficiencies and has helped create greater transparency and open communication between industry and the FDA.	2 3 4 5 6 7 8 9 10 11 12	Page 81 also very important. Proactively providing the FDA methodology for analyses conducted and new label information was also essential, and it helped decrease the back and forth communication. From our end, frontloading of task such as labeled text (ph) was very helpful with the speed of the review. For breakthrough therapy designated products, requests for information can be issued very quickly after submission of NDA, and it is very important for the sponsor to develop a process for responding to
1 2 3 4 5 6 7 8 9 10 11 12 13	program under PDUFA VI. Thank you. DR. KHAN: Hello. I'm Tahira Khan, an associate program director at Genentech. I'm also in regulatory affairs. I also work in the policy office here in Washington, DC. I'd like to thank you for having me here and share Genentech's experiences with the PDUFA V program Overall, our experience with the program has been very positive. The program clearly improved review efficiencies and has helped create greater transparency and open communication between industry and the FDA. We had a number of breakthrough therapy	2 3 4 5 6 7 8 9 10 11 12 13	Page 81 also very important. Proactively providing the FDA methodology for analyses conducted and new label information was also essential, and it helped decrease the back and forth communication. From our end, frontloading of task such as labeled text (ph) was very helpful with the speed of the review. For breakthrough therapy designated products, requests for information can be issued very quickly after submission of NDA, and it is very important for
1 2 3 4 5 6 7 8 9 10 11 12 13 14	program under PDUFA VI. Thank you. DR. KHAN: Hello. I'm Tahira Khan, an associate program director at Genentech. I'm also in regulatory affairs. I also work in the policy office here in Washington, DC. I'd like to thank you for having me here and share Genentech's experiences with the PDUFA V program Overall, our experience with the program has been very positive. The program clearly improved review efficiencies and has helped create greater transparency and open communication between industry and the FDA. We had a number of breakthrough therapy designated products that went through review cycle	2 3 4 5 6 7 8 9 10 11 12 13	Page 81 also very important. Proactively providing the FDA methodology for analyses conducted and new label information was also essential, and it helped decrease the back and forth communication. From our end, frontloading of task such as labeled text (ph) was very helpful with the speed of the review. For breakthrough therapy designated products, requests for information can be issued very quickly after submission of NDA, and it is very important for the sponsor to develop a process for responding to these requests early and align with filing team members.
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15	program under PDUFA VI. Thank you. DR. KHAN: Hello. I'm Tahira Khan, an associate program director at Genentech. I'm also in regulatory affairs. I also work in the policy office here in Washington, DC. I'd like to thank you for having me here and share Genentech's experiences with the PDUFA V program Overall, our experience with the program has been very positive. The program clearly improved review efficiencies and has helped create greater transparency and open communication between industry and the FDA. We had a number of breakthrough therapy designated products that went through review cycle under this program. This review pathway has also	2 3 4 5 6 7 8 9 10 11 12 13 14 15	Page 81 also very important. Proactively providing the FDA methodology for analyses conducted and new label information was also essential, and it helped decrease the back and forth communication. From our end, frontloading of task such as labeled text (ph) was very helpful with the speed of the review. For breakthrough therapy designated products, requests for information can be issued very quickly after submission of NDA, and it is very important for the sponsor to develop a process for responding to these requests early and align with filing team members. It is also important to ensure that all
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	program under PDUFA VI. Thank you. DR. KHAN: Hello. I'm Tahira Khan, an associate program director at Genentech. I'm also in regulatory affairs. I also work in the policy office here in Washington, DC. I'd like to thank you for having me here and share Genentech's experiences with the PDUFA V program Overall, our experience with the program has been very positive. The program clearly improved review efficiencies and has helped create greater transparency and open communication between industry and the FDA. We had a number of breakthrough therapy designated products that went through review cycle under this program. This review pathway has also worked really well for Genentech.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	Page 81 also very important. Proactively providing the FDA methodology for analyses conducted and new label information was also essential, and it helped decrease the back and forth communication. From our end, frontloading of task such as labeled text (ph) was very helpful with the speed of the review. For breakthrough therapy designated products, requests for information can be issued very quickly after submission of NDA, and it is very important for the sponsor to develop a process for responding to these requests early and align with filing team members. It is also important to ensure that all manufacturing sites are listed by the industry as
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	program under PDUFA VI. Thank you. DR. KHAN: Hello. I'm Tahira Khan, an associate program director at Genentech. I'm also in regulatory affairs. I also work in the policy office here in Washington, DC. I'd like to thank you for having me here and share Genentech's experiences with the PDUFA V program Overall, our experience with the program has been very positive. The program clearly improved review efficiencies and has helped create greater transparency and open communication between industry and the FDA. We had a number of breakthrough therapy designated products that went through review cycle under this program. This review pathway has also worked really well for Genentech. FDA was readily available to talk to the	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	Page 81 also very important. Proactively providing the FDA methodology for analyses conducted and new label information was also essential, and it helped decrease the back and forth communication. From our end, frontloading of task such as labeled text (ph) was very helpful with the speed of the review. For breakthrough therapy designated products, requests for information can be issued very quickly after submission of NDA, and it is very important for the sponsor to develop a process for responding to these requests early and align with filing team members. It is also important to ensure that all manufacturing sites are listed by the industry as inclusion of new manufacturing sites could prompt
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	program under PDUFA VI. Thank you. DR. KHAN: Hello. I'm Tahira Khan, an associate program director at Genentech. I'm also in regulatory affairs. I also work in the policy office here in Washington, DC. I'd like to thank you for having me here and share Genentech's experiences with the PDUFA V program Overall, our experience with the program has been very positive. The program clearly improved review efficiencies and has helped create greater transparency and open communication between industry and the FDA. We had a number of breakthrough therapy designated products that went through review cycle under this program. This review pathway has also worked really well for Genentech. FDA was readily available to talk to the product teams and shared their evolving thinking around	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	Page 81 also very important. Proactively providing the FDA methodology for analyses conducted and new label information was also essential, and it helped decrease the back and forth communication. From our end, frontloading of task such as labeled text (ph) was very helpful with the speed of the review. For breakthrough therapy designated products, requests for information can be issued very quickly after submission of NDA, and it is very important for the sponsor to develop a process for responding to these requests early and align with filing team members. It is also important to ensure that all manufacturing sites are listed by the industry as inclusion of new manufacturing sites could prompt inspection which could prolong assessment.
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	program under PDUFA VI. Thank you. DR. KHAN: Hello. I'm Tahira Khan, an associate program director at Genentech. I'm also in regulatory affairs. I also work in the policy office here in Washington, DC. I'd like to thank you for having me here and share Genentech's experiences with the PDUFA V program Overall, our experience with the program has been very positive. The program clearly improved review efficiencies and has helped create greater transparency and open communication between industry and the FDA. We had a number of breakthrough therapy designated products that went through review cycle under this program. This review pathway has also worked really well for Genentech. FDA was readily available to talk to the product teams and shared their evolving thinking around complex issues throughout the review which was very	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	Page 81 also very important. Proactively providing the FDA methodology for analyses conducted and new label information was also essential, and it helped decrease the back and forth communication. From our end, frontloading of task such as labeled text (ph) was very helpful with the speed of the review. For breakthrough therapy designated products, requests for information can be issued very quickly after submission of NDA, and it is very important for the sponsor to develop a process for responding to these requests early and align with filing team members. It is also important to ensure that all manufacturing sites are listed by the industry as inclusion of new manufacturing sites could prompt inspection which could prolong assessment. We do recognize that it is also essential for
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	program under PDUFA VI. Thank you. DR. KHAN: Hello. I'm Tahira Khan, an associate program director at Genentech. I'm also in regulatory affairs. I also work in the policy office here in Washington, DC. I'd like to thank you for having me here and share Genentech's experiences with the PDUFA V program Overall, our experience with the program has been very positive. The program clearly improved review efficiencies and has helped create greater transparency and open communication between industry and the FDA. We had a number of breakthrough therapy designated products that went through review cycle under this program. This review pathway has also worked really well for Genentech. FDA was readily available to talk to the product teams and shared their evolving thinking around complex issues throughout the review which was very well-appreciated by the teams.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	Page 81 also very important. Proactively providing the FDA methodology for analyses conducted and new label information was also essential, and it helped decrease the back and forth communication. From our end, frontloading of task such as labeled text (ph) was very helpful with the speed of the review. For breakthrough therapy designated products, requests for information can be issued very quickly after submission of NDA, and it is very important for the sponsor to develop a process for responding to these requests early and align with filing team members. It is also important to ensure that all manufacturing sites are listed by the industry as inclusion of new manufacturing sites could prompt inspection which could prolong assessment. We do recognize that it is also essential for quality requirements to keep base with clinical and
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	program under PDUFA VI. Thank you. DR. KHAN: Hello. I'm Tahira Khan, an associate program director at Genentech. I'm also in regulatory affairs. I also work in the policy office here in Washington, DC. I'd like to thank you for having me here and share Genentech's experiences with the PDUFA V program Overall, our experience with the program has been very positive. The program clearly improved review efficiencies and has helped create greater transparency and open communication between industry and the FDA. We had a number of breakthrough therapy designated products that went through review cycle under this program. This review pathway has also worked really well for Genentech. FDA was readily available to talk to the product teams and shared their evolving thinking around complex issues throughout the review which was very	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	Page 81 also very important. Proactively providing the FDA methodology for analyses conducted and new label information was also essential, and it helped decrease the back and forth communication. From our end, frontloading of task such as labeled text (ph) was very helpful with the speed of the review. For breakthrough therapy designated products, requests for information can be issued very quickly after submission of NDA, and it is very important for the sponsor to develop a process for responding to these requests early and align with filing team members. It is also important to ensure that all manufacturing sites are listed by the industry as inclusion of new manufacturing sites could prompt inspection which could prolong assessment. We do recognize that it is also essential for

	Mee	un	g March 27, 2017
	Page 82		Page 84
1	Label negotiations can go very fast with	1	session.
2	multiple interactions even in one day. Therefore, it	2	Do we have any other questions?
3	is essential to have clear processes and structure in	3	(No response.)
4	place.	4	No. Okay. So we are really ahead of
5	In terms of improvements, the evolving	5	schedule. That concludes this meeting. Thank you to
6	landscape and thinking did lead to some inefficiencies	6	everyone who came out today.
7	and unpredictability which however we think is	7	As a reminder, the public docket is open until
8	understandable.	8	next Monday, April 3rd. You can submit any comments
9	It would be helpful for the sponsor to know	9	over there.
10	certain submission requirements ahead of time, such as	10	If you are a non-FDA attendee, I'm just going
11	request for financial disclosure forms and summaries.	11	to ask if you can stay behind so we can escort you out
12	Information requests from the agencies are sometimes	12	of this building. Thank you very much.
13	difficult to provide and can take time on the sponsor	13	(Whereupon, at 12:45 p.m., the meeting was
14	side.	14	adjourned.)
15	Once responses are submitted, it would be good	15	
16	to get some follow-up feedback from the agency on the	16	
17	responses submitted and whether they were informative	17	
18	or not. In certain instances, it may also be helpful	18	
19	if we had requested teleconferences to clarify certain	19	
20	FDA information requests.	20	
21	The agency requested certain safety analyses	21	
22	based on data points that were not prospectively	22	
	Page 83		Page 85
1	collected in the studies, and this was for certain	1	CERTIFICATE OF NOTARY PUBLIC
2	products, but they did not provide detailed guidance on	2	I, MICHAEL FARKAS, the officer before whom the
3	methodology.	3	foregoing proceeding was taken, do hereby certify that
4	Although we had provided our methodology in	4	the proceedings were recorded by me and thereafter
5	the pre-BLA pre-meeting package, but we did not receive	5	reduced to typewriting under my direction; that said
6	feedback. So it would be helpful for us to get this	6	proceedings are a true and accurate record to the best
7	feedback early.	7	of my knowledge, skills, and ability; that I am neither
8	During the last stage of the review, it would	8	counsel for, related to, nor employed by any of the
9	also be helpful if the agency could provide information	9	parties to the action in which this was taken; and,
10	on what their target date is for signing the approval	10	further, that I am not a relative or employee of any
11	letter.	11	counsel or attorney employed by the parties hereto, nor
12	Overall, we've been very pleased with the	12	financially or otherwise interested in the outcome of
13	efficiencies that we observed at the review timelines	13	this action.
14	and processes. We hope to continue to build on our	14	
15	interaction and communications with the agency.	15	
16	We thank the agency for it.	16	mien ather
17	MS. HAFIZ: Thank you. If you want, you can	17	MICHAEL FARKAS
18	just stay there. That's fine.	18	Notary Public in and for the
19	We're now moving into our open public comment	19	District of Columbia
20	session. I'm going to check with my colleague, Yoni	20	
21	(ph), to see okay. It looks like we don't have	21	
22	anyone who signed up for the open public comment	22	
		L	

22 (Pages 82 - 85)

Г

٦

	Page 86
1	CERTIFICATE OF TRANSCRIBER
2	I, CINDY MCALLISTER, do hereby certify that
3	this transcript was prepared from audio to the best of
4	my ability.
5	
6	I am neither counsel for, related to, nor
7	employed by any of the parties to this action, nor
	financially or otherwise interested in the outcome of
	this action.
10	
11	
	April 6, 2017
	DATE CINDY MCALLISTER
14	
15	
16	
17	
18	
19	
20	
21	
22	

