

## FDA FY2025 Small Business Fair

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## Welcome to the FDA FISCAL YEAR 2025 SMALL BUSINESS FAIR

November 14, 2024



# Welcome & Opening Remarks

Leonard Grant Head of Contracting Activity Food & Drug Administration

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## HCA Welcome



### The Food and Drug Administration (FDA) recognizes that Small Businesses are the backbone of the US Economy

- America's 32 million small business owners are the engine of job creation and economic growth in this country Ο
- Understand the need for greater support (education, information, access) for Small Businesses to advance equity Ο
- Need Small Businesses to thrive not just survive  $\bigcirc$

#### It is important to the FDA to partner with the Small Business Community

- FDA historically meets or exceeds its annual Small Business Goals; FY24 FDA met ALL SB goals 0
- FDA hosted 2 Small Business Vendor Fairs in FY24  $\cap$
- FDA's FY25 Q1 Procurement Forecast is released in HHS' Small Business Customer Experience (SBCX) portal 0
- Looking to increase Small Business "Meet and Greets" throughout the year 0
- OAGS staff works closely with the SBA, HHS Office of Small and Disadvantaged Business Utilization (OSDBU), and our Small Business Specialist (Cindy Anderson) to support access to federal contracting opportunities within the FDA
  - HHS OSDBU Small Business Customer Experience (SBCX) https://mysbcx.hhs.gov 0
  - Actions go through our Small Business Specialist, and if necessary, SBA PCR for review and concurrence 0
- Take advantage of this informative event and the opportunities provided to understand our mission, meet, and network with the attending FDA staff (to include Contracting, Program), Large Business Partners, and **GSA Customer Service Managers**

## **OAGS Contact Information**



- Ron Loube, Associate Director, 240-402-7539 / ronald.loube@fda.hhs.gov
- Andrew Jernell, Acting Senior Acquisition Advisor, 240-402-0742 / andrew.jernell@fda.hhs.gov
- Natalie Mitchell, Acting Director, Division of Information Technology Acquisitions (DITA) [All IT] 301-796-8858, Natalie.Mitchell@fda.hhs.gov
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- Kimberly Pendleton, Director, Division of Grants, Agreements, and Acquisition Support (DGAAS) [Grants] 240-402-7610 / kimberly.pendleton@fda.hhs.gov
- Vidya Vish, Director, Division of Acquisition Operations (DAO) [Professional Services, Training, Research Services (BAA)] 240-402-7576 / vidya.vish@fda.hhs.gov
- Bryan Jones, Director, Division of Systems, Policy, and Program Support (DPSPS) 240-402-7571 / bryan.jones@fda.hhs.gov

Cynthia Anderson, FDA Small Business Specialist <u>Cynthia.Anderson@hhs.gov</u>



## Office of Acquisitions and Grant Services Overview

Kofo Adenola





- FDA Mission
- OAGS Mission, Vision, & Goals
- Organizational Structure
- Small Business Goals & Statistics
- How to Do Business with FDA
- Key Contacts

## The FDA Mission





The Food and Drug Administration is responsible for protecting the public health by ensuring the safety, efficacy, and security of human and veterinary drugs, biological products, and medical devices; and by ensuring the safety of our nation's food supply, cosmetics, and products that emit radiation.



 FDA also has responsibility for regulating the manufacturing, marketing, and distribution of tobacco products to protect the public health and to reduce tobacco use by minors.



FDA is responsible for advancing the public health by helping to speed innovations that make medical products more effective, safer, and more affordable and by helping the public get the accurate, science-based information they need to use medical products and foods to maintain and improve their health.



FDA also plays a significant role in the Nation's counterterrorism capability. FDA fulfills this responsibility by ensuring the security of the food supply and by fostering development of medical products to respond to deliberate and naturally emerging public health threats.

## OAGS Mission, Vision, & Goals

Mission

To provide high quality acquisitions and assistance agreements outcomes to FDA.

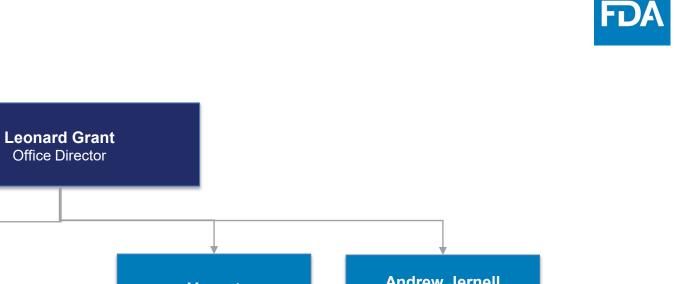


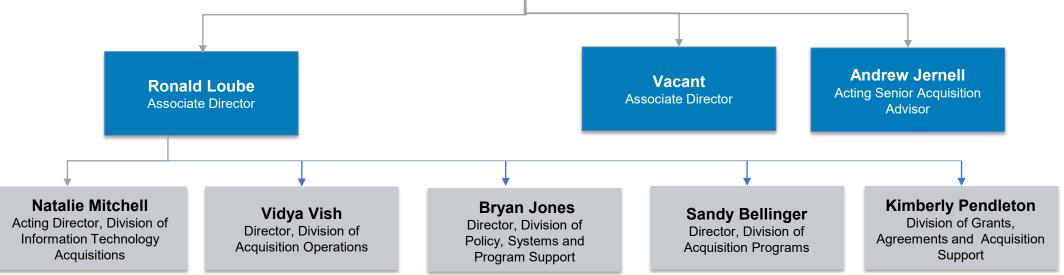
To be an acquisition center of excellence by **fostering strategic collaboration** with our partners and **empowering our workforce** to achieve results that protect and promote the health of all Americans while maintaining the public trust.



