



## Economics and Risks Associated with FDA's QMM Rating Program

#### **Clifford Rossi, PhD**

Professor-of-the-Practice and Executive-in-Residence Robert H. Smith School of Business UNIVERSITY OF MARYLAND, COLLEGE PARK, MD

CDER's Quality Management Maturity (QMM) Program – May 25, 2022



# Study Objectives and Overview



- Identify market barriers to manufacturing investment with and without a quality rating
- Understand the economic consequences and effectiveness of manufacturing quality ratings



Pharmaceutical Market Structure Factors Affecting Investment in QMM



- Information asymmetry precludes manufacturing quality from entering product negotiations
- FDA "Safe & Effective" doctrine contributes to lack of product differentiation by quality
- Price inelasticity of drug products as necessities, limits effectiveness of quality-based pricing



Pharmaceutical Market Structure Factors Affecting Investment in QMM



- Wide variation in degree of market competition for drug products
- Generally tight manufacturing capacity
- Complexity among buyer, sellers and intermediaries for pharmaceutical products





# **Economics of Pharmaceutical**

Market



- Multiple markets exist with varying degrees of competition
- Market competition defined by the number of sellers and buyers and their market power
- Markets considered for this study:
  - Competitive (baseline)
  - Oligopolistic (few sellers)
  - Monopolistic (1 seller)
  - Oligopsonistic (few buyers)



# **Economics of Quality Ratings**



- Consider a market with 2 sellers (oligopoly) where no manufacturing quality rating exists
- Buyers are unable to distinguish a high-quality manufacturer (M1) from low quality (M2)
- As a result, both sellers face the same demand curve







- Introduction of a quality rating changes the market dynamics from before
- If M1 (M2) receives a higher (lower) rating, each face a different demand curve
- Subsequently, this could affect price and quantity in the market for a drug product



#### Price Differentiation Under a Ratings System



- In a market without a rating, equilibrium is found at price P and quantity Q
- With a rating, prices and quantities differ between M1 and M2





## Implications for QMM



- Product differentiation based on quality ratings provides market signals that could incent manufacturers to invest in QMM practices
- Market limitations include:
  - Product price inelasticity
  - Level of market adoption of a voluntary rating
  - FDA resources to support a ratings assessment process
  - Existing market complexities reducing end user demand for quality
- Quality ratings may have greater utility in promoting investment in QMM via negotiations for drug formulary placement





# **Questions?**

#### **Clifford Rossi, PhD**

Professor-of-the-Practice and Executive-in-Residence Robert H. Smith School of Business UNIVERSITY OF MARYLAND, COLLEGE PARK, MD





Based on my research, FDA should not only embrace the implementation of QMM ratings but provide sufficient resources to build it out for maximum industry impact



## References



- G. Akerlof, The Market for Lemons: Quality Uncertainty and the Market Mechanism, Quarterly Journal of Economics, 1970, The MIT Press. 84 (3): 488–500.
- CMS, 2008, Design for nursing home compare 5-star rating system: Users guide.
- CMS, Care Compare website, <u>https://www.cms.gov/nursing-homes/patients-caregivers/finding-home</u>.
- S. Huang, and R. Hirth, Quality Rating and Private-Prices: Evidence from the Nursing Home Industry, J Health Econ, 2016 Dec;50:59-70. doi: 10.1016/j.jhealeco.2016.08.007. Epub 2016 Sep 3.
- S. Ozusaglam, S. Robin, and C.Y. Wong, Early and late adopters of ISO 14001-type standards: revisiting the role of firm characteristics and capabilities, Journal of Technology Transfer, 43 (5). pp. 1318-1345. ISSN 0892-9912.
- A.Thierer, C. Koopman, A. Hobson, and C. Kuiper, How the Internet, the Sharing Economy, and Reputational Feedback Mechanisms Solve the "Lemons Problem", University of Miami Law Review, 80:830-878.
- K. Yeung A. Basu, R.N. Hansen, and S. D. Sullivan, Price Elasticities of Pharmaceuticals in a Value-based Formulary Setting, Working Paper 22308, <u>http://www.nber.org/papers/w22308</u>, National Bureau of Economic Research, June 2016.