# [10903 - applicant]

March 27, 2017

1	<b>60</b> 9:11 16:4	actions 10:7 33:18	agency's 70:4
<b>10903</b> 1:13	<b>65</b> 28:7	<b>active</b> 59:14	71:15 73:5,16
11 28:6	<b>67</b> 5:14	activities 54:12	agenda 7:19
<b>11:01</b> 7:2	7	64:7	<b>ago</b> 33:13
<b>12</b> 70:6	7 4:3	activity 21:16	agree 72:3
<b>12:45</b> 84:13	<b>79.5</b> 12:8	actual 18:21 20:4	<b>agreed</b> 62:13
<b>171</b> 11:16	8	51:15	64:13 71:11
<b>1:29:13</b> 71:16		ad 75:20	agreement 45:11
2	8 4:9	adapt 70:19	45:20 46:18 56:17
	80 69:13 74:17	added 22:18 33:10	62:14
<b>2008</b> 43:1	9	36:17	ahead 56:14 82:10
<b>2009</b> 43:1	<b>95</b> 69:17	addenda 36:7	84:4
<b>2010</b> 42:22,22	a	addition 7:15	<b>aids</b> 37:20
<b>2012</b> 47:1,1		additional 19:22	<b>aim</b> 42:3
<b>2015</b> 11:4 63:15	<b>a.m.</b> 7:2	19:22 21:11 22:14	<b>aimed</b> 14:21
68:20 69:17	<b>ability</b> 35:19 70:4	33:7,9,12 36:7,9	<b>align</b> 81:13
<b>2016</b> 11:5 25:4	85:7 86:4	37:7 38:13 62:4	aligning 76:2
<b>2017</b> 1:8 86:12	<b>able</b> 36:8 54:1	62:20 66:20 79:21	alignment 64:7
<b>20903</b> 1:14	59:17 70:19	address 15:7 63:5	<b>allow</b> 50:12 76:6
<b>219</b> 11:17	accept 80:10	78:13	allowing 78:5
<b>23</b> 71:7	acceptability 19:2	addressed 31:2	altered 53:22
<b>25</b> 46:2	19:6 26:6	73:8	amendment 71:9
27 1:8	access 70:9 73:20	adjourned 84:14	amendments 15:3
3	accomplish 10:11 34:19	adjustments 71:17	29:21 39:16 71:6
<b>3</b> 50:19		administration	71:18,21
<b>30</b> 50:13 60:10,15	accomplishing 37:19	1:12	america 68:10
<b>31st</b> 11:5	accurate 65:21	adopt 39:12	american 67:13
<b>3rd</b> 7:17 84:8	66:5 85:6	advance 76:13	amount 33:10
4	<b>achieve</b> 17:21	advice 53:18	40:15 54:18 72:1
4 50:19	20:21 26:6	advisory 55:20	analyses 10:22
<b>42</b> 4:13	<b>achieved</b> 69:7	56:1	81:3 82:21
<b>46</b> 25:6 72:8	acknowledge	advocacy 3:9 5:17	analysis 2:6 4:7
<b>483s</b> 60:7	70:20	68:9	28:4,5
5	acknowledged	<b>affairs</b> 3:16 6:5	<b>analyze</b> 36:18
	33:9	74:8 79:4	anchor 35:10
5 50:19	acquaint 38:5	affect 60:13	anecdotally 53:15
<b>50</b> 25:14 26:9	action 9:5 10:19	affirming 40:6	answer 9:1 37:22
<b>54.8</b> 12:9	11:16 15:22 16:1	agencies 80:1	answering 51:8
<b>5635</b> 1:15	16:6 28:3 35:14	82:12	anymore 61:11
<b>58.8</b> 68:20	36:2 38:3,11	agency 62:5 69:5	<b>applicant</b> 26:15
6	65:11 67:12 77:6	70:3,22 72:14	35:10 41:19,21
<b>6</b> 86:12	77:18 85:9,13	73:8 78:1,19,20	45:17 51:19 53:5
	86:7,9	82:16,21 83:9,15	54:7,9 62:5
	,,	83:16	

[applicants - big]

applicants 9:13	appreciate 52:9	assessed 44:10	b
10:9,17,18 13:12	73:3,16	assessment 1:3 2:8	<b>back</b> 40:16 41:8
13:20 24:8 29:9	appreciated 13:14	4:9 7:5,12,18,22	81:4
29:13 31:10,13	79:20	8:14 9:1 10:12	background 8:21
32:5,6,19 35:19	appreciation	14:1 28:17 43:22	background 8.21 bad 26:12,17
38:7 39:6,8,17	32:10	44:15,16,18,20	baked 45:10
40:4,7,12 41:7,16	approach 39:15	45:1 56:16 57:2	balloons 51:18
41:17 47:13 49:4	60:1	60:2 66:17,22	base 81:20
52:20 54:17	appropriate 61:20	67:1 69:2,10,11	based 9:19 13:8
application 9:7	61:21 65:4	69:18 70:14 72:4	13:10 56:16 65:4
10:2,10 16:11	approvability	73:10 81:18	67:9 82:22
17:2,22 19:15	20:21 26:3 35:13	assessments 60:2	<b>baseline</b> 11:17,18
20:2 25:16 27:20	65:8,8	70:12	11:22 14:13,17
30:11,20 31:20	approvable 60:21	associate 3:5,16	16:2,8 18:6,9,14
32:20 34:10 35:12	approval 9:18	5:12 6:4 56:21	27:6,12,15 28:8
35:20 37:3 38:1,4	12:3,7 14:12,16	79:3	29:5,8 45:4 69:20
38:6,9,12,14,17	14:22 15:2,3,8,10	associated 14:8	74:17
38:21 39:1 45:19	15:11,20 16:6,9	30:2,5,9,15 36:18	basically 47:5
45:22 49:13 50:14	16:18 17:5,6,14	attempt 26:6	49:14
50:15,17 54:5,15	17:15,21 18:4	<b>attempts</b> 34:14,15	<b>basis</b> 40:21
55:7,9,14 64:21	23:13,17,19 26:7	attendee 84:10	basis 10.21 bat 59:17
65:5,9,11 66:8	26:20 27:1,3 29:4	attending 47:7	becoming 55:5
71:10 76:7,8,13	30:3,5,16 31:1,4	attention 77:6	<b>began</b> 10:12
77:4	35:20 44:21 57:7	attorney 85:11	beginning 49:11
applications 10:6	60:10 61:3 63:16	attribute 30:4	59:8 60:3
11:11,12,14,16,17	64:10,17 65:5	attributes 9:9 10:1	begins 9:11
11:21 12:2 13:14	67:13 69:9,12,16	10:2,2 28:20,22	<b>behalf</b> 68:11,22
14:14,14,15,19	69:19 71:3 72:18	29:2,18,20 30:2	74:11
15:11,17 16:11,14	74:16 80:7 81:22	30:15,20 57:9	belief 43:9
16:15,17,19 17:6	83:10	<b>audio</b> 86:3	<b>believe</b> 37:11
17:9,10,13 18:3	<b>approvals</b> 14:20	authorities 43:4	53:11 55:4 78:20
18:16,18,19 22:7	53:20 77:11	<b>authority</b> 34:5	beneficial 33:5
24:15,22 25:6,9	approve 34:15	47:22 73:9	39:3 76:1,14
25:10 28:1,6,7,10	<b>approved</b> 15:20 54:2	<b>availability</b> 41:3 72:4	<b>benefit</b> 13:19 39:9
30:9,12,13,22,22 31:5 33:5 34:15			67:6,13 70:9 78:5
35:21 37:18 38:2	<b>april</b> 7:16 84:8 86:12	<b>available</b> 19:9 79:17	benefits 62:20
38:14,19 39:1	<b>area</b> 37:6 48:14	<b>avenue</b> 1:13	<b>best</b> 47:8,9 55:11
43:12 44:22 45:2	77:22	average 12:8	58:2 80:13 85:6
43.12 44.22 43.2 48:22 49:8 53:6	<b>areas</b> 63:9 64:2	15:13 16:21	86:3
48.22 49.8 55.0 55:20 61:18 66:4	78:14	<b>avoiding</b> 77:13	<b>better</b> 45:4 48:13
69:22 71:7 72:9	<b>asked</b> 37:4 78:11	<b>azada</b> 2:4 4:4 7:8	50:8 58:1 64:9
72:17,19 74:9	aspects 10:5 54:19	8:16	71:15 73:6 76:7
76:9,18,19		0.10	<b>big</b> 27:10
10.2,10,12			

billion 68:20	с	challenging 24:7	<b>clock</b> 9:11 16:20
biologics 56:22	<b>c</b> 7:1 37:7,21	55:10 76:11 77:20	17:1 30:18 31:7
59:11 73:21	54:14	<b>change</b> 24:5 50:22	36:1
biomarkers 46:12	call 49:9	52:9 59:22	<b>close</b> 40:1 56:1
biopharmaceuti	calling 44:4	<b>changed</b> 24:4 50:2	77:18
68:13	card 44:17	51:19	collaborative 80:5
biotechnology	cardiovascular	changes 25:2	colleague 83:20
68:14	48:2	40:10,11,19 41:9	colleagues 47:19
<b>bit</b> 8:21 17:4	<b>case</b> 23:16 36:20	45:15 46:4,6	53:16 64:5
39:19 42:20 45:15	57:13,20 60:22	51:18 59:17	<b>collect</b> 10:15
50:11 55:13,17	<b>cases</b> 14:15 21:14	changing 41:10	collected 10:16
56:4 57:11 58:4	26:4 34:14 36:10	channels 42:2	83:1
60:18	37:4 41:14 62:9	80:14	columbia 85:19
<b>bla</b> 9:4 54:19,22		characteristics	combination
55:2 59:21 80:7	categories 57:8	15:16	53:17
83:5	category 15:2	characterization	combined 57:3
blas 11:13 41:20	caution 27:15	31:14	80:8
43:12 69:3,9 70:7	<b>cber</b> 3:4 5:11 19:7	characterizations	<b>come</b> 20:1 41:22
80:8	19:8 21:20 22:3	32:5 33:1	42:11,14 60:7
<b>blue</b> 22:20	57:3,3,16 58:5	characterize 10:9	67:22
<b>bob</b> 62:21	60:1 61:8	31:11 32:20	<b>comes</b> 50:20 55:9
bodies 56:9	cder 2:4,13,16,19	characterized	63:3 66:3 67:5
breakthrough	3:1 4:5,15,19 5:2	31:10 45:14	<b>coming</b> 42:22
16:13 60:22 79:13	5:7 19:6,8 21:20	charged 9:3,22	64:12 65:6,22
79:22 80:3 81:9	22:4 24:15 25:10	10:8	77:14
<b>brief</b> 70:11	38:2 52:13 57:3	<b>check</b> 83:20	comment 8:9
bring 23:22 65:18	60:17 63:1,4,11	chief 2:14 4:16	34:13 48:14 52:2
bringing 73:18	64:6,12	42:18	74:12 83:19,22
broader 18:12	cder's 23:12	chris 56:20	commented 31:18
31:20	cdrh 53:16 80:22	christopher 3:4	33:2
brought 77:17	<b>center</b> 7:9 56:21	5:10	comments 6:7
<b>build</b> 83:14	57:1	<b>cindy</b> 86:2,13	7:17 8:7 32:12
building 62:19	centers 53:8 58:3	circuit 30:12	42:19 59:10 69:1
84:12	certain 38:1 43:15	circumstances	70:11 76:15 84:8
<b>builds</b> 78:3	82:10,18,19,21	38:10	commitment 9:22
<b>built</b> 57:15	83:1	<b>cited</b> 27:8,11,14	44:7 50:18 75:4
bulk 22:11 25:9	certainly 18:5	clarify 82:19	78:3
bunch 13:2 26:7	27:18 53:14,15	classical 55:2	commitments
29:21	56:18 74:17,21	clear 40:5 64:9	78:16
<b>burden</b> 33:12 36:4	certificate 85:1	82:3	<b>committed</b> 44:10
36:9,15,18 70:15	86:1	clearly 20:2 79:9	67:3
<b>burdens</b> 36:9	certify 85:3 86:2	clinical 3:12,16	committee 55:21
business 45:18	challenged 43:3	5:21 6:4 13:1 74:5	56:1
	challenges 15:17	74:5 81:20	50.1
	59:12 70:22 77:17	7 1.5 01.20	