- Build effective partnerships with our FDA Customers and Stakeholders
- Mature our Acquisition Practices
- Institute a Performance Culture
- **Develop** our Organization and our People

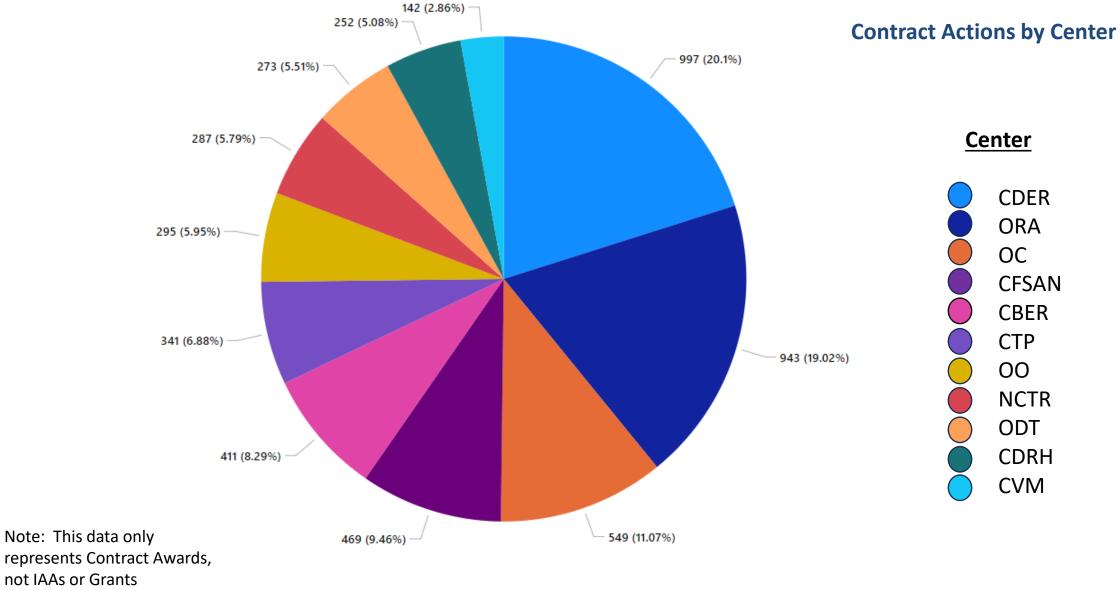
## **Organizational Structure**



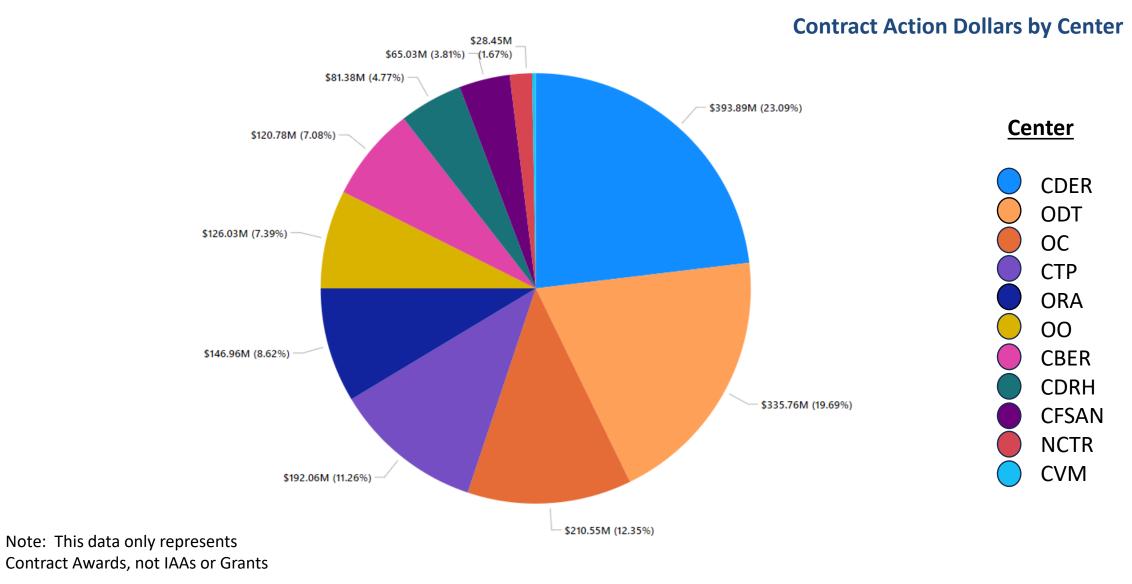


Our staff provides the required depth of knowledge and experience to award and manage billions of dollars in contracts and grants to improve mission outcomes across the FDA

### FY24 Statistics for OAGS FDA



## FY24 Statistics for OAGS FDA



## **FDA Socioeconomic Goals**

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Small Business Award Categories	FY Goal (FY15-21)	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY Goals	FY 24 (Draft)
Small Businesses	38%	48.50%	39.64%	36.80%	39.06%	40.09%	34.33%	33.49%	38.02%	33.06%	44.35%
Small Disadvantaged Businesses	5.00%	27.90%	24.31%	25.00%	27.14%	26.96%	23.84%	23.96%	25.84%	26.50%	30%
Women-Owned Small Businesses	5.00%	17.80%	14.22%	14.10%	14.13%	12.68%	10.33%	11.01%	11.58%	9%	12.12%
HubZone Businesses	3.00%	2.00%	1.40%	1.80%	2.75%	4.09%	3.81%	4.48%	4.37%	4.34%	6.35%
Service-Disabled Veteran Owned	3.00%	4.90%	3.42%	3.40%	2.81%	3.91%	2.29%	3.22%	3.79%	4.41%	5.43%

### In 2024, FDA awarded more than \$769.16 Million to Small Businesses!

## Top 10 Contract Expenditure Categories for FY 2024 FDA

### **Top 10 Vendors**

Vendor Name	Sum o	of Dollars Obligated
DELOITTE CONSULTING LLP	\$	147,881,571.00
TRUE NORTH COMMUNICATIONS INC	\$	77,060,488.00
BOOZ ALLEN HAMILTON INC	\$	68,261,517.03
REI SYSTEMS INC	\$	42,407,961.97
HP ENTERPRISE SERVICES LLC	\$	41,326,555.23
HARVARD PILGRIM HEALTH CARE INC	\$	35,805,908.27
MPF-ZAI SOLUTIONS LLC	\$	32,016,257.76
INTERNATIONAL BUSINESS MACHINE COPORATION	\$	31,567,180.95
EAGLE HILL CONSULTING LLC	\$	31,412,119.88
IDERA INC.	\$	31,070,360.21
Grand Total	\$	538,809,920.30

### **Top 10 NAICS**

Top 10 NAICS by Expenditures	Sum of	Dollars Obligated
CUSTOM COMPUTER PROGRAMMING SERVICES – 541511	\$	299,832,202.89
ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT CONSULTING SERVICES – 541611	\$	267,879,063.23
COMPUTER SYSTEMS DESIGN SERVICES - 541512	\$	266,626,999.76
OTHER COMPUTER RELATED SERVICES - 541519	\$	203,476,980.63
ALL OTHER PROFESSIONAL, SCIENTIFIC, AND TECHNICAL SERVICES – 541990	\$	144,452,853.99
ADVERTISING AGENCIES – 541810	\$	97,676,040.32
COMPUTING INFRASTRUCTURE PROVIDERS, DATA PROCESSING, WEB HOSTING, AND RELATED SERVICES – 518210	\$	91,118,793.55
RESEARCH AND DEVELOPMENT IN BIOTECHNOLOGY (EXCEPT NANOBIOTECHNOLOGY) – 541714	\$	79,906,499.25
ADMINISTRATION OF PUBLIC HEALTH PROGRAMS – 923120	\$	57,584,222.32
COMMERCIAL AND INSTITUTIONAL BUILDING CONSTRUCTION – 236220	\$	52,698,622.00
Grand Total	\$	1,561,252,277.94

### Top 10 Small Business Contract Expenditure Categories for FY 2024 FDA

### **Top 10 Small Business Vendors**

Top 10 SB Contract Expenditures	Sum o	of Dollars Obligated
MPF-ZAI SOLUTIONS, LLC	\$	32,016,257.76
PRECISE SOFTWARE SOLUTIONS, INC.	\$	31,070,360.21
MCP COMPUTER PRODUCTS INC.	\$	25,938,800.76
SPATIAL FRONT INCORPORATED	\$	19,536,930.88
KAIVA STRATEGIES, LLC	\$	18,039,008.14
BIRDI SYSTEMS, INC.	\$	17,229,131.47
VETS SYNERGETIC GROUP LLC	\$	15,064,787.55
PN-HEITECH, LLC	\$	13,946,459.61
SUNTIVA, LLC	\$	13,138,753.93
SOFTWARE INFORMATION RESOURCE CORP.	\$	12,695,833.90
Grand Total	\$	198,676,324.21

Top 10 NAICS (SB)

Top 10 NAICS (Small Business Contracts)	Sum of	Dollars Obligated
OTHER COMPUTER RELATED SERVICES – 541519	\$	101,892,863.46
ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT CONSULTING SERVICES – 541611	\$	88,976,853.00
ALL OTHER PROFESSIONAL, SCIENTIFIC, AND TECHNICAL SERVICES – 541990	\$	76,590,840.08
CUSTOM COMPUTER PROGRAMMING SERVICES – 541511	\$	70,902,050.95
COMPUTER SYSTEMS DESIGN SERVICES – 541512	\$	51,943,178.71
ELECTRONIC COMPUTER MANUFACTURING – 334111	\$	26,420,879.35
SECURITY SYSTEMS SERVICES (EXCEPT LOCKSMITHS) – 561621	\$	19,329,090.68
FACILITIES SUPPORT SERVICES – 561210	\$	18,970,703.37
COMPUTER FACILITIES MANAGEMENT SERVICES – 541513	\$	18,734,017.13
OTHER SCIENTIFIC AND TECHNICAL CONSULTING SERVICES – 541690	\$	11,760,853.61
Grand Total	\$	485,521,330.34

FDA FY24 Competition Data FDA

	Actions Competed			Dollars Competed			
Category	Total Available for Competition	Competed	Competition Percentage	Total Available for Competition	Competed	Competition Percentage	
Total FDA	4,964	3,245	65.37%	\$1,705,489,191.22	\$1,203,947,773.51	70.6%	
HHS Target			65%			75%	

Note: FDA's State Inspection Programs is not available for Competition via Statutory Authority.

## Best Practices for Doing Business with FDA

### Target your Engagement

- Focus on Primary NAICS codes and consider teaming/partnering
- Learn about FDA market and the goods and services it procures
- Read OFPP "Myth-Busting" <u>Memorandums</u> to improve engagement

### **Develop Allies**

- Engage with <u>FDA SB Specialist</u>
- Participate in FDA and HHS <u>outreach events</u>

### **Own Your Future**

- Review FDA <u>Forecast of Opportunities</u>
- Register with <u>HHS Small Business Customer Experience (SBCX) system</u>
- Understand how to write a <u>capability statement</u>
- Know the Rules (FAR and GAO Case Law-Protest Decisions)

## **Doing Business with the FDA Website**



- Doing Business With FDA | FDA
- FDA eBid Board: The FDA eBidBoard is provided as an electronic mechanism designed to promote awareness of and competition in business opportunities for contract actions with an anticipated value between \$15,001 - \$25,000.
- Small Business Outreach Vendor Fairs | FDA: All slides and recordings from FDA Small • **Business Fairs since 2014**



## OAGS Contracting Officer Panel



## **Panel Introductions**

Moderator: Jay O'Keefe, OD-Training

Kim Davis, DAO Michelle Dacanay, DITA Maria Finan, DAP

**OAGS** | Office of Acquisitions and Grant Services



## **OAGS** Panel Questions

Question: What is FDA's process for adding items to the HHS SBCX forecast?

**Question:** How does the FDA prioritize small business engagement in its contracting processes?

**OAGS** | Office of Acquisitions and Grant Services

## **OAGS** Panel Questions



Question: When is the best time to reach out for capabilities briefings? How to schedule capability meetings? How can we get in touch with CO's if we are not getting responses on calls and emails?

**Question:** What are unique attributes about FDA procurement practices that contractors should know?

Question: What makes a small business stand out to a contracting officer? What are some traits that you have seen in successful small businesses that make them a good fit for government?

## FDA

## **OAGS** Panel Questions

Question: Explain key stages of the contracting process, from proposal submission to contract award, for small businesses.

Question: What are your tips for successful matchmaking?