communicate	comparing 11:11	conducted 7:21	conversations
37:17 45:21 52:19	compasses 9:6	8:18 81:3	80:20
64:9 67:7	complained 58:16	conducting 42:3	converts 59:7
communicated	complete 12:3	conducts 23:17	coordinate 55:22
33:14	25:1 27:2,8 39:10	confirmation 39:9	coordinating
communicating	39:21 40:17 49:3	confirming 40:5	19:17
41:15 65:20	49:4,12 50:8 51:7	consider 38:16	corrections 58:21
communication	58:10 65:21 66:1	39:2	<b>counsel</b> 85:8,11
1:5 7:7 9:10,13	66:4 67:14 76:8	considering 71:10	86:6
10:10 12:15,22	completed 18:17	72:16	countries 21:9
13:13,15,16,17	22:3 71:11 72:10	consistency 71:20	<b>country's</b> 68:12
14:4 15:15 25:3	72:11	consistent 34:12	<b>couple</b> 24:13 31:9
29:11 31:12,16	completeness 40:6	consistently 73:14	33:13 59:10 63:2
32:6,21 33:21,22	48:21	consolidated	63:12 65:16
35:6 38:6 41:3	completion 19:5	23:14 24:16	<b>course</b> 12:2,8
42:2 43:10 52:16	19:12 21:20 22:7	constraints 41:14	17:15 19:13,22
52:22 53:10,11	22:8,20 25:5,8	constructive	20:21 22:2 25:12
55:3 56:17 61:6	26:8 30:6,8,17	31:17 32:3,9	30:17 31:7 36:17
71:13 72:5 73:9	72:12	consultants 53:7,9	58:21 69:4
75:14 79:11 80:15	<b>complex</b> 43:3 53:6	53:12	<b>cover</b> 17:4
81:5	76:20 79:19	contact 41:18	<b>cr</b> 27:4,5,11,14
communications	complexity 54:4	<b>content</b> 12:20 76:7	28:2,10
12:11 31:15,19	compliance 60:12	<b>contents</b> 4:1 11:8	<b>cr'd</b> 27:21
32:2 33:7 35:9	63:17,22 67:11	<b>context</b> 23:7 24:5	<b>create</b> 79:10
53:2 57:17 58:7	compliant 67:10	42:21 43:7	created 35:18
72:21 73:1 75:20	complicated 39:19	continual 60:2	critical 73:20
76:4,6 78:15	component 45:9	<b>continue</b> 46:5,15	77:10 80:15
83:15	50:17	70:9 73:12 76:17	critically 76:5
communicative	components 50:15	83:14	<b>culture</b> 52:22 55:5
64:3	75:8 78:4	continued 44:3	<b>cures</b> 68:19
community 46:18	composed 8:1	continues 70:3	current 70:5
companies 61:3	compromise 36:11	74:1 78:7	<b>cut</b> 9:8 25:4 28:5
68:14,18	concept 51:6	continuing 26:1	<b>cycle</b> 9:5,10,10
company 3:11	64:13	26:21 27:22 74:18	10:3,4,7,19 11:15
5:20 49:12 59:20	<b>concerns</b> 77:8,13	78:22	12:3,7,14,15,22
61:14 62:11 74:6	concludes 84:5	continuous 46:15	13:3,5,9,16,17
77:10	conclusion 73:16	continuously 46:3	14:12,16,20,22
company's 51:8	78:18	contractor 7:11	15:8,14,15,20,22
75:9	conclusions 25:2	7:21 8:17	16:1,6,22 17:5,13
compare 45:3	32:17 41:11	contractors 47:5	17:14,21 18:4
compared 12:9	conditions 35:18	contradistinction	26:3,7 27:3 28:3
17:10 18:5 27:6	<b>conduct</b> 18:21	48:10	28:21,22 29:2,3,6
28:7 75:15,18	20:4 38:18	conversation 54:6	29:7,15,18,19
			30:3,5,14,16,21

[cycle - door]

30:21 31:1,4	decrease 81:4	determination	disclosing 41:19
33:21 35:20 43:14	decreased 57:7	60:9,14,16	disclosure 82:11
44:21 45:5 52:7,8	decreasing 71:22	determine 60:3	disconnect 49:20
52:20 53:1,1,10	dedication 70:20	62:5	50:4
53:10,19,20 54:1	defeat 77:18	determined 20:13	discontinue 44:2
54:7,10 55:16,21	deficiencies 16:22	69:18	discovering 68:15
56:1 57:6 58:7,7	<b>define</b> 19:12	develop 39:15	discovery 68:20
58:14,18 62:8,13	<b>defined</b> 19:5 50:13	81:12	discretion 38:19
66:19 69:8,9,12	defining 25:8	developed 10:13	<b>discuss</b> 7:12 35:17
69:16,19 72:18	definitely 48:12	11:1	discussed 12:16
73:8,14,15 75:16	53:20 54:2 73:3	developing 14:5	12:18 13:1,6
75:17 77:2,3,15	definition 22:5	46:2 68:15	48:21 58:20
77:18,19,19 79:14	definitions 22:2	development	discussion 6:8
<b>cycles</b> 9:18	delivery 74:19	46:10,20 57:17	31:19 33:6 35:12
d	78:9	68:21 73:2 74:5	41:9 43:21 59:19
<b>d</b> 7:1	demonstrated	78:8 81:21	61:19 77:4
<b>data</b> 10:15,16,21	75:8	<b>device</b> 53:17	discussions 13:21
12:19 19:9 32:15	<b>denied</b> 62:10	devices 53:22	43:7,20 44:3,12
37:8,13 41:11	depending 20:18	<b>devoted</b> 68:14	45:14 47:3,4,11
44:19 54:15,16	21:5 22:13 23:3	<b>diabetes</b> 3:12 5:21	64:11
57:3 59:22 60:15	25:16,17 56:8	74:4	diseases 46:12
61:21 64:19 65:14	66:10	diagnostic 80:22	distribution 22:6
80:10 82:22	depends 67:15	dialogue 80:21	district 85:19
datasets 38:6	<b>depth</b> 66:6	<b>dictate</b> 46:15	diverting 36:5
date 9:8,11 15:9	<b>deputy</b> 2:20 3:9	difference 16:3	<b>division</b> 2:20 5:3
19:7 21:16,18,19	5:3,16 52:12	22:4 27:10 29:9	37:5 51:13,13
21:21 22:18,19	derived 77:1	differences 14:17	52:12,12,17,18
25:10,11,14,22	describe 32:7	69:19	53:3 56:19 80:9
26:8,17,21 34:16	described 10:13	different 10:5	divisions 38:2
38:9 48:12 71:22	32:2,14	18:20 19:8,9 22:2	48:1,18,19 49:10
83:10 86:13	describing 39:19	23:11 45:18 51:8	51:16 71:20 80:22
dates 21:15 22:7	descriptive 10:22	51:9 53:3 60:18	divisions' 49:14
22:20,21 39:7,12	designated 79:14	64:22 76:21 80:8	<b>docket</b> 7:16 84:7
77:18	80:4 81:9	difficult 34:18	documentation
day 9:11 61:2 82:2	designation 16:13	56:6,7 82:13	10:17
days 16:4 50:13	designations	direction 85:5	doggedly 25:7
60:10,15	16:12,16 17:3,7	<b>director</b> 2:17,20	dogmatic 49:11
dc 79:5	17:10,13 38:20	3:2,5,16 4:20 5:3	<b>doing</b> 8:20 9:3
deadlines 36:11	designing 55:7	5:8,12 6:4 47:20	33:8 39:14 46:5
<b>deal</b> 32:10	desired 38:3	52:12 56:21 62:22	47:1 57:21 63:4
dear 51:18	<b>despite</b> 29:9 70:21	79:3	63:21 66:6,6,13
december 11:5	destined 55:20	directors 49:15	67:1,11
decision 21:4,19	detailed 10:14	disciplines 38:5	<b>door</b> 55:9
65:4 66:9,17 67:9	83:2		
0.5.7 00.9,17 07.9			

dossier 80:6	effectiveness 9:15	endorsed 36:21	everybody 68:7
<b>dr</b> 47:20 51:2	69:8	energies 46:21	<b>evolved</b> 60:17
52:11 56:20 68:7	efficacy 9:19	engagement 73:14	61:12 62:12
74:3 79:2	17:22 27:8	enhance 35:18	evolving 79:18
draconian 50:8	efficiencies 79:10	71:20	80:17 82:5
<b>drift</b> 49:9	83:13	<b>enhanced</b> 1:4 7:6	exactly 47:6
<b>driven</b> 54:16	efficiency 9:15	31:12 35:9 55:3	examination 42:4
dropped 44:8	29:12 43:13	61:6,7 78:14	examine 42:1
<b>drug</b> 1:12 2:17	efficient 31:22	enhances 70:4	<b>example</b> 21:7 58:6
4:20 7:9 43:2 45:8	33:4 45:5 58:19	enhancing 29:10	59:13 80:3
45:9 47:21,22	64:8 71:4 73:19	35:5	examples 29:22
59:14 73:2	77:21 80:10,11	<b>ensure</b> 71:1 73:13	50:16 53:15
drugs 2:13,16,19	efficiently 46:17	74:18 76:7 77:21	exceeded 78:21
4:15,19 5:2 42:18	<b>effort</b> 36:5 51:11	81:15	excellent 31:16
46:8,19 47:21	52:6 73:3,17	ensuring 73:20	74:14 75:9
73:21	<b>efforts</b> 26:1 32:10	envisioned 47:3	exception 27:13
<b>due</b> 71:9,22 72:12	78:19	equivalent 60:16	exchanges 75:21
duration 20:18	<b>eight</b> 20:6 22:12	<b>erg</b> 7:20 46:22	exemplifies 74:18
e	23:1 70:6	<b>escort</b> 84:11	<b>existed</b> 45:7 58:3
<b>e</b> 7:1,1	<b>eirs</b> 60:6	especially 13:14	existing 37:11
earlier 21:21 22:3	either 15:12 20:7	14:5 32:7 33:4	expanded 46:13
22:9,13 32:14	40:20 75:21	35:21 38:19 39:1	<b>expect</b> 9:17 12:20
34:15 37:12 41:8	elapsed 28:11	53:17 60:21 66:3	13:8 16:18 24:2
72:18	electronic 61:20	69:16	expectation 15:5
early 13:15 34:5,7	elements 75:9	essential 81:4,19	17:18 18:2,16
38:3,6,11 53:16	78:22	82:3	expectations
53:19 54:20 55:6	<b>eli</b> 3:11 5:20 74:6	essentially 38:12	13:22 34:7,12
56:11 71:14 73:4	74:11	46:2	37:3,10 38:7
80:7,14,21 81:13	<b>ellis</b> 2:16 4:18	establish 38:6	expected 16:1
83:7	47:20 53:21 61:5	established 50:22	29:8 31:6 38:3
easier 61:19	61:10	establishing 43:10	expedited 34:17
eastern 2:9 4:11	<b>email</b> 75:21	establishment	34:22 35:2
7:20 8:17 74:13	emerging 73:4	60:6 70:1	experience 8:3
76:14	<b>employed</b> 85:8,11	estimated 68:19	24:21 37:1 42:10
easy 26:11	86:7	evaluate 37:16	45:2 54:11 68:3
echo 52:14	employee 85:10	50:20	73:4 74:21 75:12
edges 45:13	enable 68:15	evaluating 19:15	77:22 79:8
effective 64:8	enabling 40:14	evaluation 2:17	experiences 75:15
70:10 72:22 73:19	encourage 73:12	4:20 7:9,22 8:18	79:7
73:21 74:19 75:5	76:17	8:22 9:8,21 10:11	<b>expert</b> 50:1
77:21 78:8	encouraged 63:7	19:4 23:19 25:5,9	explaining 48:19
effectively 40:15	endocrinology	28:17,18 47:2,8	explanation 51:21
40:22	2:21 5:4 52:13	47:16,21 48:1	51:22