Office of the Commissioner

## Federal Financial Assistance for Small Businesses

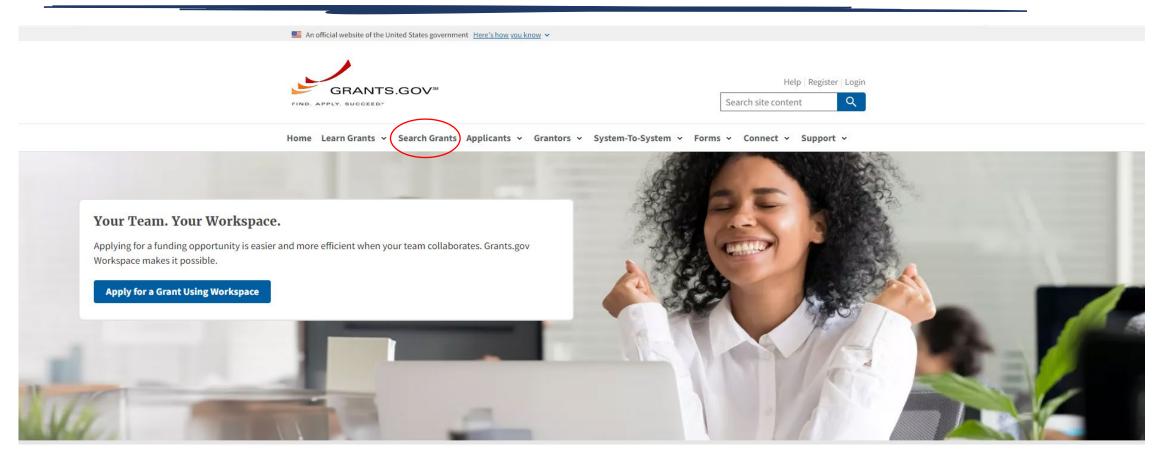
Facilitated by : Stephanie Bogan Grants Management Branch Chief

## Agenda

## • *Finding* Federal Financial Assistance

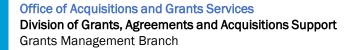
• Applying for Federal Financial Assistance





Archived (13,571)	PAR-25-241	Tobacco, Alcohol, and Cannabis Policy Research for Health Equity (R21 Clinical Trial Optional)	HHS-NIH11	Posted	11/13/2024	01/07/202
FUNDING INSTRUMENT TYPE: -	RFA-NS-25-025	Exploratory/Developmental Research on Guillain Barre Syndrome (GBS) and Chronic Inflammatory Demyelinating Polyneuropathy (CIDP) (R21 - Clinical Trial Not Allowed)	HHS-NIH11	Posted	11/13/2024	10/03/202
<ul> <li>All Funding Instruments</li> <li>Cooperative Agreement (200)</li> <li>Grant (733)</li> </ul>	PAR-25-081	National Cancer Institute's Investigator-Initiated Early Phase Clinical Trials for Cancer Treatment and Diagnosis (R01 Clinical Trial Required)	HHS-NIH11	Posted	11/12/2024	01/07/202
Other (11) Procurement Contract (5)	PAR-25-167	Cancer Prevention and Control Clinical Trials Grant Program (R01 Clinical Trial Required)	HHS-NIH11	Posted	11/12/2024	01/07/202
	PAR-25-054	NINDS Exploratory Clinical Trials (UG3/UH3 Clinical Trial Required)	HHS-NIH11	Posted	11/12/2024	03/10/202
ELIGIBILITY:	PAR-25-108	Microbial-based Cancer Imaging and Therapy - Bugs as Drugs (R21 Clinical Trial Not Allowed)	HHS-NIH11	Posted	11/12/2024	05/07/20
higher education (845)	PAR-25-201	Integrating Mental Health Care into Health Care Systems and Non- Health Settings in Low- and Middle-Income Countries (R01 Clinical Trial Optional)	HHS-NIH11	Posted	11/12/2024	01/07/20
authorities (818)	PA-25-253	Exploratory Grants in Cancer Control (R21 Clinical Trial Optional)	HHS-NIH11	Posted	11/12/2024	09/07/20
Small businesses (912)	PAR-25-237	Improving Care and Outcomes for Cancer Survivors from Sexual and Gender Minority (SGM) Populations (R01 Clinical Trial Optional)	HHS-NIH11	Posted	11/12/2024	01/07/20
CATELORY: -	PAR-25-027	NIDCR Dentist Scientist Career Transition Award for Intramural Investigators (K22 Clinical Trial Not Allowed)	HHS-NIH11	Posted	11/12/2024	01/07/20
All Categories	PAR-25-133	NeuroNEXT Small Business Innovation in Clinical Trials (U44 Clinical Trial Optional)	HHS-NIH11	Posted	11/12/2024	09/05/20
Agriculture (9)	F25AS00105	F25AS00105: Great Lakes Fish and Wildlife Restoration Act FY 2025	DOI-FWS	Posted	11/08/2024	01/08/20
Arts (1)	<u>PA-25-172</u>	Modular R01s in Cancer Control and Population Sciences (R01 Clinical Trial Optional)	HHS-NIH11	Posted	11/07/2024	01/07/20
AGENCY: —	PAR-25-218	Research Infrastructure Development for Interdisciplinary Aging Studies (R61/R33 - Clinical Trial Optional)	HHS-NIH11	Posted	11/07/2024	12/02/20

Opportunity Number	Opportunity Title \$	Agency \$	Opportunity Status \$	Posted Date	Close Date
<u>RFA-FD-25-001</u>	Clinical Trials Addressing Unmet Needs of Rare Neurodegenerative Diseases (R01) Clinical Trials Required	HHS-FDA	Posted	08/23/2024	10/21/2025
PAR-24-216	Minor Use Minor Species Development of Drugs (R01)	HHS-FDA	Posted	05/29/2024	01/29/2027
<u>RFA-FD-24-030</u>	Drug Development Tools Research Grants (U01) Clinical Trials Optional	HHS-FDA	Posted	02/12/2024	05/13/2025
PAR-23-202	Vet-LIRN Capacity-Building Project and Equipment Grants (U18)	HHS-FDA	Posted	05/18/2023	09/04/2028



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### **SMALL BUSINESS FUNDING**

24 NIH Institutes and Centers along with CDC FDA and ACL fund scientists & entrepreneurs working to bring their **discoveries to patients.** 



Opportunity Number	Opportunity Title \$	Agency \$	Opportunity Status \$	Posted Date	Close Date
<u>PA-24-245</u>	PHS 2024-2 Omnibus Solicitation of the NIH, CDC and FDA or Small Business Innovation Research Grant Applications (Parent SBIR [R43/R44] Clinical Trial Not Allowed)	HHS-NIH11	Posted	07/03/2024	04/05/2025

## Applying for Federal Financial Assistance



#### <u>Learn</u>

Go to the Grants Learning Center for an overview of grants.