# [explanations - found]

[	1	1	
explanations	<b>fair</b> 54:18	file 49:5,8,13 50:9	74:16
40:10,19	familiar 61:15	<b>filed</b> 11:15	fishers 1:15
explicit 51:21	<b>far</b> 44:14	<b>filing</b> 9:11 12:4	<b>five</b> 23:2
<b>explore</b> 71:19	farkas 1:20 85:2	81:13	<b>fix</b> 50:5
expressed 32:9	85:17	filtered 55:4	flavor 62:5
<b>extend</b> 19:20 20:6	<b>fast</b> 81:21 82:1	<b>final</b> 1:3 2:8 4:9	flexibility 49:21
extended 15:9	faster 46:9,19	7:5,12,18,22 8:14	50:6,12,21 53:21
49:21	<b>fda</b> 1:12 2:4,12,13	11:4,7 19:2 21:2	62:4,19
extends 16:20	2:16,19 3:1,4 4:5	23:20 25:4,19	<b>flexible</b> 32:9 45:16
30:18	4:13,15,19 5:2,7	28:5 33:16 35:4	49:15 50:4
extension 15:6	5:11 8:1,4 9:13	44:16 45:1 56:16	<b>flow</b> 72:15
18:3,8,11,13	10:9,17,18 13:12	60:9 66:17,22	<b>flows</b> 42:2
22:16 30:4,18	19:14 23:11 24:7	69:2,10,18 70:12	<b>focus</b> 42:9 58:11
71:8	26:14 30:10 31:10	70:14,18 71:7	59:6 63:3 77:6,22
extensions 15:4	31:20 32:10,19	72:4,8,16 73:7	<b>focused</b> 58:16
16:19 17:17,19	33:18 34:14,21	financial 82:11	68:2
71:5,22	35:11,19 36:8,14	financially 85:12	focusing 46:20
extensively 60:19	36:20,22 37:3	86:8	80:11
<b>extent</b> 41:9 50:21	38:5,7,17 39:4	<b>find</b> 15:9 66:7	folks 33:2 38:13
externally 64:4	40:2,4,7,12 41:6,7	<b>finding</b> 34:2 36:2	55:6 56:8 57:21
extra 36:14 48:9	42:3,6,9,11,12,15	72:4	<b>follow</b> 80:20 82:16
53:11	42:19 43:4,11	<b>findings</b> 7:12 9:2	following 66:14
extremely 20:18	44:9,17 47:12,14	11:1 24:9 33:14	<b>food</b> 1:12
21:5,13	63:11 67:3,20	33:15,17 35:3	foregoing 85:3
f	69:14 70:16,20	<b>fine</b> 83:18	<b>form</b> 40:20
<b>face</b> 75:22,22	71:12,19 73:1,12	<b>firm</b> 25:1 32:17	formal 53:4
79:21,21	73:18,22 74:10	41:11	formalize 59:2
faced 70:22	76:2,9,13,17 77:2	<b>first</b> 8:20 9:5 10:3	formalized 45:6
facilitate 31:19	77:20 78:5,11,13	10:4,7,19 11:2,15	58:4
facilitated 58:17	79:12,17 80:5,10	11:20 12:2,7,8	formalizing 52:22
75:17 76:1	80:19 81:2 82:20	14:12,16,20,22	format 12:20 37:2
<b>facilitates</b> 61:22	84:10	15:8,20,22 16:1,6	37:10,18 61:20,21
facilities 3:2 5:8	fda's 8:18 11:7	17:5,13,14,21	formats 61:22
41:21 60:10 62:22	36:5 42:9 71:1	18:4 19:13,19	forms 82:11
63:18 65:19 66:12	73:3 77:6 80:6,17	24:12 26:3,7 27:3	forth 13:4 16:13
66:15,21 67:16	<b>feedback</b> 47:9,12	28:19,21,22 29:2	20:15 21:12 25:3
facility 18:22	73:4 76:15 82:16	29:3,6,7,15,18,18	37:21 40:3,16
23:19,20 59:15	83:6,7	30:3,5,14,16,20	81:4
60:21 66:7,10	<b>feel</b> 47:14	30:21 31:1,4	<b>forum</b> 35:11
67:1,5,7,10	<b>fees</b> 57:1	35:20 39:11 42:8	forward 35:13
<b>fact</b> 47:4 49:18	<b>felt</b> 38:13 47:5	42:21 43:1 44:21	46:6 70:2 73:22
53:18 65:3 67:9	56:19	45:5 50:13 53:20	78:22
	<b>figure</b> 43:5 44:1	58:14,15 69:8,9	<b>found</b> 14:20 20:1
<b>factors</b> 21:5 23:3	44:11	69:12,16,19 72:18	20:8 23:5 24:10
		, , -	

# [found - identify]

March 27, 2017

53:5 54:22 55:16	<b>goal</b> 15:4,6,9	h	<b>hey</b> 45:3
62:8 67:15 76:12	16:19 17:17,19	hafiz 2:4 4:4 7:4,8	high 13:13 14:7
<b>four</b> 11:4,20 12:9	18:3,8,11,13	42:7 67:20 83:17	17:5 27:3,4 39:5
20:5 22:12 23:1	20:20,22 22:15	half 58:21 72:18	74:19
frequency 71:22	30:4,18 34:16	hallway 8:11	higher 12:7 14:13
frequently 12:18	37:16 48:11 69:7	hampshire 1:13	14:16,21 15:2,3
13:1,6,12	71:5,8,22 73:17	hand 8:10 16:10	15:10 17:12 29:4
<b>frey</b> 2:13 4:14	78:7		30:2 44:21 69:10
42:17,17 50:11	goals 9:12 10:13	happen 9:16 20:22	75:17,19
<b>front</b> 42:14 67:21	69:6 70:20,21	26:22 46:7 66:19	highest 31:1
frontloading 81:6	74:18 75:1 78:19	happened 12:1	highlight 65:16
<b>full</b> 17:1 35:22	78:21,22	22:9 47:6 49:18	highlighted 65:22
46:10,20	<b>goes</b> 67:3	64:18	highlights 8:22
fully 32:17 45:9	going 22:1 26:12	happening 25:19	28:15
<b>further</b> 21:16 40:2	28:16 45:20 46:6	34:8,10 65:10	hindered 72:6
40:3 85:10	47:11 58:9 59:17	happens 19:18,19	hindering 41:5
furthermore	59:21 60:15 66:13	21:4,16	hiring 70:21
75:19	83:20 84:10	happy 51:9	historical 42:20
	good 7:4 26:18	harder 57:11	historically 24:7
g	33:22 39:8,13	header 52:1	history 60:12
<b>g</b> 7:1	40:11,20 42:17	health 60:22	hit 54:7
<b>gather</b> 65:14	44:16 47:1,15	healthier 68:16	hoc 75:20
<b>gcp</b> 19:7	48:9,12 50:6	hear 37:14,15	hold 57:9 58:13
genentech 3:15	55:15 59:2 61:17	heard 13:12 26:13	65:10 67:11
6:3 79:3,16	62:7,21 64:11	26:14,14 34:13,22	holding 37:12
genentech's 79:7	66:15 68:7 74:3	39:6 61:9	38:3
<b>general</b> 16:5 46:18	78:12 82:15	<b>held</b> 38:10	<b>holistic</b> 31:19
52:14,18 57:12		<b>hello</b> 7:4 79:2	35:12 77:3
64:16	granted 54:14	help 40:21 54:10	<b>honored</b> 75:3
generally 17:16	great 32:10 57:22	55:22 76:8 80:18	
48:6 57:9	greater 11:21	<b>helped</b> 38:5 40:13	hope 55:21 83:14
getting 46:8,19	31:21 37:9 79:10	54:3 61:13 63:22	<b>hopefully</b> 15:7
<b>give</b> 58:6 62:20	gritty 51:15	79:10,22 80:5	56:15 75:5
given 12:16 24:11	group 2:9 4:11	81:4	hour 48:18 58:20
27:18,22 33:11	7:21 8:17 74:13	<b>helpful</b> 35:2 53:19	58:20
54:14	76:15	54:22 55:17 81:7	huge 52:8
gives 62:4 77:5	groups 17:8	82:9,18 83:6,9	i
<b>giving</b> 48:9 67:17	guess 55:11 61:4	helping 75:1	<b>idea</b> 48:9,12 50:6
global 74:7	<b>guidance</b> 37:2,11	helps 54:5 59:6	51:5
<b>gmp</b> 19:7 64:17	37:16 83:2	71:1 77:6	identified 15:14
72:12	guidances 78:12	<b>hereto</b> 85:11	16:22 19:1 20:17
<b>go</b> 8:21 26:10 35:3	guidelines 18:16	hesitant 27:17	33:20
56:3,14 65:1 66:9	34:22 35:1 73:11	hesitate 52:19	identify 35:16
82:1		heterogeneity	71:13
		53:2	
L			

# [identifying - iv]

identifying 10:1	incorporate 80:6	21:12 22:12,15	44:18,19 69:11
42:3 77:12	increase 43:13	inspection 19:4,7	70:13 73:10
illustrate 19:10	increased 36:4	19:12,13 20:1,17	internal 37:20
<b>impact</b> 36:12	37:21 55:6 56:18	21:3,20,21 22:7	58:8,17
57:14 59:1 65:13	57:6 69:17 70:15	23:7,12,13 24:14	internally 41:6
66:10,22	71:12 77:9	25:8 41:2 42:1	64:4
impacts 66:5	increasing 74:16	59:10,18 60:5,6	interviewed 13:20
implement 43:5	indefinitely 78:6	64:20,22 65:3,5,7	interviewees
implementation	independent 7:11	65:9 66:7,13,14	31:15
36:3,4 73:5	7:21 8:17 69:1	66:20 67:8 72:6,9	interviewing
implemented	indicate 59:12	72:15,17 81:18	10:18
32:17 45:9 69:5	indication 37:6	inspections 18:15	interviews 13:11
implementing	indications 80:9	18:17,21,22 19:21	26:14,15 29:8,13
47:2 56:22 73:10	<b>industry</b> 3:7 5:14	19:22 20:4,7,13	31:13
important 22:1	8:2,5 42:14 44:9	20:14 21:1 22:16	introduce 36:10
24:5 61:7,17	44:17 47:4 48:9	22:22 23:9,17,20	42:15 68:5
65:12 76:5 78:14	51:20 55:10 58:13	24:3,9,19,22 26:5	introduced 46:10
80:11 81:1,11,15	67:19,21 79:11	32:14 41:5,10,15	introduction 8:21
importantly 76:8	80:18 81:16	59:11 60:3 63:3	investing 68:19
<b>improve</b> 9:13,14	industry's 68:2	63:16 64:11,17,17	involved 19:17
9:15 32:13 63:9	inefficiencies 82:6	72:3,13,20	56:4,8
63:10	informally 40:20	instances 82:18	involvement 34:5
improved 75:14	information 37:17	instills 53:11	53:16
79:9	38:16 39:5,12,16	institute 50:11	<b>iser</b> 3:1 5:6 62:21
improvement	39:20,22,22 40:1	instituted 12:12	62:21
-			
46:15	40:6,7 41:2,4 42:2	institutionalized	<b>issue</b> 18:11 33:6
46:15 improvements	40:6,7 41:2,4 42:2 51:4,7 58:12	<b>institutionalized</b> 75:7	<b>issue</b> 18:11 33:6 40:8
46:15 improvements 42:3 78:6 82:5	40:6,7 41:2,4 42:2 51:4,7 58:12 65:21 66:4 67:5	institutionalized 75:7 instruments 10:14	issue 18:11 33:6 40:8 issued 17:19 18:8
46:15 <b>improvements</b> 42:3 78:6 82:5 <b>improving</b> 46:3	40:6,7 41:2,4 42:2 51:4,7 58:12 65:21 66:4 67:5 71:16,17 72:1,2,5	institutionalized 75:7 instruments 10:14 insufficient 32:15	<b>issue</b> 18:11 33:6 40:8 <b>issued</b> 17:19 18:8 18:13 81:10
46:15 <b>improvements</b> 42:3 78:6 82:5 <b>improving</b> 46:3 69:7	40:6,7 41:2,4 42:2 51:4,7 58:12 65:21 66:4 67:5 71:16,17 72:1,2,5 72:15 80:19 81:3	institutionalized 75:7 instruments 10:14 insufficient 32:15 41:11	issue 18:11 33:6 40:8 issued 17:19 18:8 18:13 81:10 issues 13:6 14:6,7
46:15 <b>improvements</b> 42:3 78:6 82:5 <b>improving</b> 46:3 69:7 <b>inaudible</b> 26:22	40:6,7 41:2,4 42:2 51:4,7 58:12 65:21 66:4 67:5 71:16,17 72:1,2,5 72:15 80:19 81:3 81:10 82:12,20	institutionalized 75:7 instruments 10:14 insufficient 32:15 41:11 integrates 53:13	issue 18:11 33:6 40:8 issued 17:19 18:8 18:13 81:10 issues 13:6 14:6,7 14:10 15:8,14,18
46:15 <b>improvements</b> 42:3 78:6 82:5 <b>improving</b> 46:3 69:7 <b>inaudible</b> 26:22 36:22 43:4,12,14	40:6,7 41:2,4 42:2 51:4,7 58:12 65:21 66:4 67:5 71:16,17 72:1,2,5 72:15 80:19 81:3 81:10 82:12,20 83:9	institutionalized 75:7 instruments 10:14 insufficient 32:15 41:11 integrates 53:13 intended 69:5	<ul> <li>issue 18:11 33:6 40:8</li> <li>issued 17:19 18:8 18:13 81:10</li> <li>issues 13:6 14:6,7 14:10 15:8,14,18 17:20 19:1 20:16</li> </ul>
46:15 <b>improvements</b> 42:3 78:6 82:5 <b>improving</b> 46:3 69:7 <b>inaudible</b> 26:22 36:22 43:4,12,14 71:16	40:6,7 41:2,4 42:2 51:4,7 58:12 65:21 66:4 67:5 71:16,17 72:1,2,5 72:15 80:19 81:3 81:10 82:12,20 83:9 informative 65:8	institutionalized 75:7 instruments 10:14 insufficient 32:15 41:11 integrates 53:13 intended 69:5 71:13	issue 18:11 33:6 40:8 issued 17:19 18:8 18:13 81:10 issues 13:6 14:6,7 14:10 15:8,14,18 17:20 19:1 20:16 20:19,20 21:10
46:15 <b>improvements</b> 42:3 78:6 82:5 <b>improving</b> 46:3 69:7 <b>inaudible</b> 26:22 36:22 43:4,12,14 71:16 <b>include</b> 25:20	40:6,7 41:2,4 42:2 51:4,7 58:12 65:21 66:4 67:5 71:16,17 72:1,2,5 72:15 80:19 81:3 81:10 82:12,20 83:9 <b>informative</b> 65:8 82:17	institutionalized 75:7 instruments 10:14 insufficient 32:15 41:11 integrates 53:13 intended 69:5 71:13 intensive 57:16	issue 18:11 33:6 40:8 issued 17:19 18:8 18:13 81:10 issues 13:6 14:6,7 14:10 15:8,14,18 17:20 19:1 20:16 20:19,20 21:10 25:13,21 26:1,16
46:15 <b>improvements</b> 42:3 78:6 82:5 <b>improving</b> 46:3 69:7 <b>inaudible</b> 26:22 36:22 43:4,12,14 71:16 <b>include</b> 25:20 37:20 40:18	40:6,7 41:2,4 42:2 51:4,7 58:12 65:21 66:4 67:5 71:16,17 72:1,2,5 72:15 80:19 81:3 81:10 82:12,20 83:9 informative 65:8 82:17 initial 21:15 23:18	institutionalized 75:7 instruments 10:14 insufficient 32:15 41:11 integrates 53:13 intended 69:5 71:13 intensive 57:16 interact 45:21	issue 18:11 33:6 40:8 issued 17:19 18:8 18:13 81:10 issues 13:6 14:6,7 14:10 15:8,14,18 17:20 19:1 20:16 20:19,20 21:10 25:13,21 26:1,16 26:22 27:7,10
46:15 <b>improvements</b> 42:3 78:6 82:5 <b>improving</b> 46:3 69:7 <b>inaudible</b> 26:22 36:22 43:4,12,14 71:16 <b>include</b> 25:20 37:20 40:18 <b>includes</b> 9:9 25:11	40:6,7 41:2,4 42:2 51:4,7 58:12 65:21 66:4 67:5 71:16,17 72:1,2,5 72:15 80:19 81:3 81:10 82:12,20 83:9 informative 65:8 82:17 initial 21:15 23:18 initially 20:2	institutionalized 75:7 instruments 10:14 insufficient 32:15 41:11 integrates 53:13 intended 69:5 71:13 intensive 57:16 interact 45:21 interaction 83:15	issue 18:11 33:6 40:8 issued 17:19 18:8 18:13 81:10 issues 13:6 14:6,7 14:10 15:8,14,18 17:20 19:1 20:16 20:19,20 21:10 25:13,21 26:1,16 26:22 27:7,10 30:10,13 32:1
46:15 <b>improvements</b> 42:3 78:6 82:5 <b>improving</b> 46:3 69:7 <b>inaudible</b> 26:22 36:22 43:4,12,14 71:16 <b>include</b> 25:20 37:20 40:18 <b>includes</b> 9:9 25:11 <b>including</b> 13:3	40:6,7 41:2,4 42:2 51:4,7 58:12 65:21 66:4 67:5 71:16,17 72:1,2,5 72:15 80:19 81:3 81:10 82:12,20 83:9 informative 65:8 82:17 initial 21:15 23:18 initially 20:2 initiatives 46:11	institutionalized 75:7 instruments 10:14 insufficient 32:15 41:11 integrates 53:13 intended 69:5 71:13 intensive 57:16 interact 45:21 interaction 83:15 interactions 47:8	issue 18:11 33:6 40:8 issued 17:19 18:8 18:13 81:10 issues 13:6 14:6,7 14:10 15:8,14,18 17:20 19:1 20:16 20:19,20 21:10 25:13,21 26:1,16 26:22 27:7,10 30:10,13 32:1 33:19 35:14,17,22
46:15 <b>improvements</b> 42:3 78:6 82:5 <b>improving</b> 46:3 69:7 <b>inaudible</b> 26:22 36:22 43:4,12,14 71:16 <b>include</b> 25:20 37:20 40:18 <b>includes</b> 9:9 25:11 <b>including</b> 13:3 69:15	40:6,7 41:2,4 42:2 51:4,7 58:12 65:21 66:4 67:5 71:16,17 72:1,2,5 72:15 80:19 81:3 81:10 82:12,20 83:9 informative 65:8 82:17 initial 21:15 23:18 initially 20:2 initiatives 46:11 innovative 68:13	institutionalized 75:7 instruments 10:14 insufficient 32:15 41:11 integrates 53:13 intended 69:5 71:13 intensive 57:16 interact 45:21 interaction 83:15 interactions 47:8 47:13 54:20 80:1	issue 18:11 33:6 40:8 issued 17:19 18:8 18:13 81:10 issues 13:6 14:6,7 14:10 15:8,14,18 17:20 19:1 20:16 20:19,20 21:10 25:13,21 26:1,16 26:22 27:7,10 30:10,13 32:1 33:19 35:14,17,22 40:3 41:18 53:17
46:15 <b>improvements</b> 42:3 78:6 82:5 <b>improving</b> 46:3 69:7 <b>inaudible</b> 26:22 36:22 43:4,12,14 71:16 <b>include</b> 25:20 37:20 40:18 <b>includes</b> 9:9 25:11 <b>including</b> 13:3 69:15 <b>inclusion</b> 39:12	40:6,7 41:2,4 42:2 51:4,7 58:12 65:21 66:4 67:5 71:16,17 72:1,2,5 72:15 80:19 81:3 81:10 82:12,20 83:9 informative 65:8 82:17 initial 21:15 23:18 initially 20:2 initiatives 46:11 innovative 68:13 70:5 73:21	institutionalized 75:7 instruments 10:14 insufficient 32:15 41:11 integrates 53:13 intended 69:5 71:13 intensive 57:16 interact 45:21 interaction 83:15 interactions 47:8 47:13 54:20 80:1 82:2	issue 18:11 33:6 40:8 issued 17:19 18:8 18:13 81:10 issues 13:6 14:6,7 14:10 15:8,14,18 17:20 19:1 20:16 20:19,20 21:10 25:13,21 26:1,16 26:22 27:7,10 30:10,13 32:1 33:19 35:14,17,22 40:3 41:18 53:17 58:13,14 60:6,20
46:15 <b>improvements</b> 42:3 78:6 82:5 <b>improving</b> 46:3 69:7 <b>inaudible</b> 26:22 36:22 43:4,12,14 71:16 <b>include</b> 25:20 37:20 40:18 <b>includes</b> 9:9 25:11 <b>including</b> 13:3 69:15 <b>inclusion</b> 39:12 81:17	40:6,7 41:2,4 42:2 51:4,7 58:12 65:21 66:4 67:5 71:16,17 72:1,2,5 72:15 80:19 81:3 81:10 82:12,20 83:9 informative 65:8 82:17 initial 21:15 23:18 initially 20:2 initiatives 46:11 innovative 68:13 70:5 73:21 input 31:20	institutionalized 75:7 instruments 10:14 insufficient 32:15 41:11 integrates 53:13 intended 69:5 71:13 intensive 57:16 interact 45:21 interaction 83:15 interactions 47:8 47:13 54:20 80:1 82:2 interested 85:12	issue 18:11 33:6 40:8 issued 17:19 18:8 18:13 81:10 issues 13:6 14:6,7 14:10 15:8,14,18 17:20 19:1 20:16 20:19,20 21:10 25:13,21 26:1,16 26:22 27:7,10 30:10,13 32:1 33:19 35:14,17,22 40:3 41:18 53:17 58:13,14 60:6,20 62:18 70:12 71:14
46:15 improvements 42:3 78:6 82:5 improving 46:3 69:7 inaudible 26:22 36:22 43:4,12,14 71:16 include 25:20 37:20 40:18 includes 9:9 25:11 including 13:3 69:15 inclusion 39:12 81:17 inconsistencies	40:6,7 41:2,4 42:2 51:4,7 58:12 65:21 66:4 67:5 71:16,17 72:1,2,5 72:15 80:19 81:3 81:10 82:12,20 83:9 informative 65:8 82:17 initial 21:15 23:18 initially 20:2 initiatives 46:11 innovative 68:13 70:5 73:21 input 31:20 insight 77:5 80:17	institutionalized 75:7 instruments 10:14 insufficient 32:15 41:11 integrates 53:13 intended 69:5 71:13 intensive 57:16 interact 45:21 interaction 83:15 interactions 47:8 47:13 54:20 80:1 82:2 interested 85:12 86:8	issue 18:11 33:6 40:8 issued 17:19 18:8 18:13 81:10 issues 13:6 14:6,7 14:10 15:8,14,18 17:20 19:1 20:16 20:19,20 21:10 25:13,21 26:1,16 26:22 27:7,10 30:10,13 32:1 33:19 35:14,17,22 40:3 41:18 53:17 58:13,14 60:6,20 62:18 70:12 71:14 73:9 76:3 77:7,12
46:15 <b>improvements</b> 42:3 78:6 82:5 <b>improving</b> 46:3 69:7 <b>inaudible</b> 26:22 36:22 43:4,12,14 71:16 <b>include</b> 25:20 37:20 40:18 <b>includes</b> 9:9 25:11 <b>including</b> 13:3 69:15 <b>inclusion</b> 39:12 81:17 <b>inconsistencies</b> 34:9	40:6,7 41:2,4 42:2 51:4,7 58:12 65:21 66:4 67:5 71:16,17 72:1,2,5 72:15 80:19 81:3 81:10 82:12,20 83:9 informative 65:8 82:17 initial 21:15 23:18 initially 20:2 initiatives 46:11 innovative 68:13 70:5 73:21 input 31:20 insight 77:5 80:17 inspect 65:1 66:9	institutionalized 75:7 instruments 10:14 insufficient 32:15 41:11 integrates 53:13 intended 69:5 71:13 intensive 57:16 interact 45:21 interaction 83:15 interactions 47:8 47:13 54:20 80:1 82:2 interested 85:12 86:8 interim 11:2 23:8	issue 18:11 33:6 40:8 issued 17:19 18:8 18:13 81:10 issues 13:6 14:6,7 14:10 15:8,14,18 17:20 19:1 20:16 20:19,20 21:10 25:13,21 26:1,16 26:22 27:7,10 30:10,13 32:1 33:19 35:14,17,22 40:3 41:18 53:17 58:13,14 60:6,20 62:18 70:12 71:14 73:9 76:3 77:7,12 77:13,16 79:19
46:15 improvements 42:3 78:6 82:5 improving 46:3 69:7 inaudible 26:22 36:22 43:4,12,14 71:16 include 25:20 37:20 40:18 includes 9:9 25:11 including 13:3 69:15 inclusion 39:12 81:17 inconsistencies	40:6,7 41:2,4 42:2 51:4,7 58:12 65:21 66:4 67:5 71:16,17 72:1,2,5 72:15 80:19 81:3 81:10 82:12,20 83:9 informative 65:8 82:17 initial 21:15 23:18 initially 20:2 initiatives 46:11 innovative 68:13 70:5 73:21 input 31:20 insight 77:5 80:17	institutionalized 75:7 instruments 10:14 insufficient 32:15 41:11 integrates 53:13 intended 69:5 71:13 intensive 57:16 interact 45:21 interaction 83:15 interactions 47:8 47:13 54:20 80:1 82:2 interested 85:12 86:8	issue 18:11 33:6 40:8 issued 17:19 18:8 18:13 81:10 issues 13:6 14:6,7 14:10 15:8,14,18 17:20 19:1 20:16 20:19,20 21:10 25:13,21 26:1,16 26:22 27:7,10 30:10,13 32:1 33:19 35:14,17,22 40:3 41:18 53:17 58:13,14 60:6,20 62:18 70:12 71:14 73:9 76:3 77:7,12