### **Check**

Make sure you are eligible before applying.



#### Search

Find federal grants that align with your work.



**Register** 

**Grants.gov** 

Sign up with Grants.gov to apply using Workspace.



#### <u>Apply</u>

Complete and submit your application using Workspace.



### <u>Track</u>

Enter your Grants.gov tracking number(s) for submission status.

## Thank You!

## Contact Information: Stephanie Bogan Grants Management Branch Chief <u>Stephanie.bogan@fda.hhs.gov</u>



# Human Foods Program: Mission and Opportunities

## Matt Baker Director, HFP Division of Budget and Planning

### Human Foods Program (HFP) Vision & Mission



### **Vision** The food supply is a vehicle for wellness.

FDA

### **Mission**

Protect and promote the health and wellness of all people through science-based approaches to prevent foodborne illness, reduce diet-related chronic disease, and ensure chemicals in food are safe.



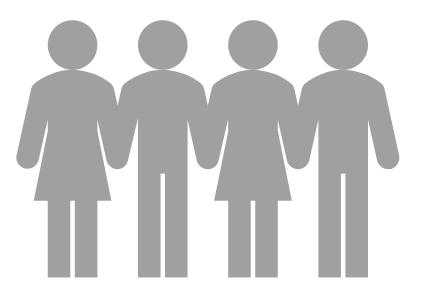
**<u>\$1 trillion+</u>**: The amount of food and dietary supplements we safeguard

**<u>91,000+</u>**: Domestic registered food facilities

35,000: Produce farms

**128,000+**: Foreign registered food facilities

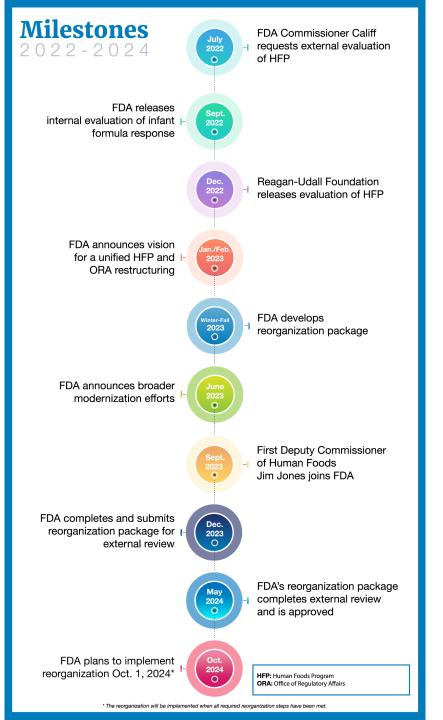
**<u>2,200+</u>**: Employees



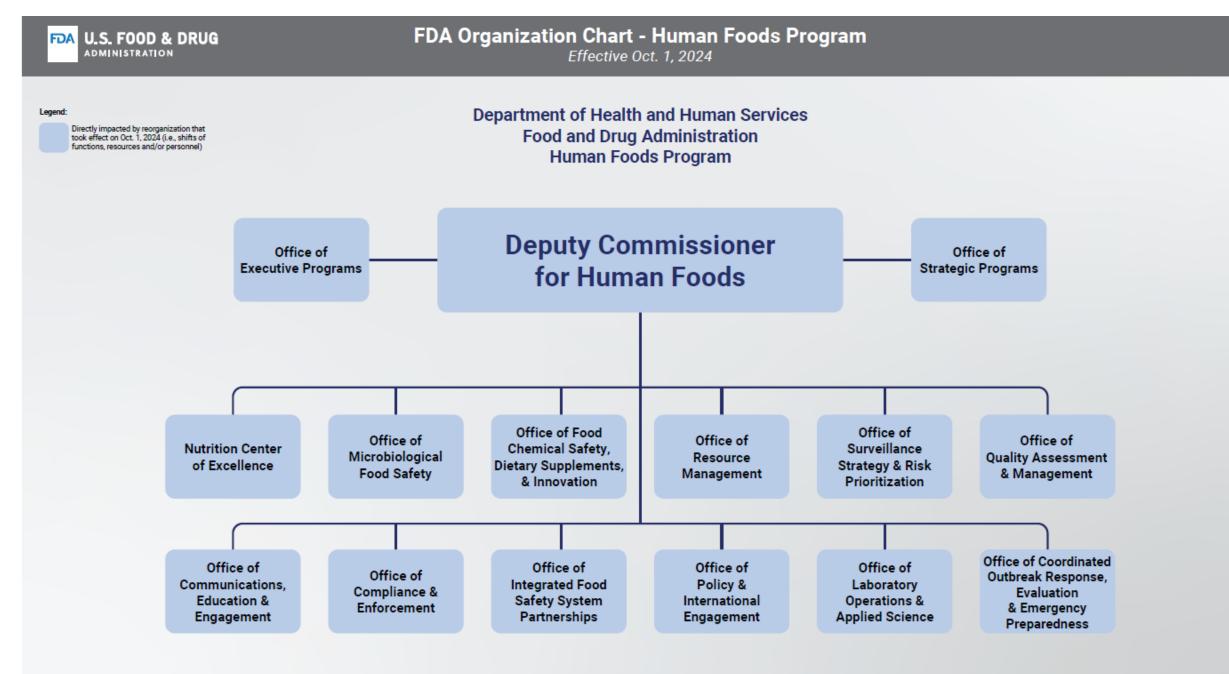
## Vast array of products and programs







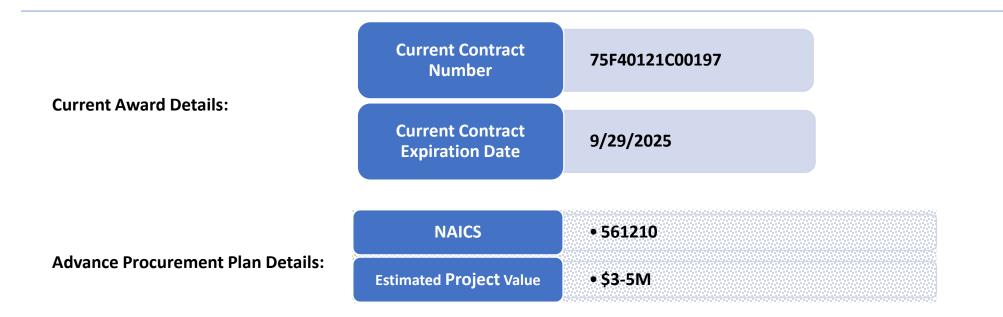




FDA

Project Title: "Shipping, Receiving, & Laboratory Support Services"

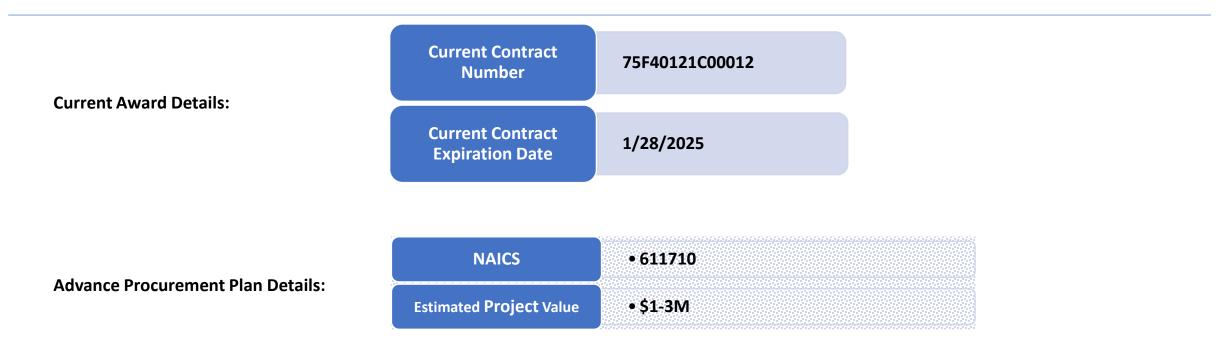
Description Requirement: To obtain HFP mission support, including shipping and receiving support (internal delivery of packages, dangerous goods shipping); laboratory media preparation; laboratory storeroom operations (including hazardous chemical storage, handling and delivery); laboratory glassware decontamination and distribution; and medical/pathological waste (MPW) handling.





**Project Title: "Leadership Development Board Support Services"** 

Requirement Description: To obtain leadership development support and coaching services to assist the Leadership Development Board in group coaching and implementation of an intentional, systematic, and effective leadership development program.





Project Title: "Scientific Desktop Publishing and Editing Services"

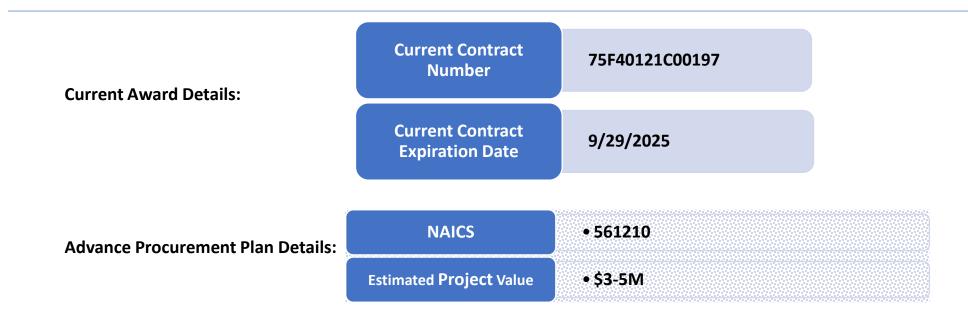
Requirement Description: To provide scientific writing services to support production of scientific publications and abstracts. Scientific writer support will help to facilitate the messaging efforts of research scientists.



HFP POC: LaQuia S. Geathers, laquia.geathers@fda.hhs.gov

Project Title: "Shipping, Receiving, & Laboratory Support Services"

Description Requirement: To obtain HFP mission support, including shipping and receiving support (internal delivery of packages, dangerous goods shipping); laboratory media preparation; laboratory storeroom operations (including hazardous chemical storage, handling and delivery); laboratory glassware decontamination and distribution; and medical/pathological waste (MPW) handling.



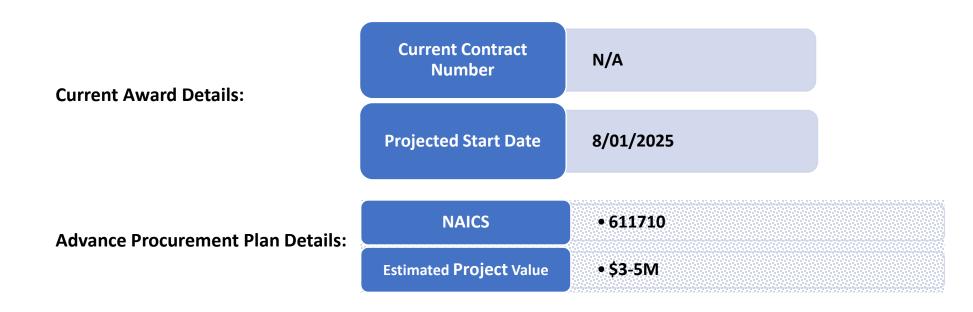
HFP POC: LaQuia S. Geathers, laquia.geathers@fda.hhs.gov

### FDA

#### HFP: FY 2025 Opportunity

**Project Title: "Training Support for HFP Staff College"** 

Requirement Description: To obtain the services of qualified personnel capable of providing instructional services and technical training courses on HFP regulated products including Manufactured Foods, Retail, Shellfish, Dairy and other areas under HFP's authority.