# [iv - meeting]

March 27, 2017

75.15	50.12 12 14 52.1	Langer 15,12,10	59.21 66.14 75.10
75:15	50:12,13,14 53:1	longer 15:13,19	58:21 66:14 75:10
j	53:10 55:16,17,21	16:2,7,17,20 29:7	manage 36:8 59:6
james 2:19 5:1	56:1,4 62:8,13	30:6,8,10,15,16	manageable 33:12
january 63:15	72:12 73:15 75:17	34:2 68:16	36:15
<b>jim</b> 52:11 76:10	77:3,14,15,17,19	longstanding	management 3:5
job 47:1	80:10	57:15	5:12 23:12 24:13
<b>joneckis</b> 3:4 5:10	latest 19:6	look 9:4 12:1	32:16 41:10 56:21
56:20,20	launches 77:11	14:14 17:2 26:11	63:16 78:12
june 25:4	<b>lead</b> 76:2 82:6	26:12 28:16 43:22	<b>manager</b> 2:5 4:6
k k	leading 68:13,18	46:9,15 49:16	32:8
	leads 23:17	57:3 65:19 70:2	managers 56:7
<b>keep</b> 81:20	learned 56:13	73:22 78:22	70:17
keeping 35:2 51:4	learnings 80:13	<b>looked</b> 9:6 10:21	managing 23:8,11
<b>kept</b> 44:4 58:16	<b>led</b> 43:8 53:20	11:14 12:2,11	64:10
<b>key</b> 52:16 70:12	<b>legal</b> 41:14,18	29:20	manner 78:9
77:7,15 78:4	lengthening 43:11	looking 10:5,9	80:11
<b>khan</b> 3:15 6:2	<b>letter</b> 50:18 69:6	11:11,19 19:11,14	manufacturer
79:2,2	75:4,7 78:3 83:11	46:20 51:20 60:11	59:13,15
<b>kind</b> 19:17 21:2	letters 27:2,5,8,11	64:19	manufacturers
24:1,11,12 45:10	27:14	looks 10:7 26:11	60:19 68:10
55:22 58:21	<b>level</b> 14:8 56:19	83:21	manufacturing
kinds 16:14	75:17,19 77:9	lot 13:19 18:20	59:16 81:16,17
<b>know</b> 24:8 48:15	<b>lilly</b> 3:11 5:20 74:6	25:18 28:1 37:19	march 1:8 11:3
51:16,20 52:21	74:11 75:12 76:2	41:17 57:17,18	marginal 46:4
64:7 82:9	76:4 77:1	58:2,15 59:2,7,19	marketing 45:19
knowledge 85:7	lilly's 74:21	61:18,22 62:4,9	78:16,16
1	limitations 67:5	63:9 65:14	mcallister 86:2,13
label 40:19 51:22	line 51:11 56:13	lots 10:5	<b>md</b> 1:14
81:3 82:1	list 19:15	love 59:5	<b>mdu</b> 3:12 5:21
labeled 81:7	<b>listed</b> 66:8 81:16	low 27:5	<b>mean</b> 40:8 50:3
labeling 13:3,7	literally 61:2	lower 15:11,20	53:14 65:10
40:10,11,17 51:12	little 8:21 17:4	30:5	means 19:10 27:4
62:15,17 77:17	39:19 42:20 45:15	luckily 63:20	31:22 80:2
laborious 56:12	55:13,16 56:4	lucy 3:8 5:15 68:8	mechanism 33:8
lack 44:6	57:11 58:3,4	m	<b>median</b> 16:1
laid 20:2 28:18	60:18	<b>main</b> 16:10	medical 14:21
landscape 82:6	<b>live</b> 68:16	maintaining 80:14	31:2
lane 1:15	lives 68:17	major 9:9 15:3	medicines 68:15
largely 31:15 33:2	living 47:6	29:21 46:6 52:21	68:21 70:10 71:3
33:16	located 8:11	54:8 71:5,9,17,18	74:20 78:9
larger 49:8	location 1:11	71:21	<b>meet</b> 37:3 70:21
late 9:10 12:15	20:12 21:6	<b>majority</b> 72:12	73:17 75:1 78:19
13:3,5,17 15:15	long 24:21 45:20	majority 72.12 making 34:14	meeting 7:5,11,16
16:22 26:5,17	54:19 61:8	46:4 51:9 55:6	7:19 9:10 12:15
10.22 20.3,17		+0.+ J1.7 JJ.0	

## [meeting - occasions]

Page 11

	1		
12:18,21 13:3,5	microsoft 51:17	n	71:3 73:21 74:20
13:16,18 14:1,2	<b>mid</b> 9:10 12:14,22	<b>n</b> 7:1	77:13 78:8 81:3
15:15 16:22 30:15	13:16 15:14 33:21	<b>name</b> 7:8 8:16	81:17
36:6 37:9,12 38:4	53:1,10,19 54:7	52:11 74:3	<b>nitty</b> 51:15
38:14,21 54:16,19	58:7,7,18 73:8,14	<b>nature</b> 61:1 76:20	<b>nme</b> 8:18 9:4
55:19,21 56:1,3	75:16 77:2,19	naïve 61:14	11:13 23:18 42:21
58:18,19 59:21	<b>midway</b> 24:1,12	nda 9:4 54:19,22	43:8 44:15 45:6
62:13 76:13 77:15	33:18	55:2 66:3 81:11	68:3 69:2,14
83:5 84:5,13	milestone 12:11	ndas 8:19 11:13	<b>non</b> 36:12 65:8
meetings 10:16	14:3 31:18 35:8	23:18 24:16 41:17	84:10
12:13,14 13:8,10	milestones 33:10	43:12 69:2,9 70:7	nonclinical 81:21
14:3 37:8 38:1,9	70:19	<b>necessarily</b> 26:17	notable 77:1
38:17,18 47:7	<b>minor</b> 50:15,17	38:22 40:8	notably 44:18
54:15 55:1,2,16	62:3	need 19:16 20:1	notary 85:1,18
56:2,6,12 58:8	<b>minute</b> 48:10	20:13 21:7,11	<b>note</b> 24:5 36:16,19
62:9,16 73:15	minutes 43:17	26:5 31:2 32:13	39:18 41:13
75:16,17,22 76:5	<b>missed</b> 36:10	36:7,18 37:2 47:5	<b>noted</b> 24:6 36:9
77:1,3,5,13,19	moderator 7:10	49:16 62:10 74:20	63:13 67:1 78:13
79:21 80:5	<b>monday</b> 1:8 7:16	78:10	nuances 76:9
<b>member</b> 68:18	84:8	<b>needed</b> 17:2 19:21	<b>number</b> 9:17
75:3	<b>month</b> 16:3 25:22	20:7,14 22:15	11:21 12:3,4
members 81:14	26:19,19 38:4	25:21 35:7,15	20:12,18 21:6,9
<b>memo</b> 50:3	50:19	36:1,2 50:7 56:12	26:11 27:5 28:12
mention 7:15 23:6	<b>months</b> 16:7 18:18	58:22	43:19 49:8 50:16
32:4 61:5	18:19 19:19 20:5	needs 14:21 20:8	56:8,9 79:13
mentioned 12:12	22:12 23:1,2	21:12 40:2,5	numbers 12:5
14:12 17:3,17,18	25:15,16 37:8	60:22	27:16,17,19 57:4
21:6 23:4 26:6	70:6,6 71:8 72:18	negotiated 75:4	57:10
27:2 29:1 30:4	morning 7:4 42:17	negotiating 75:4	0
38:11 66:18 68:11	48:21 62:21 68:7	negotiating 75.4 negotiations 40:17	<b>o</b> 7:1
71:6	68:12 71:6 74:3	51:12,15 82:1	objectives 52:17
<b>met</b> 25:6 26:8	<b>move</b> 42:8 46:9	<b>neither</b> 85:7 86:6	75:2
78:21	67:21	neurology 48:3	observations
metabolism 2:20	<b>moving</b> 62:2 75:10	<b>neutral</b> 36:4 56:5	13:10 24:2 57:5
5:3 52:12	83:19	70:15	57:11 63:5,8
metcalf 3:11 5:19	multidisciplinary	<b>never</b> 50:3 62:10	<b>observed</b> 26:13
74:3,4	35:12 77:4	nevertheless 29:8	83:13
methodology 81:2	multiple 21:14	new 1:13 2:13,16	<b>observing</b> 10:16
83:3,4	80:4 82:2	2:19 4:15,19 5:2	obtained 49:2
<b>metrics</b> 10:14,15	multitude 53:7	20:7 32:16 35:8	obviously 52:16
29:22,22	<b>mutual</b> 62:14	36:9,16 42:18	55:10,17 65:21
<b>michael</b> 1:20 85:2		43:2,3 45:7,9	occasional 75:22
85:17		47:21 50:19 68:19	occasions 54:13
		68:21 70:10,19	
		00.21 /0.10,17	

[occur - ph]

March 27, 2017

10.16	02 15 10		11 10 10 10 17 0
occur 12:16	opq 23:15,18	owned 41:21	11:19 12:10 15:9
occurred 24:1	24:16,18 63:1	ownership 53:12	18:6,15 28:8,13
25:15	64:18	55:6,13	34:16 39:4 43:1,8
occurring 22:13	option 38:18 39:2	р	43:19 44:1,11,12
occurs 73:14	39:4 40:4	<b>p</b> 7:1	45:6,11,14 46:1,5
ode 49:15	optional 39:15	<b>p.m.</b> 84:13	46:7,11,13 47:3
office 2:4,5,13,16	54:13	package 54:21	47:10 50:12 51:1
2:17,19 3:1,2 4:5	options 37:16	83:5	54:12 56:11 62:3
4:6,15,19,20 5:2,7	ora 23:17	page 4:2	62:8 69:4,6,15
5:8 7:8 23:14	order 10:11,15	pair 28:19 29:16	70:2,3,4 71:1,5
42:18 47:21,21,22	17:2 20:21 25:1	30:19	73:18 74:1 75:3
51:14,14,17 62:22	33:19 37:9	panel 42:8,8 68:2	75:10,11,15 78:2
63:10,13,14,16,17	organizations	panelists 8:4,5,6	78:11,20 79:1,7
63:17,20,21 79:4	41:18	42:11,12,15 67:21	pediatrics 13:4
officer 85:2	orientated 37:8	67:21 68:4	<b>people</b> 52:2 58:15
okay 49:17 58:9	orientation 38:1,4	panels 8:1	63:20,21
83:21 84:4	38:9,14,17,21	paradigm 76:18	people's 34:9
<b>old</b> 24:13	oriented 58:4	paradigms 76:21	perceived 13:19
<b>once</b> 27:20 42:12	original 9:4 11:13	part 27:9 34:6,8,9	34:9
82:15	18:7 43:12 50:14	39:11 50:7 52:6	<b>percent</b> 12:8,9
<b>ond</b> 52:13	69:3	55:5 63:22 64:6	25:6,14 26:9
ones 11:15 17:15	<b>outcome</b> 28:22	75:11	69:13,17 71:7
<b>ongoing</b> 13:17	29:6,15,18,19	participants 2:1	72:8 74:17
32:12 77:22	30:14,21 44:14	participates 23:19	perception 29:14
<b>online</b> 11:7	85:12 86:8	particular 40:7	48:5
<b>open</b> 7:16 13:15	outcomes 10:3,4	75:16 80:3	performance 69:6
13:17 14:4 79:11	28:21 29:2 30:21	particularly 53:6	performed 23:18
80:14 83:19,22	57:5	71:21 76:19 77:14	23:18
84:7	outlined 69:6	<b>parties</b> 40:13 85:9	<b>period</b> 16:3 21:13
openly 67:7	73:17 78:20	85:11 86:7	24:14,17,20,21
openness 75:20	outside 8:8	<b>parts</b> 45:7	25:1 63:19
operate 46:18	outstanding 60:20	party's 31:21	permanent 75:11
operationalize	overall 19:5 21:3	party s 31.21 paths 35:13	78:4
64:13	35:5,8 57:4 59:3	pathway 79:15,22	person 47:7
opportunities	60:12 67:1 69:12	patient 73:20	perspective 2:12
66:2	69:14 74:15,18,22	<b>patients</b> 46:8,19	3:7 4:13 5:14 42:6
opportunity 7:13	75:12 76:6 79:8	68:16 70:8 74:20	46:1 65:21 66:21
14:9 15:6,7 17:20	83:12	78:10	67:19
18:10 27:21 35:16	overlapping 20:11	<b>patrick</b> 2:13 4:14	perspectives 7:18
67:17 69:1 74:9	oversee 49:10 74:9	42:17 50:1 62:3	8:3 31:22 38:8
78:13	overseeing 24:18		42:10,13 68:2
opposed 11:19	oversees 48:1	<b>patterns</b> 16:9,10 57:9	<b>ph</b> 23:16 36:21
41:20 67:13	overton 2:9 4:10		42:22 45:4 49:6
	7:20 8:15,16	pdufa 1:5 7:7 8:19	65:19 81:7 83:21
	,	9:5,22 11:12,12	

[pharmaceutical - program]