HFP POC: LaQuia S. Geathers, laquia.geathers@fda.hhs.gov

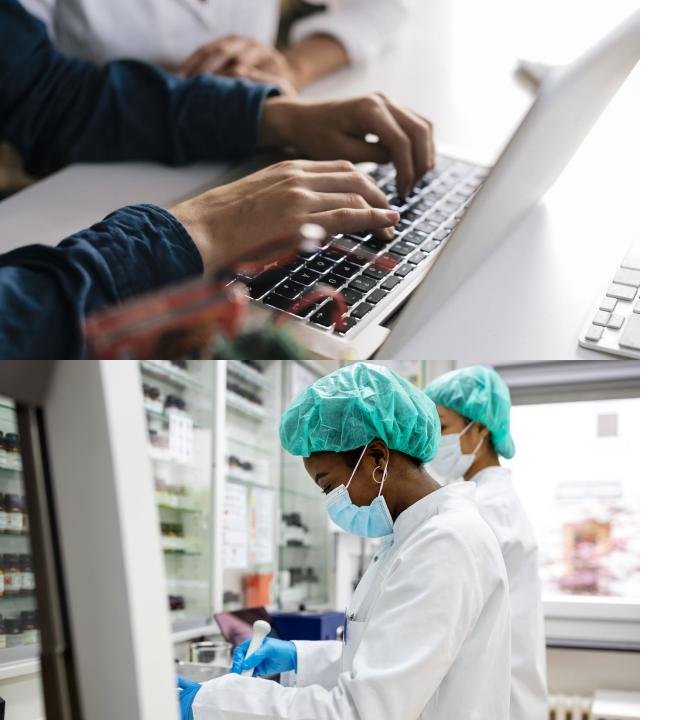




Office of the Commissioner Office of Digital Transformation

# **FDA IT Acquisition Strategy**





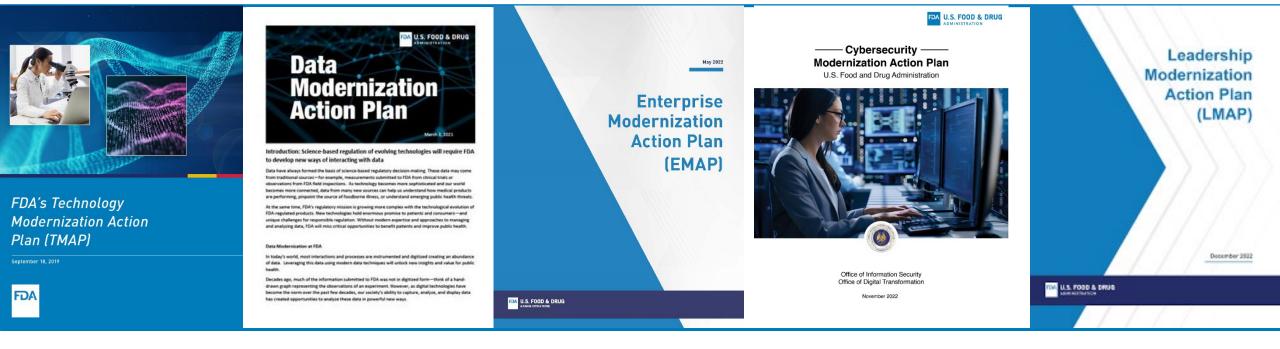
# Mission

Serve as the leading force in technology and data to advance FDA's public health mission.

# Vision

Unlock FDA's technology and data potential to improve health for all.

## **Our Journey**



2019



2022

# Challenges

- **Rapidly changing environment**
- Aging systems and equipment
- **Data sharing**
- **Budget and costs**
- Talent turnover
- **Cultural silos**



**G** We need the ability to create systems that **allow us to keep up** with the complexities of the industries and products we regulate, with **immense consequences** for the health of all Americans.

- Robert M. Califf M.D., MACC, FDA Commissioner

## **First Agency-Wide IT Strategy**

**Food and Drug Omnibus Reform Act of 2022** 

**User Fee Commitment** 

### **GAO** Assessment







Published 2/2024

#### Published 2/2024





### Published 9/2023

## **IT Strategy Goals**

1	2	3
Create a Shared OneFDA Ecosystem	Strengthen IT Infrastructure	Modernize Enterprise Services and Capabilities
4	5	6
Share Data for Mission Outcomes	Adopt Artificial Intelligence and Mission-	Cultivate Talent and Leadership

**Driven Innovations** 

for Mission Outcomes

FDA | DIGITAL TRANSFORMATION

## **IT Acquisition Strategy Goals**

### Strategic Procurement and Management

### >Alignment with Enterprise Architecture

### Robust IT Vendor Management

## **FDA IT Acquisition Challenges**

### **>**Governance

- Meeting Socio-Economic goals
- Long acquisition timelines
- Redundant Business arrangement
- >Business partners' performance management
- Enterprise licensing arrangement
- High O&M cost
- Get economies of scale across FDA

## **Opportunities**

- Setting up large enterprise strategic acquisition vehicles
- >Vendor management program- eSTAR
- >Enterprise license management
- >AI/ML for data mining and efficiencies
- Get economies of scale across FDA
- Robust processes and innovative techniques
- Enterprise Architecture
- >Workforce development





MPF Federal Small Business Journey in Federal Contracting

> 702 Russell Avenue, Suite 400 Gaithersburg, MD 20877 Phone: (301) 265-2200 Email: info@mpffederal.com



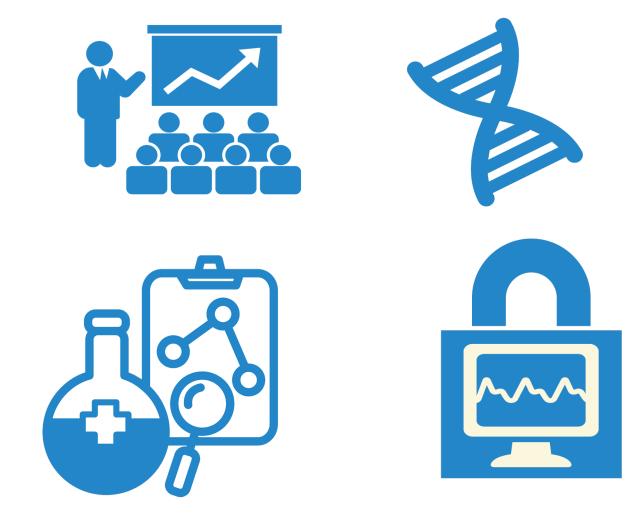
## **Brief Overview**

- Year Established: 2012
- Small Business Types: SBA- Certified 8(a), HUBZone, Disadvantaged and Women-Owned Small Business
- Facility clearance level: Top Secret
- Certifications:
  - CMMI Dev/3 and CMMI SVC/3
  - ISO 27001:2013
  - ISO/IEC 20000-1:2018
  - ISO 9001:2015 Certified
  - ISO 20001-1 (service management)
  - ISO 27001 (information security) certifications



## MPF CORE CAPABILITIES AND SERVICES



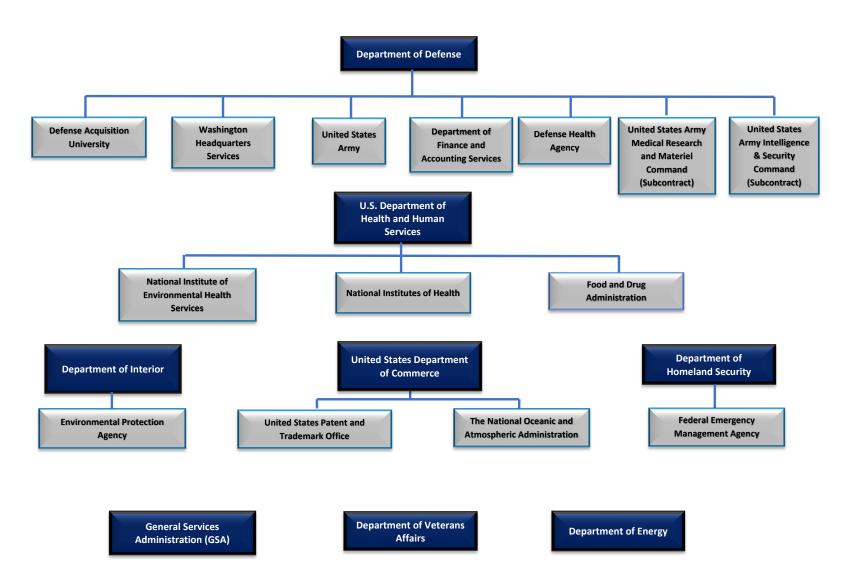




Training and Technical Services Clinical Research and Evaluation Life Sciences and Animal Research Support Systems Development and Operations Information Technology



## Federal Agencies We Support

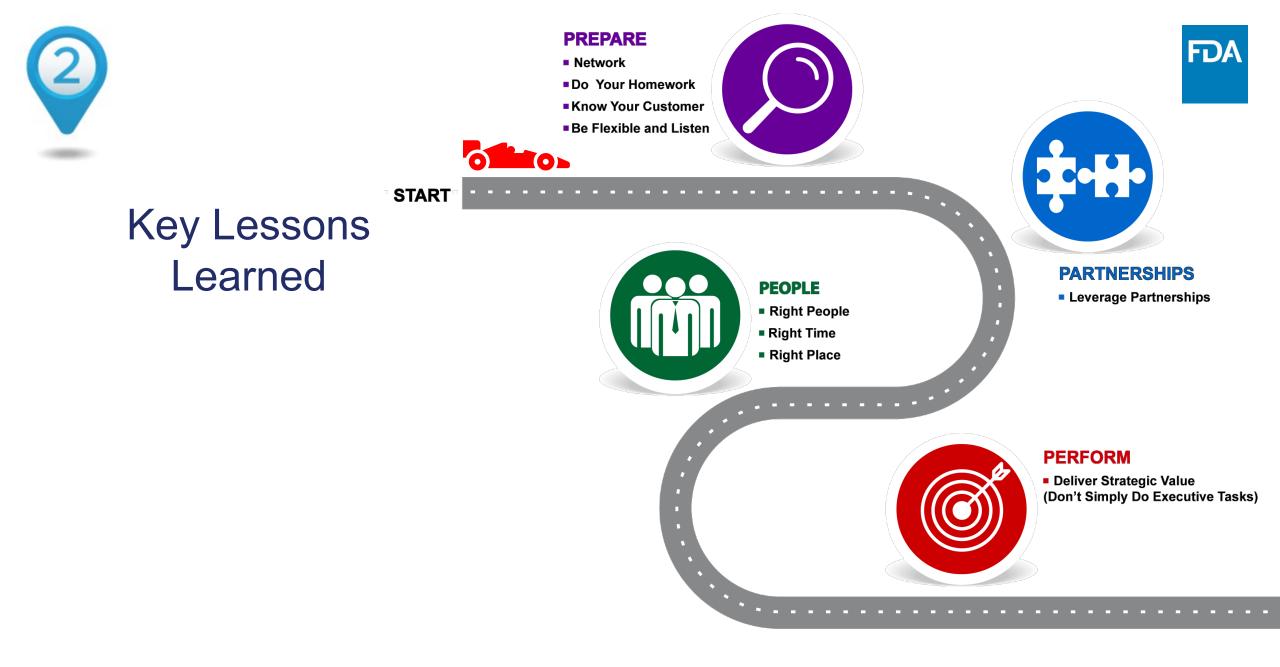




## In the Beginning .

- Contract at IRS
- Attending outreach
   events
- Talking to other companies





### INS What is Your Plan



Identify a specific set of clients or contracts to go after — the government is too large to go after anything and everything



Spend the time developing (or partnering on) the right solution for the client that fits the way that they want to buy



Invest in understanding the client environment that you are going after - meet with people and *listen* to learn as much as you can



Differentiate yourself from others



## Free Advice: Establish Meaningful Partnerships



- Government contracting is difficult for small business to get started. One important strategy is to partner for capability and past performance coverage
- Seek out partnerships that are complementary in terms of capabilities and experience
- Strategic partnerships can make the pie bigger for both parties — be careful not to destroy a potential long-term partnership over near-term workshare concerns
- Contract-access partnerships have their place — but recognize what you mean to the other partner

FDA

## **Relationships Matter**

- Do you know the Small Business Rep?
- More importantly, do they know you?
- Do you know anyone in the Contracts Office?
- More difficult, but most important, do you know the Program Officials?





#### Benefits from 8(a) Program

- Set aside contracts
- Sole Sourced contracts
- Receive one-on-one business development assistance for the nine-
- Pursue opportunities for mentorship from experienced and mature
- Pursue joint ventures with established businesses to increase capacity



### **Graduation from 8(a)**



- Leverage established customer relationships
- Leverage established business relationships
- Pay it forward with other small businesses through M/P relationships
- New Joint Ventures



## Next Steps in Our Journey: Internal Challenges





## **External Challenges**





Expanding phase of proposal management -PROTESTS Increasing emphasis on LPTA contracts

## Make a Difference

- As an Employer
- As a Business
- As a Partner for the Government









### **Closing Remarks**

Benjamin Moncarz, Chief Financial Officer

## FDA FY2025 Small Business Fair Thursday, November 14, 2024

9:00 AM – 4:00 PM

FDA White Oak Campus Great Room 10903 New Hampshire Avenue, Building 31 Silver Spring, Maryland 20903



FDA U.S. FOOD & DRUG

### THANK YOU FOR ATTENDING

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