nharmacoutical	nost 79.1616	proviously 79.2	80:16 81:12
pharmaceutical	post 78:16,16	previously 78:2	
3:1 5:7 23:14	<b>potential</b> 14:6	<b>primarily</b> 17:19	processes 82:3
59:14 63:14 68:9	54:8 77:10,11	primary 15:13,19	83:14
pharmacogeno	<b>practice</b> 34:11	16:21 30:6,8,17	<b>product</b> 9:20
46:12	39:8,13 40:12,13	36:5,7 53:13 55:4	12:19 13:2 27:9
<b>phase</b> 19:14 20:3	40:21 49:22 52:18	70:16	59:16,16 66:11
20:16 21:1 22:9	52:22	principles 46:14	79:18 80:4
phases 20:11	practices 34:1	59:2	productive 26:16
<b>phone</b> 80:1	45:7 46:14 53:3	prioritization	58:18 62:9 68:16
<b>phrma</b> 3:8 5:15	58:2 59:2 73:6	16:11	<b>products</b> 2:21 5:4
68:10,12,12,18,22	78:12 80:13	prioritize 54:5	48:2 52:13 53:18
70:1 72:14	<b>pre</b> 12:13,14,17	prioritized 16:14	57:18 61:1,1
<b>pilot</b> 43:17,20	13:15,22 14:2	priority 14:14	79:14 80:22 81:9
44:4,5,8	23:13,17,19 37:9	15:1 16:12 17:16	81:22 83:2
<b>place</b> 20:5 22:16	38:10 54:12,19,19	18:18 22:14 25:17	<b>program</b> 1:3 2:5,5
23:1,2,9 24:11,18	54:22,22 55:1,2,2	29:21 30:3 31:3,6	3:16 4:6,6 6:4 7:6
28:12,14 51:15	55:7 59:19,21	31:7 38:2,12	7:14,22 8:3,18 9:6
65:15 82:4	63:16 64:10,17	44:22 57:7 66:3	9:7,9,21 10:1,10
planned 38:11	65:5 76:5 83:5,5	69:21 70:6	11:3,5,12,16,20
planning 19:14	predictability	proactively 81:2	12:6,9,12 14:13
20:3 35:11 76:7	29:11 35:9 41:6	probably 12:17	14:16 15:5 16:2,7
<b>plans</b> 34:14	61:7 72:7	50:1 51:14	17:8,10,18 18:5,9
players 77:7	predictable 33:3	problematic 15:18	18:10,13,16,17
<b>pleased</b> 72:14 73:7	71:4	problems 48:16	22:8 24:1,12 25:5
83:12	premature 37:13	procedures 33:22	25:6,9 27:3,4,11
<b>pmc</b> 13:3	preparation 19:14	73:13	27:11,14,15,22
<b>pmcs</b> 13:7	19:17 20:3 36:6	proceeding 34:3	28:6,20,22 29:2,3
<b>pmr</b> 13:3	prepare 77:10	85:3	29:5,7,10,14
<b>pmrs</b> 13:7	prepared 86:3	proceedings 85:4	31:10,12,14 32:3
<b>point</b> 9:18 26:2	preparing 21:3	85:6	32:20 33:1,10,19
36:15	<b>present</b> 7:13,22	<b>process</b> 3:2 5:8	34:2,6,7,12,19
<b>pointed</b> 76:10,14	presentation 2:8	10:2,6 19:1,13	35:5,8,18 36:2,3
76:20	4:9 8:14 11:6	21:1,3,18,22 23:8	36:12 42:10,21
<b>points</b> 35:10 43:10	48:17 63:13 74:14	23:12,13 24:14,19	43:8,16,21 44:1,4
82:22	presented 57:5	25:20 26:5 29:17	44:10,13,15 45:3
policies 73:13	preserve 70:5	29:20 36:16 39:3	45:6,8,13 46:2
policy 79:4	president 2:10 3:9	43:2,11 45:5,10	47:2,9 48:5,7,15
positive 29:14	3:12 4:11 5:16,21	46:3,7,16 47:15	48:17,19,20 49:2
31:15 33:2 36:1	7:20 68:8 74:4,7	58:4 60:17 61:15	49:19,21 50:2,2,7
48:5,6,6 52:9,15	<b>pretty</b> 26:12 34:1	62:1,22 63:17	50:22 52:4,15,19
75:13 79:9	44:16 47:16 48:15	64:8 65:15 69:8	57:2,14,20 59:1
possible 14:11	56:2 57:4,12 62:2	69:15 71:3,14	64:7 68:3 69:2,4,7
35:14,21 46:17	previous 75:18	73:2,20 76:1	69:10,20 70:2,3
		77:14 78:6 80:12	70:13,14,19 71:8

[program - registration]

#### March 27, 2017

71:10,12 72:9,10	psychiatry 48:2	44:21	receiving 39:9
72:11,22 73:5	<b>public</b> 6:7 7:5,13	rates 14:22 15:12	72:17
74:1,10,12,16,22	7:17 8:7,9 60:22	17:5 30:3 31:1	<b>recognize</b> 81:19
	,	57:6 69:9,12,16	
75:8,13 78:4,5,7	67:13 83:19,22	69:19 74:17	recognized 44:9 47:10 54:17
79:1,3,7,8,9,15	84:7 85:1,18		
<b>program's</b> 73:17 78:19	<b>published</b> 11:3,5 23:10 45:12	<b>rationale</b> 40:19 71:15 78:15	<b>recommend</b> 26:20 71:19
	- · ·		
programming 54:18	<b>purpose</b> 19:4 25:8 62:6 77:19	rationales 40:11	recommendation
		<b>reach</b> 45:20 <b>react</b> 63:2 67:18	19:2,6 21:4,15,16
<b>programs</b> 2:4 4:5 7:9 9:12 61:13	<b>pursue</b> 40:4		21:17,19 22:10,18 22:19,21 23:21
75:18 81:21	<b>put</b> 51:11,16,22 63:6	<b>reacting</b> 55:8 67:14	
		read 27:17	25:10,11,14,19 26:19 34:3 35:7
<b>progress</b> 14:6,7 69:14	q		36:21 38:15 39:11
	<b>q&amp;a</b> 6:7	readily 79:17 readiness 14:1	40:18 42:1
<b>project</b> 32:8 56:7 70:16	<b>q3</b> 75:5		40:18 42:1 recommendations
<b>prolong</b> 81:18	qualitative 10:22	<b>ready</b> 56:3 68:1 <b>real</b> 62:18 73:6	9:2 11:1 12:13
promising 64:14	47:11	reality 55:22	23:2 33:15,15,17
-	<b>quality</b> 3:1 5:7	•	35:4 63:7 65:17
promote 78:8	12:19 13:2 23:15	really 9:12 13:7	
promoting 73:12	27:9 30:11 61:17	15:12 18:11 30:12	record 85:6
prompt 81:17	63:14 66:10 74:19	32:17 36:15 37:16	recorded 85:4
promptly 35:14	81:20	43:3,15 47:11	red 22:20
properly 56:2	question 51:8	53:13 60:15 61:18	reduce 53:2
<b>proportion</b> 17:12	questions 6:8 9:1	61:22 62:6,9	reduced 85:5
28:10	10:12 28:17,17,19	64:11 66:5,5	reduces 40:15
<b>proposed</b> 40:11,19	29:16 30:19 31:9	79:16 80:18 84:4	reemphasizes
78:2	32:1 37:22 40:3	reason 11:22 19:7	74:15
proposes 45:12	84:2	23:22 26:4 51:19	refer 41:8
proposing 39:4	quicker 76:3	52:1 62:12	<b>refined</b> 34:21 35:1
prospectively	quickly 81:10	reasonable 51:5	73:10
82:22	quite 13:13	<b>reasoning</b> 40:14	<b>refining</b> 46:3
protocols 10:14	r	reasons 25:18,19	<b>reflect</b> 13:7 43:17
provide 8:2,9,20	<b>r</b> 7:1	26:8 28:9 64:22	reflections 48:4
42:20 48:16 69:1	<b>r</b> 7.1 <b>ra</b> 64:5,12	65:2	refuse 49:5 50:9
82:13 83:2,9	ra 64:5,12 raised 73:9	receipt 16:4 18:18	refused 49:7,8
provided 31:22		18:19 19:20 25:16	regard 54:10 55:1
33:7 34:21 42:12	raising 77:12	40:5 50:14	70:12 71:5,21
83:4	range 18:12 23:3	receive 14:20 18:4	72:3,21
provides 31:20,21	rapid 75:21 80:7	28:2 37:15 72:19	regarding 7:17
<b>providing</b> 23:6	rare 46:11	83:5	78:15
35:11,16 37:20	rate 12:3,7 14:12	received 11:15	regardless 29:14
38:16 39:7,21	14:16 15:2,3,10	17:16 18:3 28:10	37:1 54:4
40:10 42:9 81:2	15:21 17:14 27:3	71:8 72:9,17	registration 8:8
	27:5 29:4 30:5	76:16	

# [regularly - right]

March 27, 2017

	Γ	I	[
regularly 52:20	request 37:7 39:5	response 27:2,8	32:19 33:6,9,11
regulatory 3:9,16	39:12,20,22 40:1	34:21 39:20,22	34:18 35:6,18
5:17 6:5 10:3,4	40:7 51:7 58:13	51:7 67:14 72:2	36:1,5,7,8,16 37:5
29:2 32:8 68:9	71:16 72:2 80:6	84:3	37:11 38:2,7,17
70:16 71:2 73:2	80:19 82:11	responses 12:3	38:19 39:3,7,17
74:8 79:4	requested 82:19	37:21 39:8,10,13	40:12 41:5 42:21
related 46:11	82:21	54:14 66:15 71:16	43:2,8,10,11 45:5
53:17 85:8 86:6	requests 39:16	82:15,17	45:8,9,10,17,19
relates 71:21	51:4 71:18 81:10	responsibilities	45:21 46:3,6,16
relationship 28:20	81:13 82:12,20	23:13 24:15 64:10	47:12,15 52:20
28:21 29:1,17	<b>require</b> 33:5 52:5	responsible 56:22	53:12 54:1,9,21
30:20	required 33:11	responsive 32:9	55:5,8 56:21 62:1
relationships 10:1	38:22 40:16,16	73:4	66:6,19 69:2,8,15
relative 85:10	requirements	responsiveness	69:16 70:5,7,18
relatively 17:5,6	12:12 34:19 36:17	66:12 67:15	70:18,21 71:2,14
27:5 72:1	78:17 81:20 82:10	restrooms 8:11	71:20 72:6,15,21
<b>relies</b> 72:22	requires 59:19	resubmission	73:2,19 75:15,18
remaining 17:20	<b>research</b> 2:9 4:11	27:20 28:14	75:20 76:1,6 77:3
remediated 48:11	7:10,20 8:17 68:9	resubmissions	77:6,7,12,14,15
remember 11:18	68:13 74:13 76:15	28:12	77:16,17 78:12,14
remembering	reservations 48:7	resubmit 27:21	79:10,14,15,19,22
28:8	52:5	28:2	80:7,9,15,18,21
remind 30:7	resolution 20:16	resubmitted 28:7	81:8 83:8,13
reminder 8:11	22:9 33:6 76:3	28:7	reviewed 9:20
84:7	resolutions 67:12	result 15:20 70:8	54:1
reminders 34:11	resolvable 35:22	71:18	reviewer 37:20
removed 33:17	<b>resolve</b> 14:10 15:7	resulted 80:6	58:11
<b>rems</b> 13:4	17:20 20:20 26:1	resulting 36:6	reviewer's 58:9
renal 48:2	26:16,22 35:13,17	results 8:22 12:19	reviewers 24:8
renegotiated	60:7 71:13	13:11 23:7 24:4,5	35:19 36:5 39:14
42:21	<b>resolved</b> 25:21,22	28:15 32:14 41:4	51:9 52:6 54:5
<b>report</b> 11:2,4,7,9	40:9 58:14,20	41:15,19 47:16	55:13 58:10 59:3
23:8,10 24:6,10	resolves 60:20	72:6	70:16
25:4 28:6 33:14	resolving 19:1	<b>review</b> 1:4 3:5	reviewing 10:17
33:16 35:4 44:16	25:12,13 32:1	5:12 7:6 9:11,13	<b>reviews</b> 9:14,15
58:9,11 63:6	77:7	9:17 10:2,6,8,18	10:10 29:7 31:8
69:10 71:7 72:8	<b>resource</b> 36:3 56:5	13:6,9 14:4,6 15:1	32:20,22 33:2,3
72:16 73:7	70:15 71:2	15:13,19 16:3,12	34:17,22 35:2,10
reported 1:20	resources 70:13	16:15,20,21 17:1	36:11 39:6 53:15
69:9,11	respect 53:1	17:16 18:12 19:22	54:6 58:12 77:21
<b>reports</b> 60:6 70:14	respond 33:19	22:13 26:3 29:11	<b>rid</b> 61:13
represents 59:11	40:15,22	29:17,20,21 30:3	ridiculous 49:16
68:12	responding 39:21	30:6,8,17,18 31:3	<b>right</b> 8:8,12,15
	81:12	31:6,7,13 32:1,7	18:15 42:5 51:3

# [right - staff]

March 27, 2017

52:8	see 17:8,12 18:2	showing 22:6	slides 25:7
<b>risk</b> 36:10 65:4	18:12 20:11 22:11	<b>shows</b> 63:8	small 27:6,16,19
<b>rob</b> 74:3	22:19,21 27:7	showstoppers	28:3 45:15 50:16
<b>robert</b> 3:1,11 5:6	39:13 43:13 50:19	54:8 55:18	72:1
5:19	55:12,14 59:22	side 8:12 40:21	<b>smaller</b> 9:17 28:10
<b>robust</b> 73:13	61:10,14 65:13	42:19 82:14	57:10
<b>role</b> 74:8	73:7 83:21	<b>sides</b> 56:17	<b>smith</b> 2:19 5:1
<b>roles</b> 64:10	<b>seeing</b> 10:6 66:20	<b>sign</b> 8:7	52:11,11
<b>room</b> 8:12 56:10	<b>seen</b> 13:13 44:14	signatory 34:5	smoothly 34:4
roughly 11:4 12:9	57:12 75:13,19	47:22 56:9 73:9	<b>soon</b> 64:18
16:7 26:9	76:21	signature 85:16	<b>sort</b> 60:1 61:12
<b>row</b> 42:14 67:21	selected 17:9	<b>signed</b> 83:22	<b>sound</b> 71:4
<b>rpm</b> 32:7	sending 67:14	significant 14:18	<b>sounds</b> 56:15
<b>rpms</b> 59:5	sense 44:4 53:11	15:14 27:18 28:12	<b>span</b> 43:5
<b>run</b> 45:4 46:16	separate 64:16	29:4 69:21 77:16	<b>speak</b> 47:16
S	65:2	significantly 12:7	speaking 53:14
<b>s</b> 7:1	separately 10:19	44:21 75:14	68:5,11
<b>safe</b> 70:9 73:21	31:14	signing 83:10	special 16:12,16
74:19 78:8	served 45:8	<b>silver</b> 1:14	17:3,7,9,13 38:20
<b>safety</b> 9:19 13:4	serving 35:10	<b>similar</b> 33:16	<b>specific</b> 38:10
18:1 27:9,13	session 42:8 68:2	59:16 70:13	specifically 48:15
82:21	83:20 84:1	similarly 18:7	<b>speed</b> 81:7
sample 28:3	set 10:12,13 11:1	32:2	<b>spend</b> 25:12,13
sample 20.5 sampling 17:9	33:14	<b>simple</b> 39:15	54:17
satisfactory 39:20	settled 24:18	<b>simply</b> 39:21	<b>spent</b> 46:2 47:14
save 52:7	severity 20:19	site 19:5,7,15,20	<b>spoke</b> 43:16
save 52.7 savings 52:8	21:10	20:6,8 21:3,12,14	sponsor 37:1
savings 52.8 saw 12:6 22:2 24:3	<b>share</b> 79:7 80:14	21:15,17,21 22:8	65:20 71:12 73:1
30:22 46:11 57:2	<b>shared</b> 14:5 39:17	22:10,20 26:19	76:2,22 81:12
64:2 75:10	43:9 79:18	41:20 60:11,12,16	82:9,13
<b>saying</b> 36:14 50:3	<b>shift</b> 52:21	sites 19:3,16 20:1	<b>sponsor's</b> 66:21
67:2,3	shifted 63:15	20:5,7,13 21:6,11	<b>sponsors</b> 37:2,4,7
schedule 56:8,9	<b>short</b> 17:6 34:20	22:3,4,11,14	37:14,22 65:19
59:21 84:5	43:5 58:10,16	81:16,17	76:18 77:20 78:1
<b>scheduled</b> 60:4	68:10	situation 36:13	78:5
scheduling 19:16	shortage 61:1	situations 15:10	spring 1:14
science 3:9 5:16	shorten 81:22	17:1 25:20	staff 2:14 4:16 8:1
68:8	<b>shorter</b> 16:15	six 18:18 25:15,22	10:9 13:12 26:14
scientifically 71:4	17:14 31:4,7	26:19	31:10,14 32:1,7
scope 9:5	34:18	<b>size</b> 28:3 37:1	32:11,19 33:9
scope 9.5 search 68:19	<b>show</b> 44:20 49:7	<b>skew</b> 60:15	36:14 42:9,18
search 68.19 seat 42:13	62:18	skills 85:7	55:5 70:21 71:2
seat 42:15 second 21:17 28:3	<b>showed</b> 17:22	<b>slide</b> 31:11 49:7	75:15,20
29:16 39:15 52:7			

[stage - things]

March 27, 2017

			1
<b>stage</b> 21:2 83:8	<b>structure</b> 23:9,11	<b>support</b> 71:2 75:9	47:12 70:18 79:18
stages 55:7	32:16 37:3,10,18	supported 70:1	79:20
stakeholder 8:5	54:15 59:5 82:3	supposed 49:1,3	technical 54:18
stakeholders 7:13	structures 54:16	<b>sure</b> 46:16 66:14	teleconferences
8:2 42:14 73:19	studies 83:1	surprise 15:12	75:21 82:19
74:1	study 50:19	54:9 65:18	temporary 44:6
<b>stand</b> 35:4	subject 11:6	surprises 48:10	<b>ten</b> 18:19 25:16,22
standalone 65:3	submission 12:13	61:9,11,14	26:19
standard 14:15	12:14,17,20,21	surprising 12:17	<b>tend</b> 77:18
18:19 25:17 39:1	13:15,22,22 14:2	36:21	tended 14:21 15:1
45:2 57:7 69:21	18:8 37:9 48:22	surveillance 64:16	15:19 16:14 22:3
70:7	49:4 50:12,14	64:20 65:7,9	30:9 31:1,5
standards 61:21	54:12 55:1,7	sustained 69:14	tends 41:21
<b>stands</b> 36:14	65:22 71:11 72:1	synonymously	<b>term</b> 44:8
standup 64:18	74:9 76:5 81:11	44:5	terms 10:7,21
start 8:4 9:3 11:10	82:10	t	11:10 13:20 14:19
42:18 59:22	submissions 38:5	table 4:1 8:8 11:8	15:11,22 16:9,17
<b>starting</b> 16:4 24:6	49:2 66:1	42:11 51:3 53:9	19:11,11 20:12
42:22 63:10 80:21	<b>submit</b> 7:17 14:1	tables 55:12	23:5,6 24:3,18
stated 31:16 78:2	49:17 50:8 84:8	tabics 33.12 tahira 3:15 6:2	30:14 32:5,15
<b>states</b> 21:9 70:8,14	submitted 19:15	79:2	39:19 40:2 41:2,9
70:18 72:8,16	82:15,17	take 20:5 28:12,14	43:16 44:5 47:13
73:8	substance 59:14	42:13 48:4 51:15	51:2,12,14 80:13
statistical 10:22	substantially	55:6,11,13 60:1	82:5
28:4	53:22	82:13	<b>text</b> 81:7
statistically 12:6	substantive 33:5	<b>taken</b> 10:20 85:3,9	thank 8:13,15
14:17 27:18 29:4	35:17,22 77:16	talk 9:1 46:8	42:5,7 46:22
44:20 69:20	<b>success</b> 45:13 48:8	48:18 49:6 79:17	67:20 68:1,5,22
status 24:8 32:13	49:19 52:4 72:22	talked 33:13 47:4	73:18 74:2,11,12
35:13 41:4,15	74:16 76:6 77:15	talking 43:20	78:18 79:1,6
58:11,12 67:8,8	80:15	53:21 61:16	83:16,17 84:5,12
72:5 77:4	successes 78:3	talks 48:19	<b>thanks</b> 62:20
stay 83:18 84:11	successful 35:5	target 25:5,15	67:17
<b>stood</b> 30:1 63:14	75:1	26:8 39:7,12	therapeutic 37:6
<b>stop</b> 47:18 52:10	successfully 69:5	83:10	<b>therapy</b> 16:13
56:14	sufficient 17:22	targeted 58:11	60:22 79:13,22
stopping 62:18	37:12	task 81:6	80:4 81:9
<b>strategic</b> 2:4,5 4:5	suggests 26:15	team 37:5 45:17	thing 26:17,18
4:7 7:9	<b>suits</b> 62:6	53:13 75:4 77:2	32:4 39:18 50:18
strategy 80:18	summaries 82:11	81:13	55:15 61:1,4 62:7
<b>stream</b> 56:13	summary 11:9	team's 38:19	<b>things</b> 9:16 20:10
street 61:6	52:3 56:15	teams 9:14 10:19	24:18 48:20 49:1
<b>stress</b> 36:13	<b>summer</b> 45:12	36:8 37:11 38:17	51:3,10 57:9
	47:1	39:7,17 40:12	58:19 60:13 61:13
		57.1,17 -0.12	

## [things - variation]

March 27, 2017

61.16 22 62.4	48:22 54:1,18	transitioned 23:11	understandable
61:16,22 62:4 63:2,4,12 64:15	48:22 54:1,18 55:11 57:7 59:8		82:8
65:16 66:19	63:15 64:21 65:3	<b>transparency</b> 1:4 7:6 9:14 14:8 25:2	
think 18:20 26:11	69:15 71:11 72:17		<b>understanding</b> 13:21 14:5 31:21
		29:11 32:13 35:6	
37:14 43:8 44:14	72:19 73:6 82:10	41:5 48:9 52:16	37:10 39:3 66:18
45:6,11 46:1,5,9	82:13	55:3 56:18 61:7	undertaking
46:14,17 47:10,16	timed 56:2	72:7 75:18 77:9	72:15
48:8,8 49:7,18,19	<b>timeframe</b> 34:18	79:11	<b>unger</b> 2:16 4:18
50:2,4,6,7 51:10	34:20 48:11 66:16	transparent 33:3	47:20,20 51:2
51:12 52:4,8,14	<b>timeline</b> 46:10,20	64:3 67:4,6	<b>unique</b> 59:11
52:15,17 53:2,4	72:6 77:5 81:22	treatments 70:5	united 21:8 70:8
54:10 55:2,15,18	<b>timelines</b> 70:7	trick 43:16	universal 34:1
55:21 56:6,11,14	72:10,11 80:7	tried 49:11 57:16	unmet 14:21 31:2
56:15,16,18 57:8	83:13	59:12	unpredictability
57:20 58:3 59:1,3	timely 70:9 73:20	trigger 65:4,5	82:7
59:8,12 60:17	74:19 78:9	triggered 64:20,21	update 78:11
61:5,10,12,12	times 18:12 41:17	true 18:5 35:21	upfront 80:19
62:2,6,19 63:8,10	67:9 76:10	85:6	<b>use</b> 37:21 47:15
64:14 65:12,13	timing 10:8 13:8	<b>try</b> 50:5 51:22	76:17
67:2,6 74:15 82:7	19:11 71:17	60:7,20	<b>useful</b> 38:15 53:6
thinking 41:1	today 7:10 73:19	<b>trying</b> 51:11	55:18
79:18 80:17 82:6	74:12,14 84:6	<b>turn</b> 8:12 47:18	<b>user</b> 57:1
<b>third</b> 52:7	today's 7:11,19	<b>turned</b> 62:15	<b>usually</b> 19:19 20:5
thoroughness	told 49:11	turns 20:8 55:12	v
36:11	top 27:7	tweaks 45:12 62:3	<b>v</b> 1:5 7:7 8:19 9:5
thought 44:5	topics 12:16,18,22	twelve 23:3	9:22 11:12 18:15
threaten 49:3	13:2,5 63:3	<b>twice</b> 44:11	43:8,19 44:1,11
<b>three</b> 14:15 15:16	topline 12:19	<b>two</b> 11:2 16:3,7	45:6 46:11 47:3
27:7 48:17,18,19	total 12:4 33:10	21:8 28:9 30:2,15	47:10 50:12 56:11
49:10,14,17 71:8	<b>totaled</b> 11:16	43:1 49:17 51:9	62:8 69:4,6,15
<b>tight</b> 66:16	touch 63:12	61:6 72:22 75:14	70:2 73:18 75:10
time 8:6 10:3 15:8	touchpoints 53:5	80:8	78:20 79:7
15:13,19,22 16:1	track 51:4,17	<b>type</b> 37:7,21 54:14	valerie 2:9 4:10
16:5,9,18,21 17:6	81:21	58:19 78:15	7:19 8:10,13,16
17:14 18:7,11	tracking 39:16	typewriting 85:5	42:7 51:6 57:5
21:13 23:7 25:11	traditions 57:15	typical 22:17	59:12 74:13 76:20
25:13,15 26:2,3,6	transcriber 86:1	typically 22:22	valuable 76:22
26:9,13,16 27:20	transcript 86:3	23:2 31:16 59:15	value 13:13 29:10
28:1,1,4,11,22	transformation	u	38:16 77:1
29:6,15,18 30:6,8	3:13 5:22 74:5	uncovered 21:10	variability 20:12
30:14,16,17,21	transition 8:4	understand 14:10	variable 18:9
31:4 33:20 40:16	23:16 24:11,14,17	40:14,21 66:21	20:18 21:5,13
43:2,5,9,11,15,21	24:20,22 32:16	71:15 80:18	variation 51:13
44:8 47:14,15	63:19 64:1	/1.13 00.10	

[various - yoni]

various 17:8	weeks 43:19 49:17		
<b>vehicle</b> 51:21	welcome 2:3 4:3		
vereshchagina 3:8	7:3,4		
5:15 68:7,8	went 9:7 25:7 32:6		
<b>versus</b> 21:9 27:12	47:13 79:14		
39:21 49:22 51:9	withdrawals 12:4		
<b>vi</b> 39:4 44:12	witnessing 47:7		
45:11,14 46:5,7	word 51:17		
46:13 51:1 54:12	work 14:9,10		
62:3 70:3,4 71:1	26:21,22 33:10		
74:1 75:3,11 78:2	35:11,19 36:6,12		
78:11 79:1	51:16 57:17,18		
<b>vice</b> 2:10 3:9,12	60:5,19 63:21		
4:11 5:16,21 7:20	76:9,11 79:4		
68:8 74:4,7	worked 79:16		
<b>view</b> 29:10 74:22	80:10		
<b>viewed</b> 45:13	working 61:2 64:4		
<b>views</b> 7:14 76:4	70:2 73:22 76:18		
volume 39:5	worth 51:10		
W	wrap 67:2		
want 7:15 19:10	wrinkle 23:6		
44:1 46:22 48:4	write 48:18		
50:10,18 54:6	written 37:21		
55:12 83:17	40:20 49:20 54:14		
wanted 17:4 23:6	у		
32:4 44:12 49:15	year 75:6		
62:11 63:2,12	years 11:3,4,20		
65:16	12:9 24:13 28:13		
warranted 9:19	33:13 43:1 46:2		
17:21	57:18 58:8 64:5		
washington 79:5	70:22		
washington 79.5 way 19:12 32:6	<b>voni</b> 83:20		
45:18 61:6,8	yom 05.20		
68:18 72:22 75:14			
ways 18:20 37:19			
71:19 78:21			
we've 44:14 45:1			
53:15,21 54:11,17			
54:22 56:13 57:12			
57:16 58:7 59:3			
64:4 75:13,19			
76:21 83:12			
website 11:7			